



Institutional Presentation

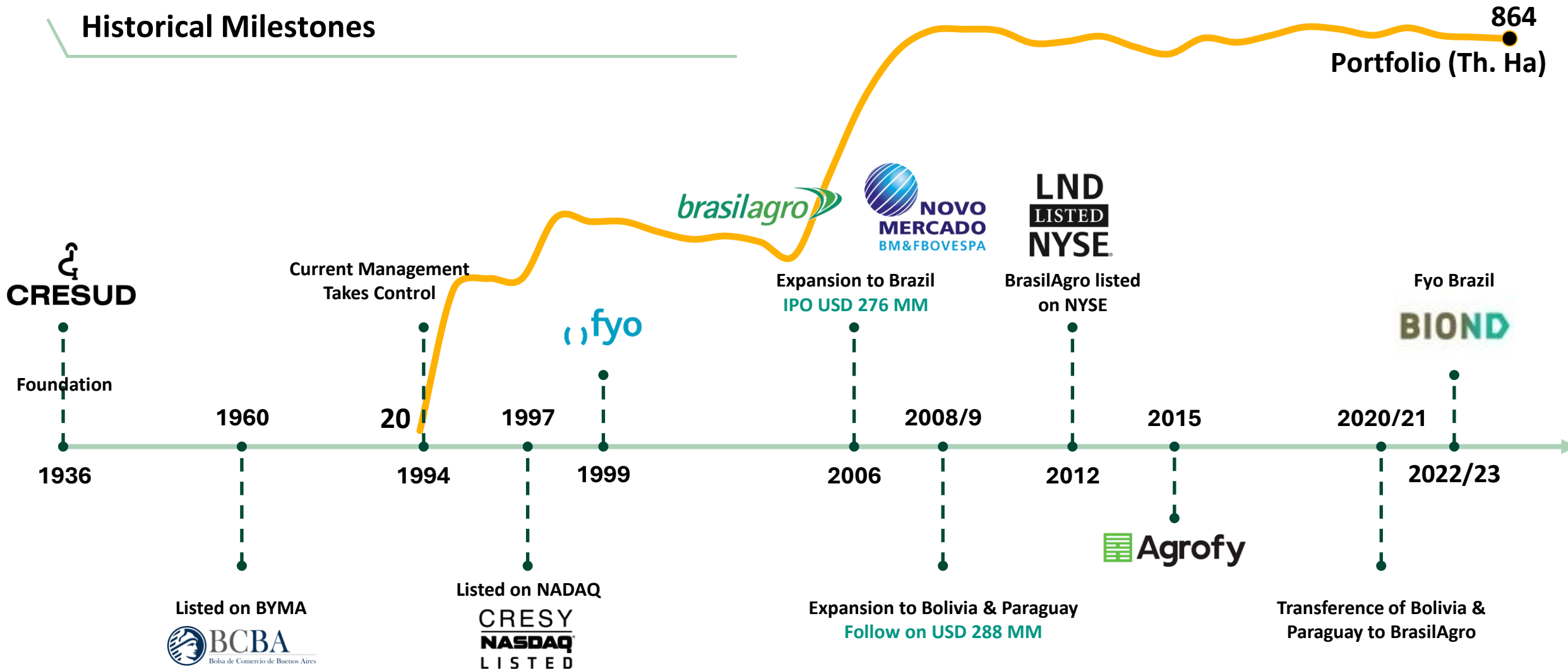
FY 2026

Maximizing Agricultural Potential



Leading Agribusiness In The Region Since 1994

Historical Milestones



Growth Driven by Capital Markets Access:

More than USD 18 billion issued in over 200 transactions across the Group's history

More Than 30 Years Investing In Real Assets

Leading agricultural company in LATAM

Diversified portfolio by activity & regions

Mixed strategy combining farming, real estate & agricultural commercial services



Pioneers in agricultural **real estate**

Due diligence of more than **10 mm** hectares across the world

Strong capital markets track record

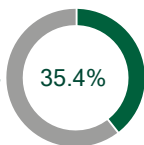
BYMA listed since **1960** & **NASDAQ** listed since **1994**



FARMS IN ARGENTINA

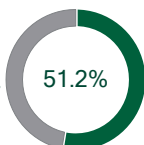
34.86%

AGRO URANGA S.A.



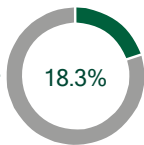
brasilagro

Farms in Brazil, Bolivia & Paraguay



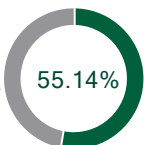
fyo

Agricultural Commercial Services



Agrofy

Agribusiness Marketplace



IRSA

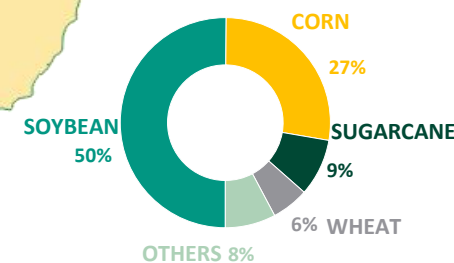
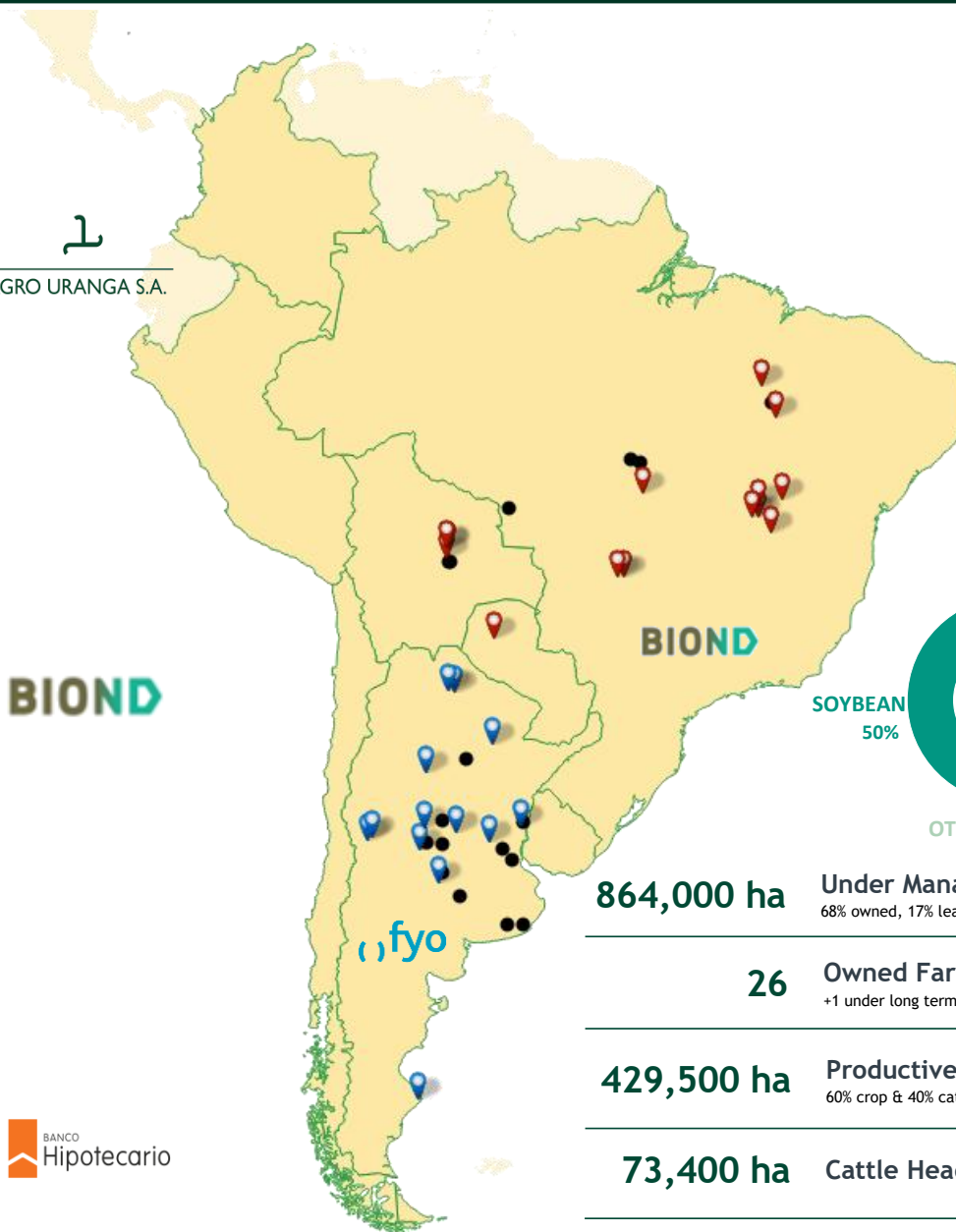
Urban Business

29.12%

BANCO Hipotecario

BIOND

 **BrasilAgro farms**
 **CRESUD farms**
 **Leased farms administrations**



864,000 ha

Under Management

68% owned, 17% leased & 15% LT concession

26

Owned Farms Across the Region

+1 under long term concession

429,500 ha

Productive Area

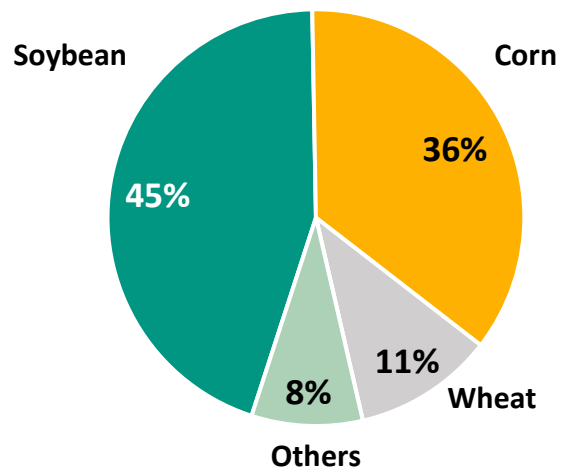
60% crop & 40% cattle

73,400 ha

Cattle Heads

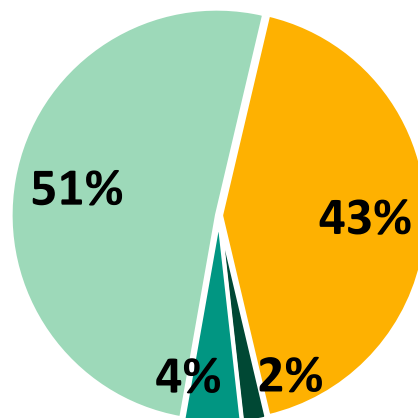
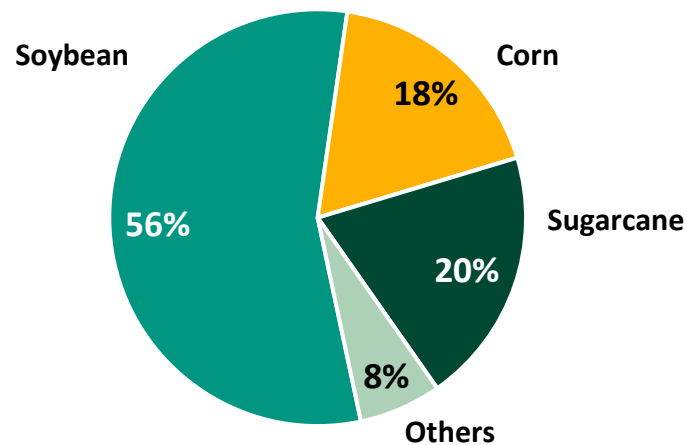
Planted Area by Crop by Country

Total: 313.6k ha
(owned & leased)



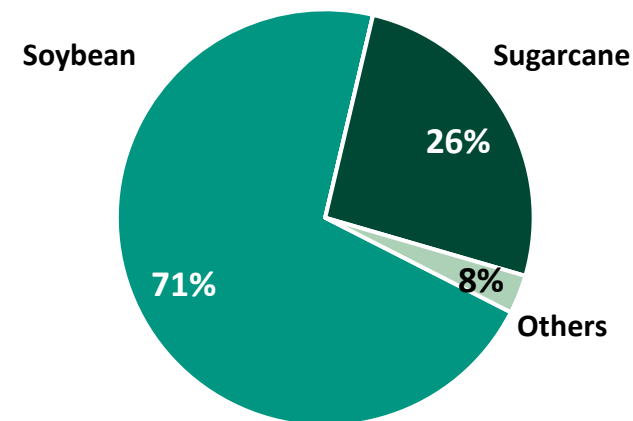
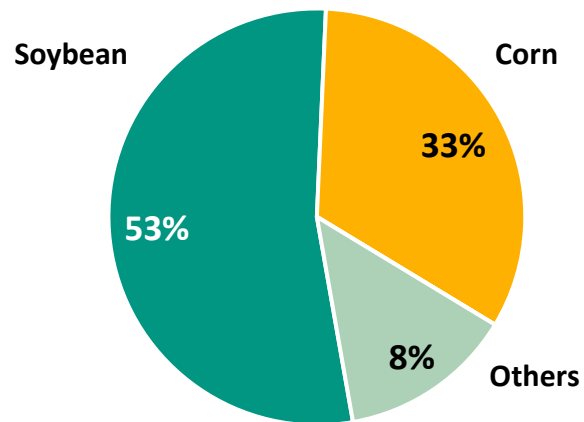
159.6k ha
Argentina

133.7k ha
Brazil



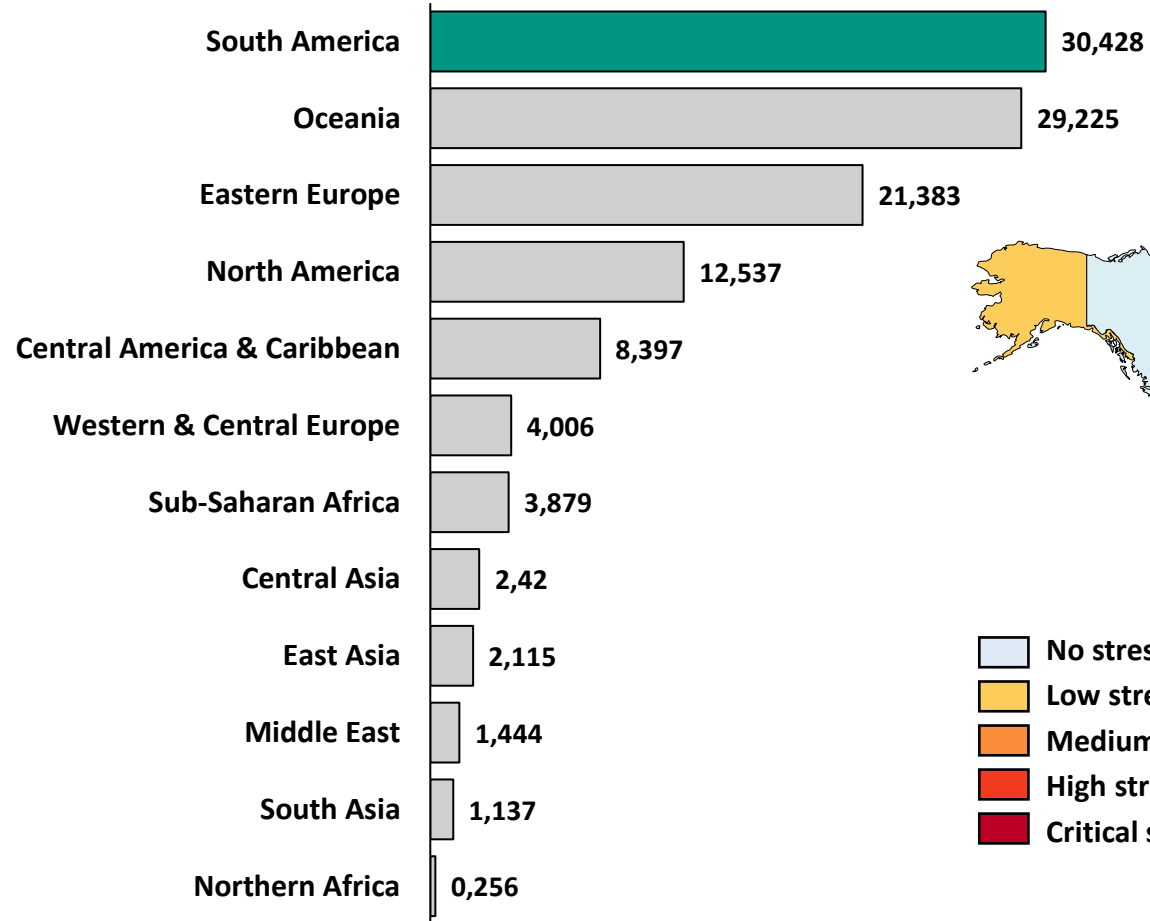
14.3k ha
Paraguay

6.0k ha
Bolivia



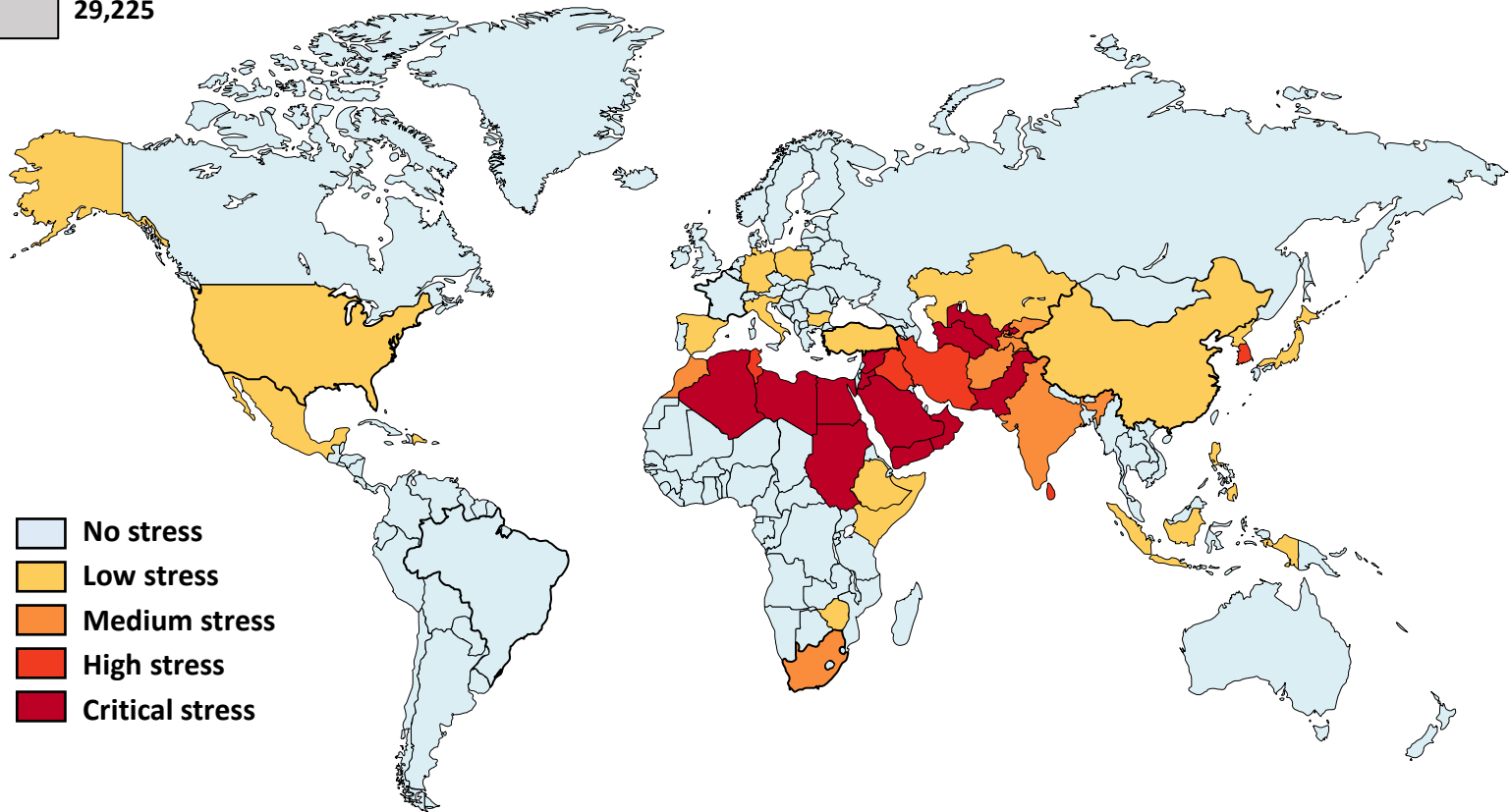
SOUTH AMERICA EXCESS OF WATER RESOURCES PER CAPITA

Per Capita Renewable Freshwater Resources (m³)



Freshwater Stress Levels

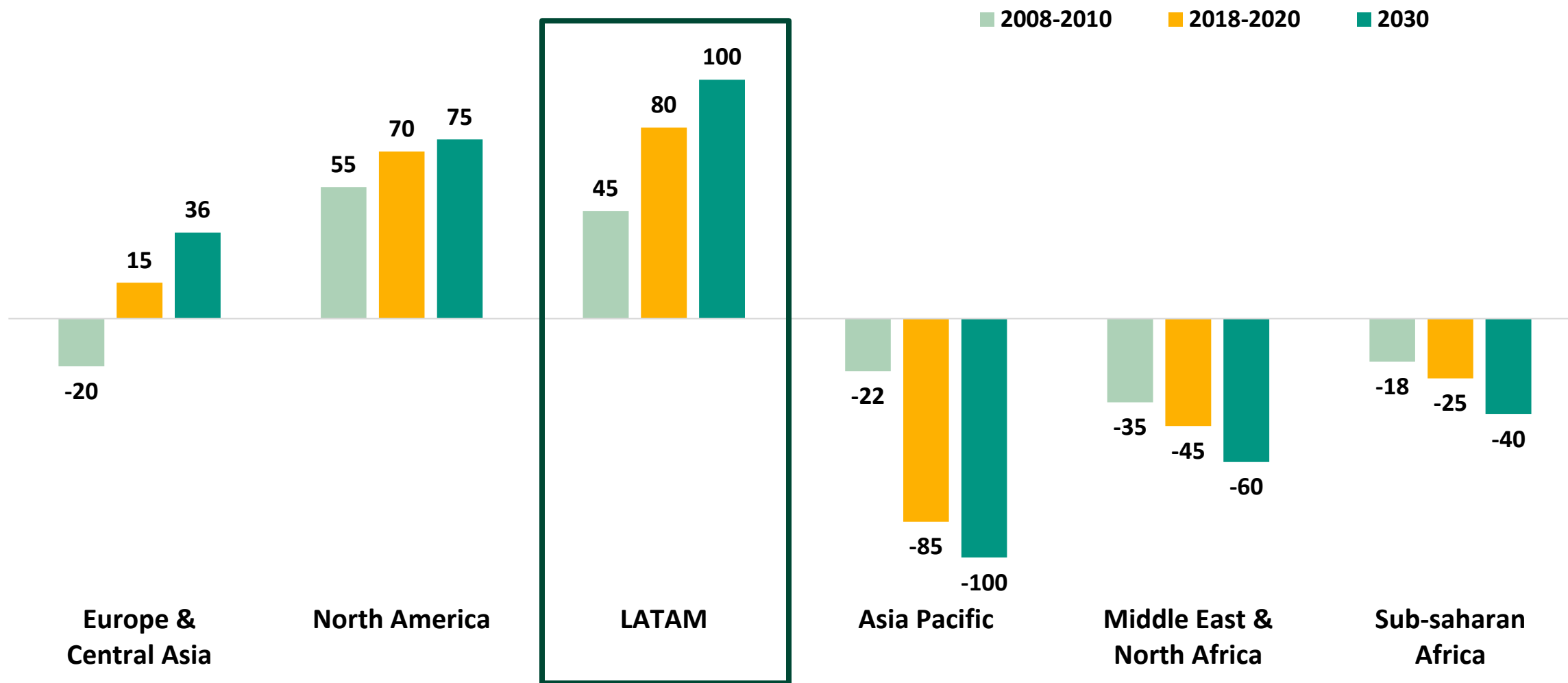
Water Withdrawals as a Share of Internal Resources



Sources: Water resources by continent – FAO AQUASTAT & OurWorldinData.org/water-use-stress

LATAM GROWING IMPORTANCE AS A WORLD FOOD SUPPLIER

Crops Net Trade by Region in Constant Value



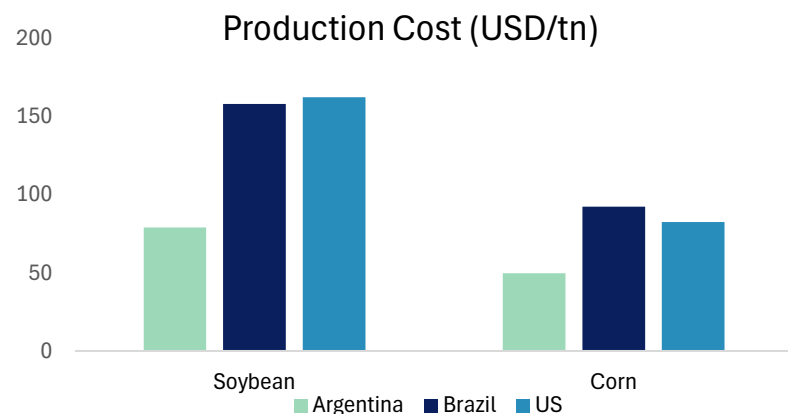
Source: OECD-FAO Agricultural Outlook; FAO analysis.

Argentina's Strengths As A Global Agricultural Leader

- **Top Global Food Exporter**
#1 in Soybean Oil & Meal & #3 in Corn
- **Leader in Sustainable Agriculture**
+95% no-till farming; cover crops; precision agriculture
- **Agribusiness as a Key Economic Driver**
+15% of Argentina's GDP and jobs, and ~50% of export dollars
- **Low-Cost Producer**

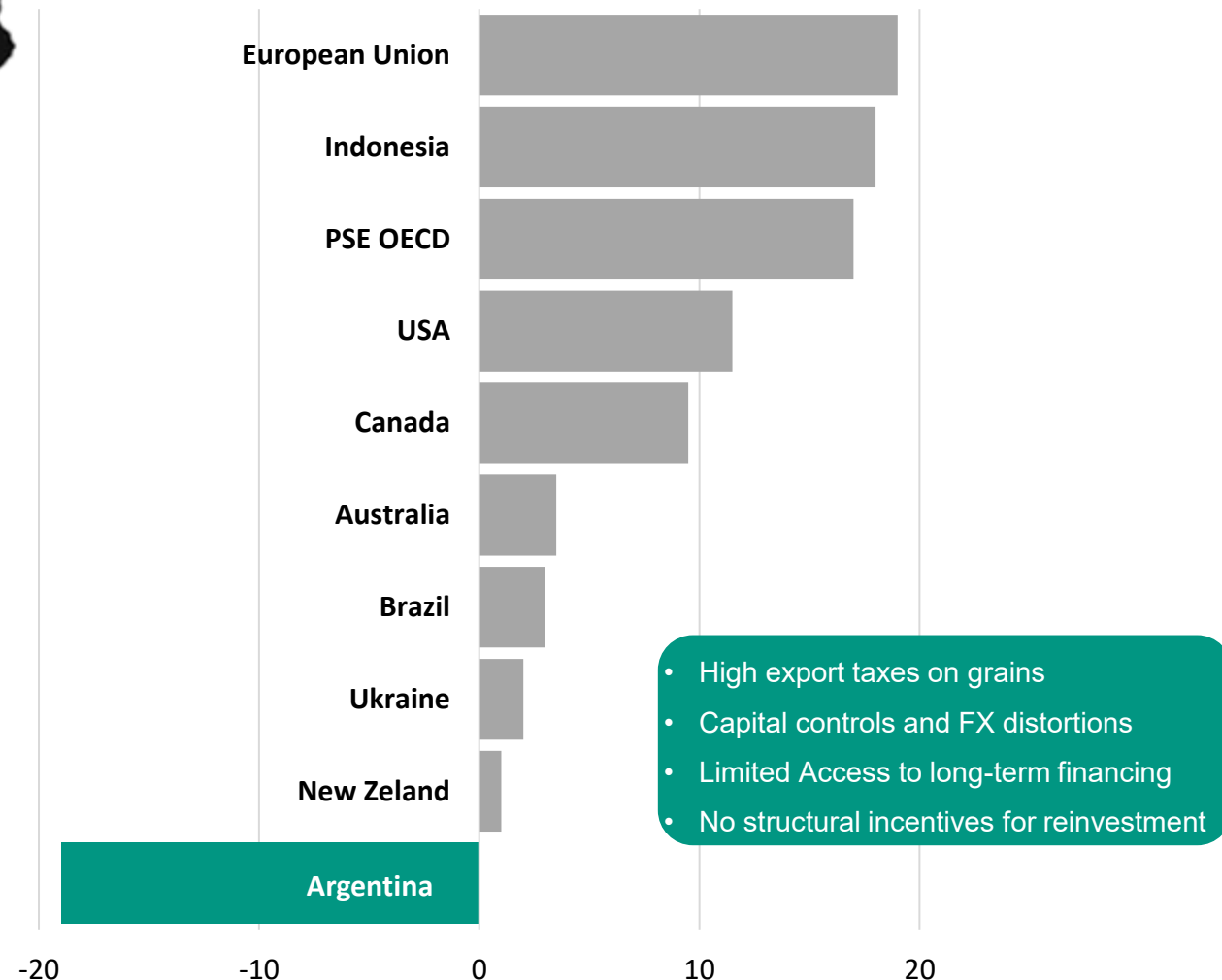


Structurally Low-Cost Producer(USD/Tn)



Source: CEPEA (USP) – Center for Advanced Studies on Applied Economics – University of Sao Paulo

Agricultural Subsidies (% of Gross Income)



- High export taxes on grains
- Capital controls and FX distortions
- Limited Access to long-term financing
- No structural incentives for reinvestment

Source: OCDE - 2022



Agribusiness Strategy



1

Farmland Real Estate

Value Creation through Optimization and Portfolio Rotation

2

Farming Activity

Supplying Global Food Demand from South America

3

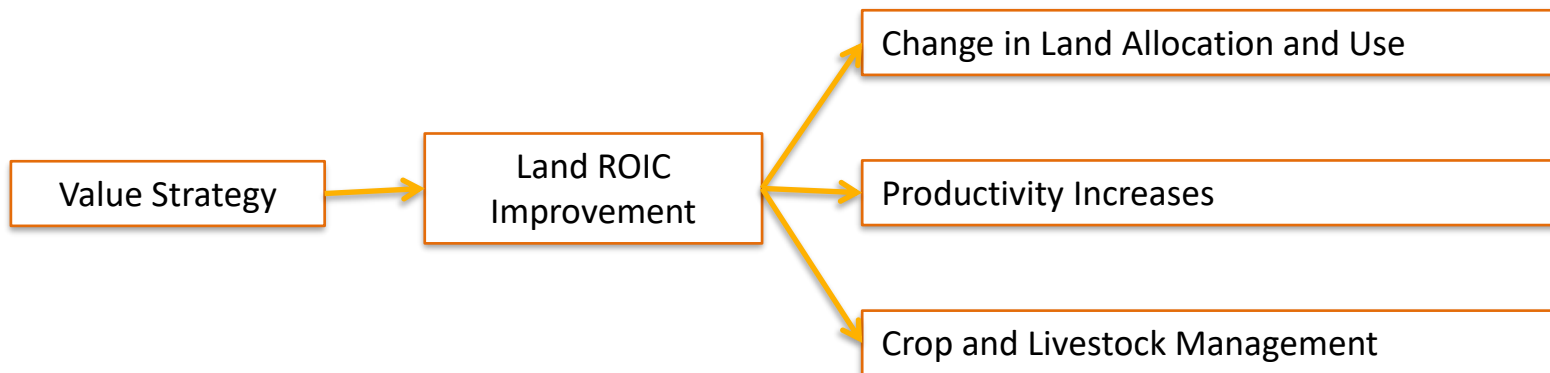
Agricultural Commercial Services

Complementing Traditional Farming With Services, Trading and AgTech

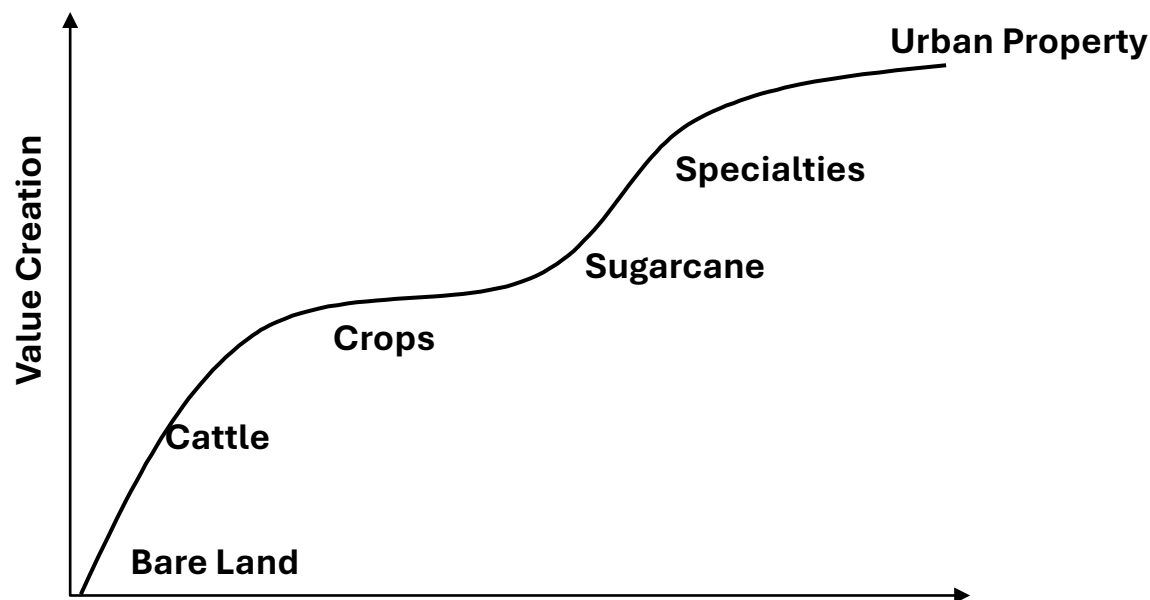
4

ESG Commitment

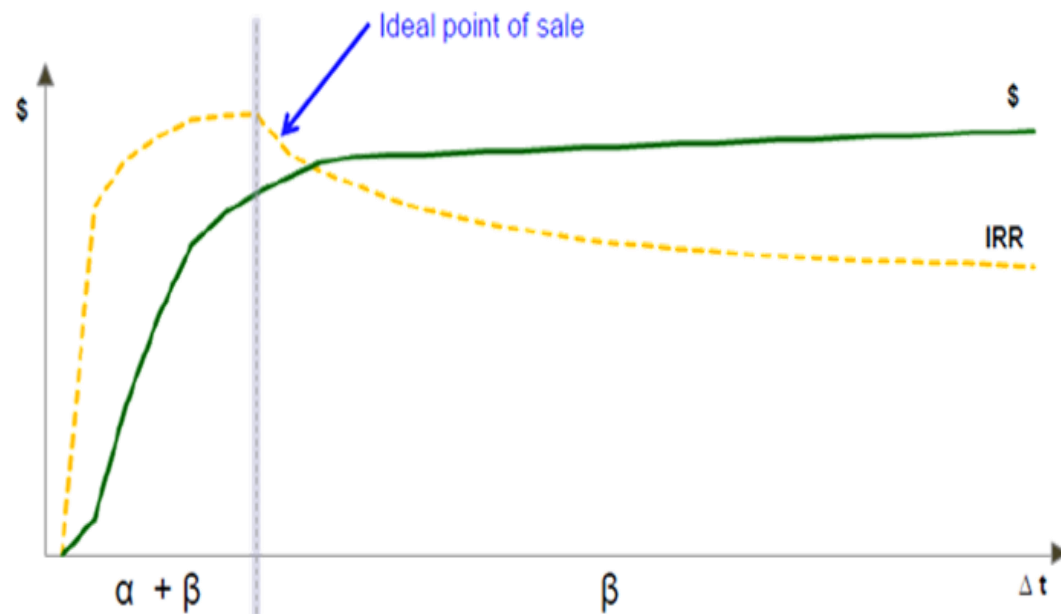
Diving Sustainability & Technological Innovation Across Our Operations



Farmland Value Creation



Farmland Appreciation Returns

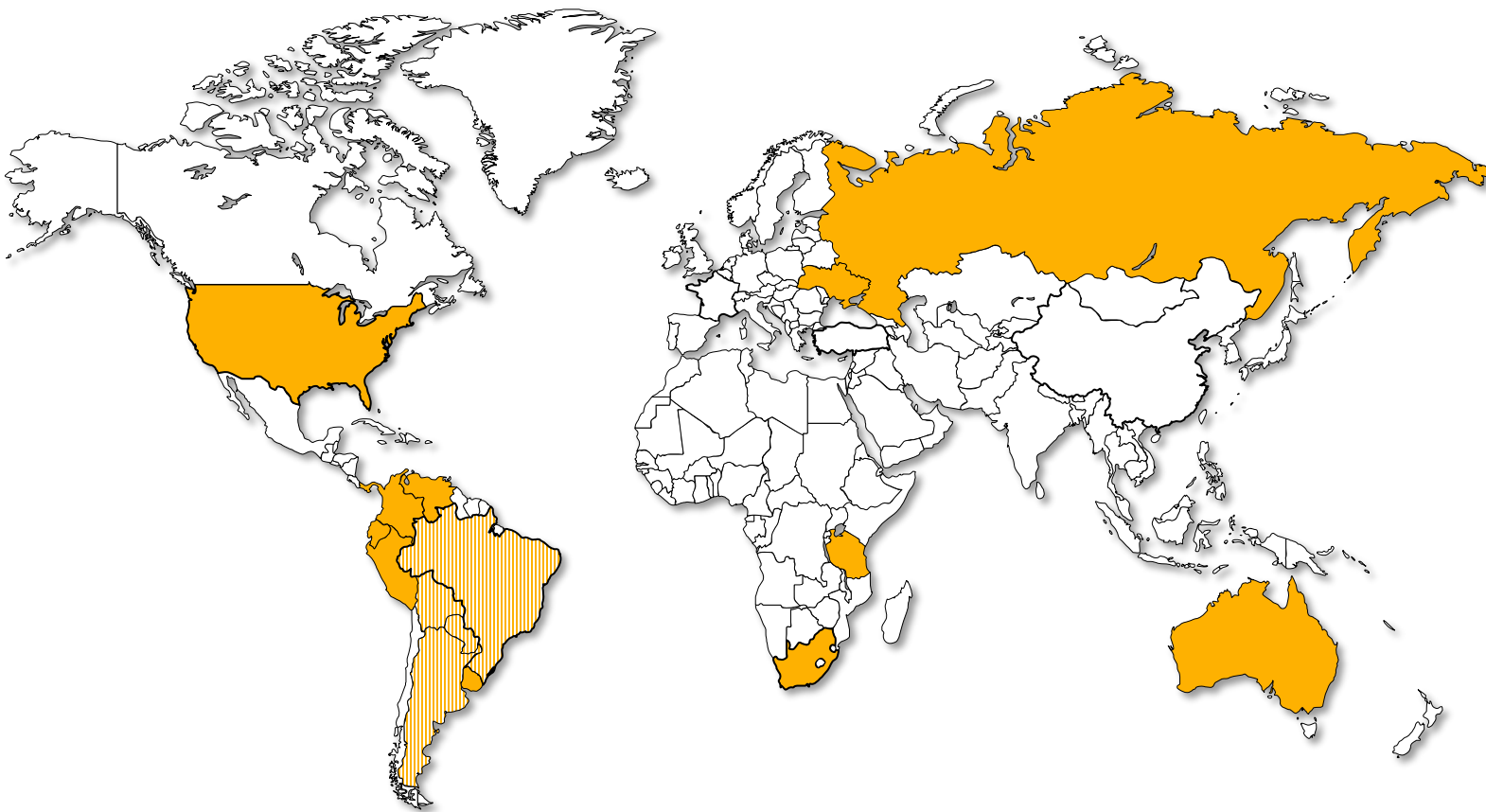


Land acquisition with potential for appreciation and **sale** at optimal productive levels

Land optimization due to change of activity and technological innovation

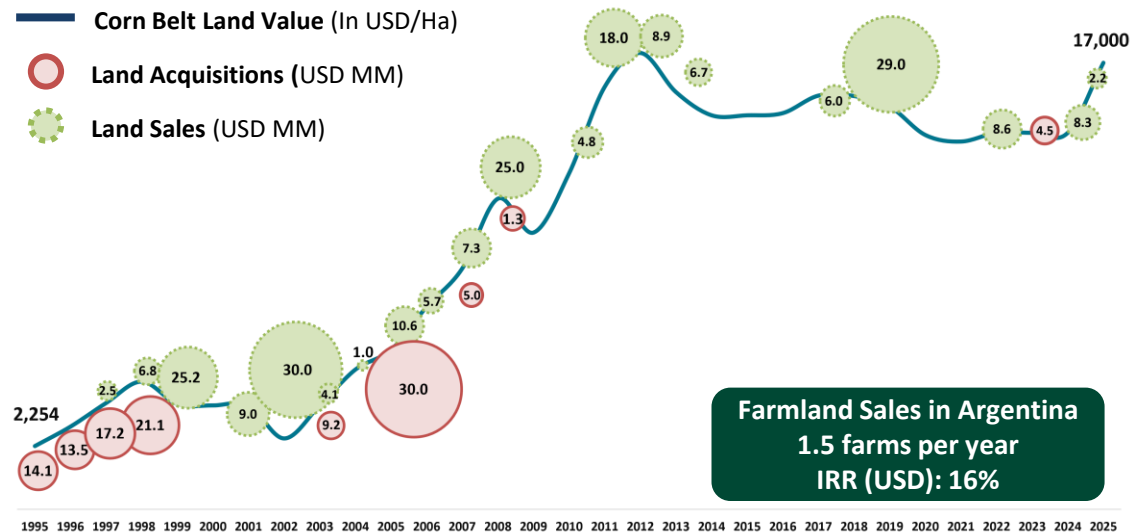
Large-scale farm acquisitions and **partially financed land sales**

Due Diligence of more than 10 mm hectares across the world

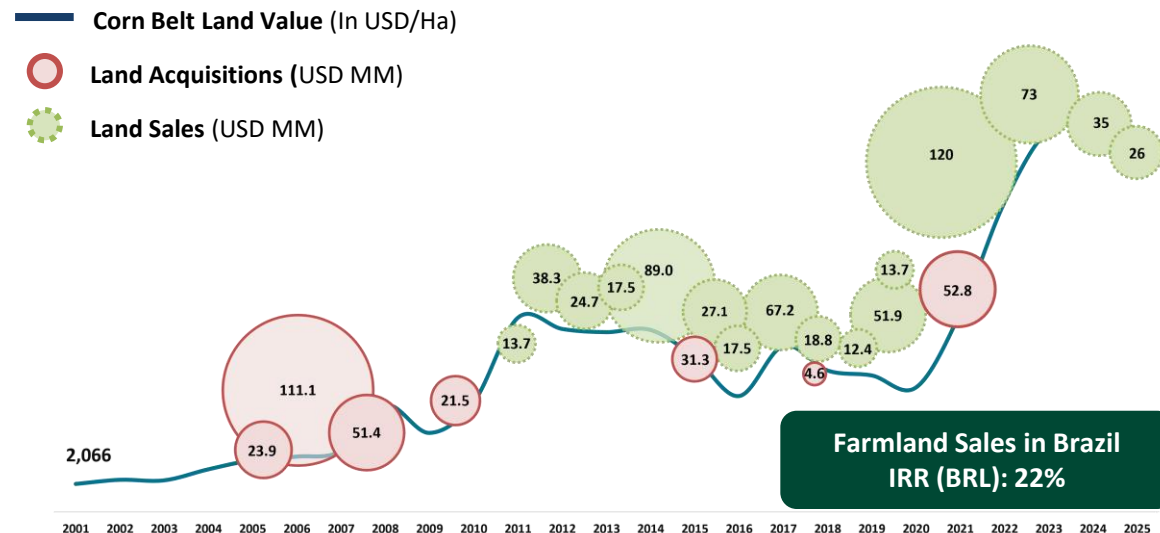


STRONGER APPRECIATION AND LIQUIDITY IN BRAZIL OVER THE PAST DECADE VS. ARGENTINA

Argentina



Brasil



Last 10 years
farmland sales

170k
Total sold ha

+600
USD MM

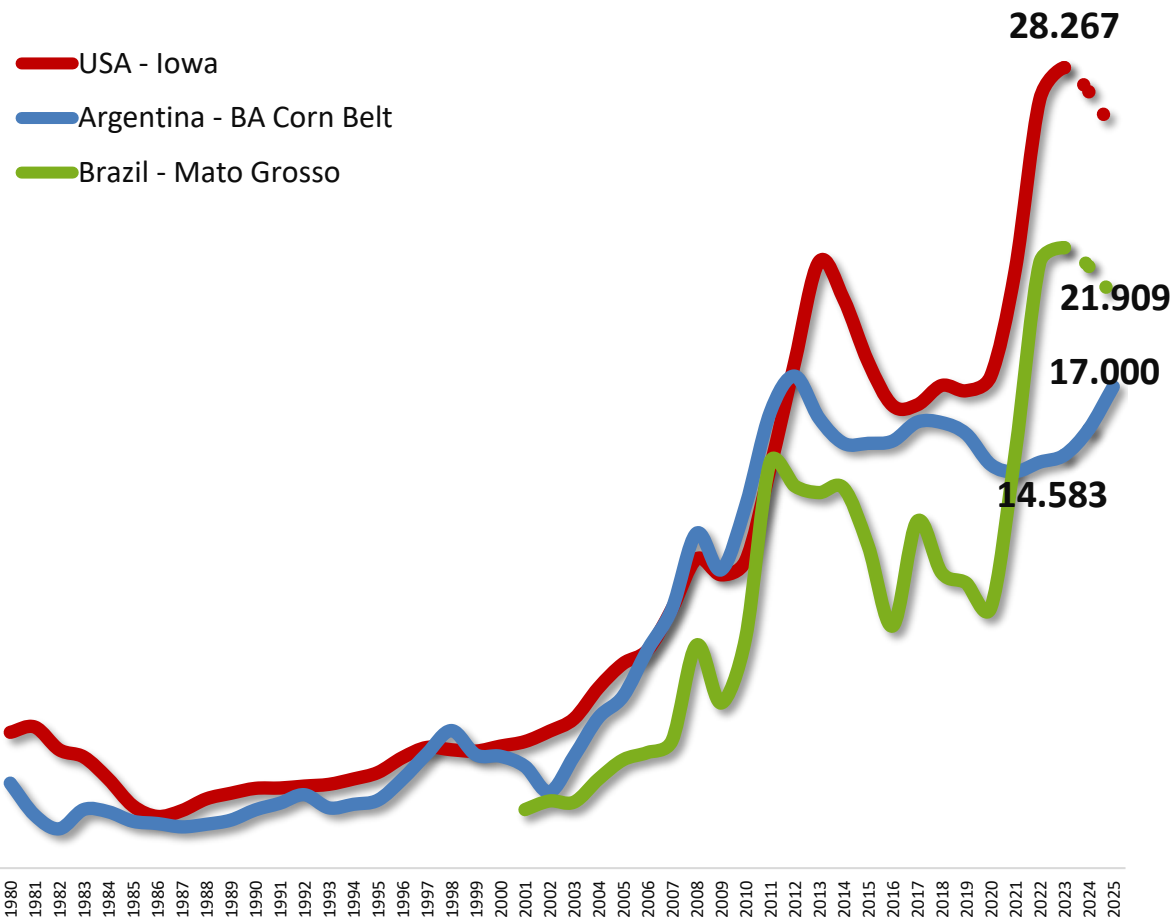
3.2x
Sold
farms/fractions
per year

3.0%
Sold portfolio
per year

Farmland Values: Argentina Lagged Compared to US & Peers

FARMLAND TRADING AT MINIMUM LEVELS IN GOLD TERMS

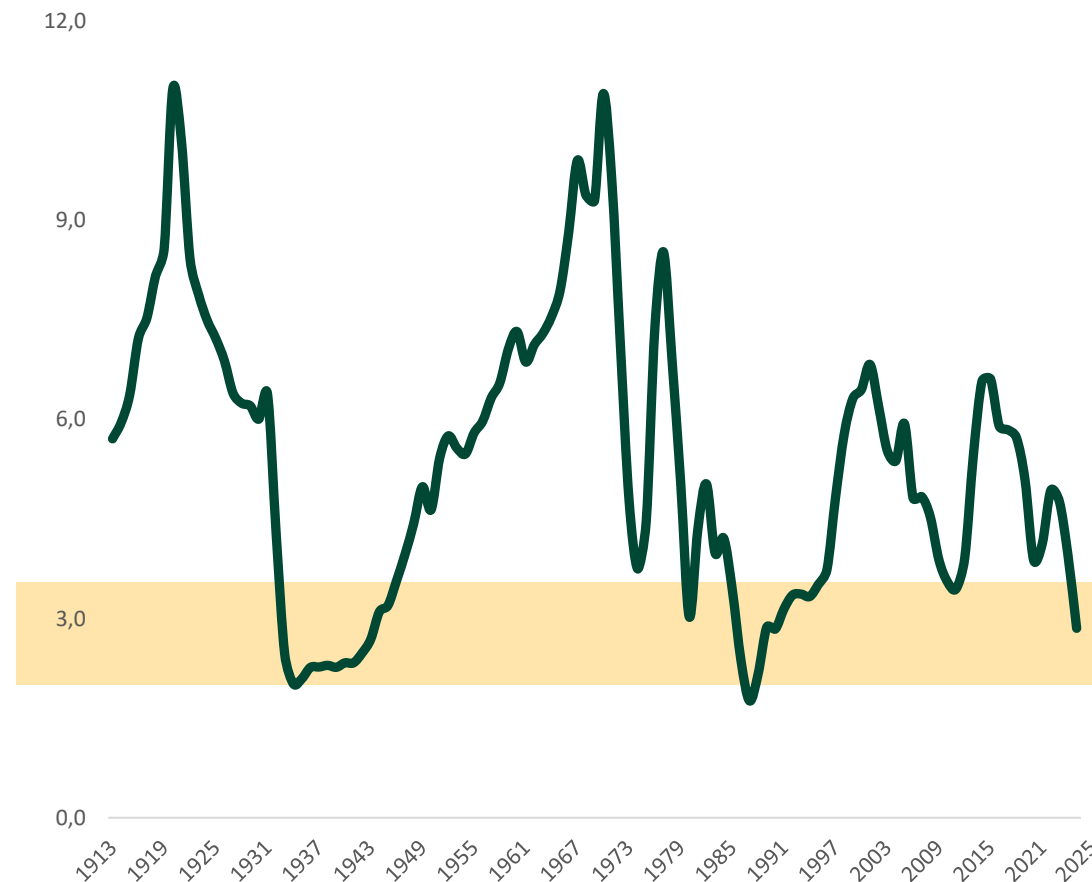
Farmland Prices (In USD/ha)



Sources: Argentina (Agricultural Margins, Corn Belt), IOWA (IOWA State University, state average), Brazil: "Instituto INCRA y Fuentes Locales".

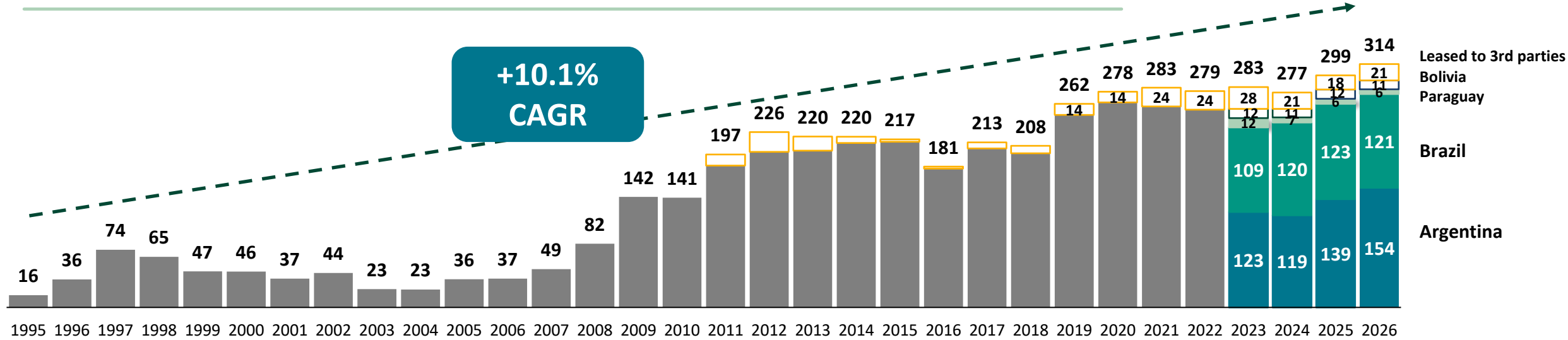
US Farmland in Gold Terms: Trading at minimum levels

Ounces of Gold to buy 1 acre in Iowa

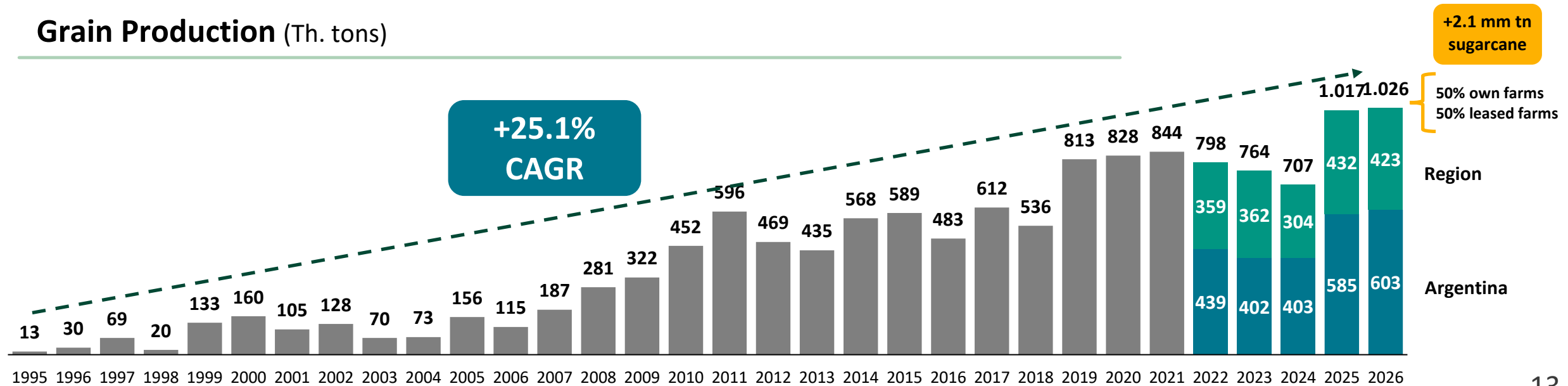


Sources: Gold price (annual average): World Gold Council; Iowa farmland value (farm real estate, per acre): USDA National Agricultural Statistics Service (NASS), compiled by University of Missouri Extension; own calculations.

Planted Area (Th. hectares)



Grain Production (Th. tons)



Technological Irrigation Systems Applied to Our Production

~ 5,000 ha

Crops under irrigation (mainly in ARSL)

~ 300 mm

irrigated per ha/per year



Bayer's largest seed facility in Argentina



LOS POZOS

AGRORIEGO
(ARSL)



SOYBEAN



CORN



WHEAT



SUNFLOWER



MUNG BEAN



SORGHUM



BARLEY

CRESUD operates a fully integrated cattle system across El Tigre (La Pampa) and Los Pozos (Salta)

1. BREEDING (LOS POZOS – SALTA)

- **Natural service** with **own genetics** (Braford, Brangus, Brahman)
- **~85% pregnancy rate**
- **Calving** in spring; calves born ~35 kg
- **Weaning** at ~7 months / ~180 kg



2. BACKGROUNDING

- **Pasture-based growth** with seasonal supplementation
- **Rotational grazing** on Gatton panic & alfalfa
- **Weight progression:**
 - ~260 kg at 13 months
 - ~300–330 kg at ~14 months



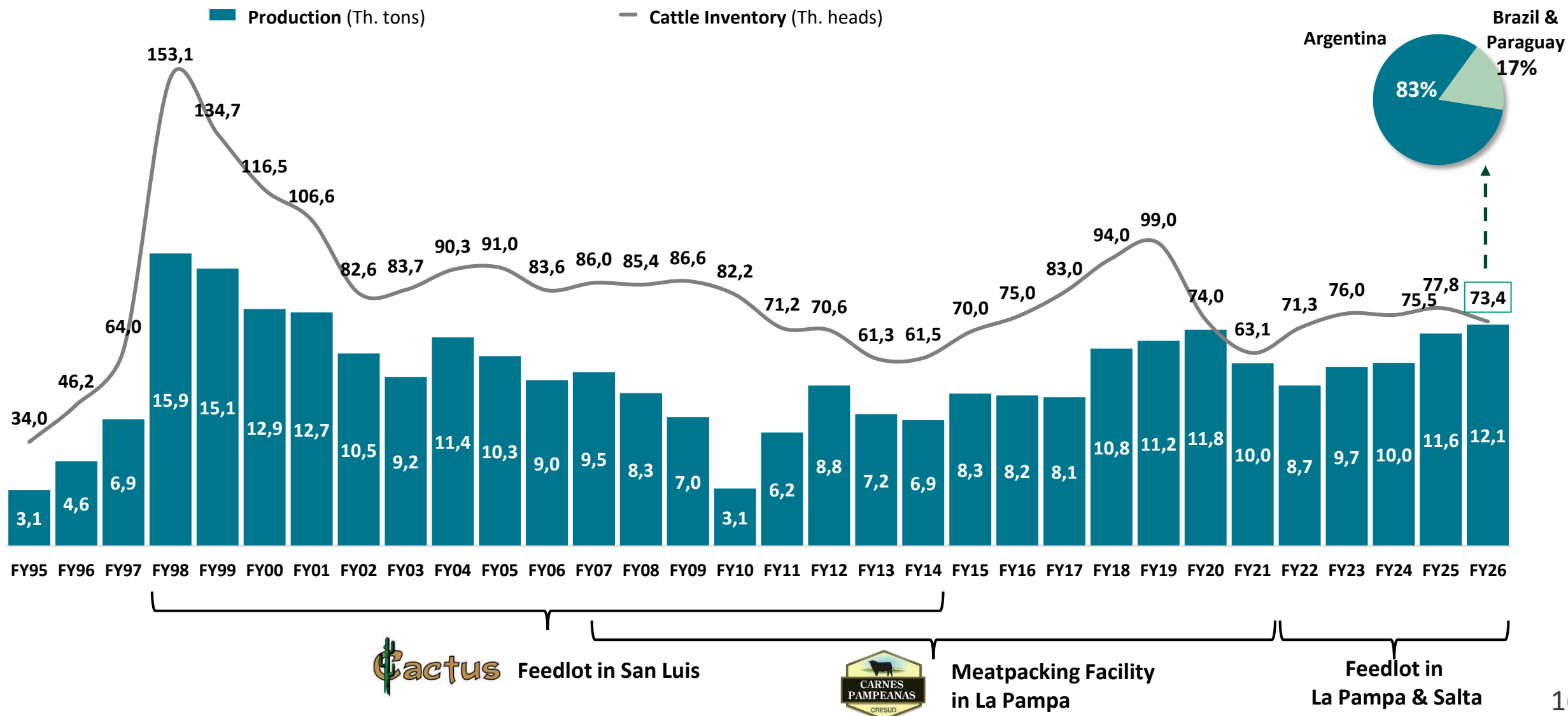
3. FINISHING (FEEDLOT + PASTURE)

- **Grain-based finishing** (~140 days)
- **Own silage** (corn & sorghum) from cropping operations
- **Target:** ~500 kg live weight at ~22–23 months

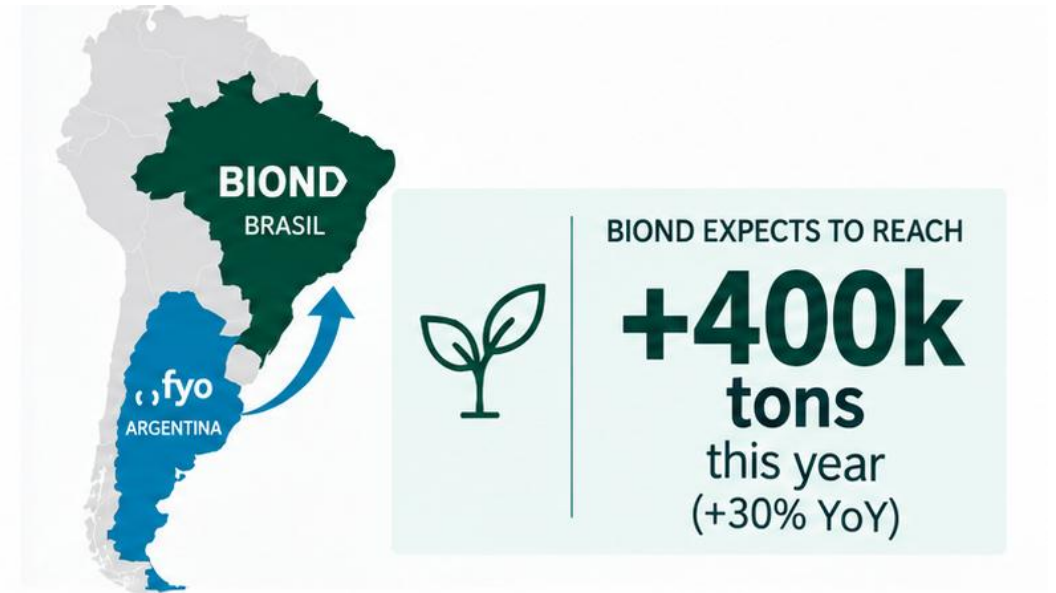
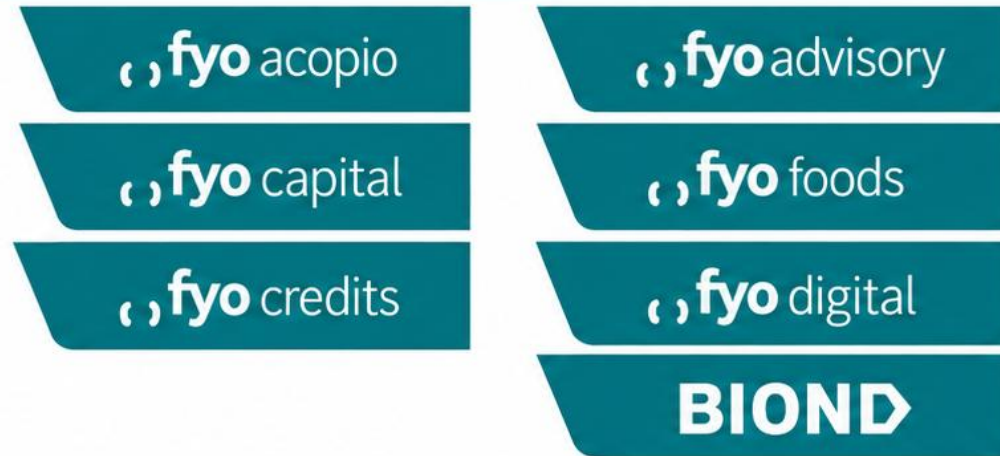


Expansion works for a 3,000-head feedlot (El Tigre). Construction Completion (Apr-26)

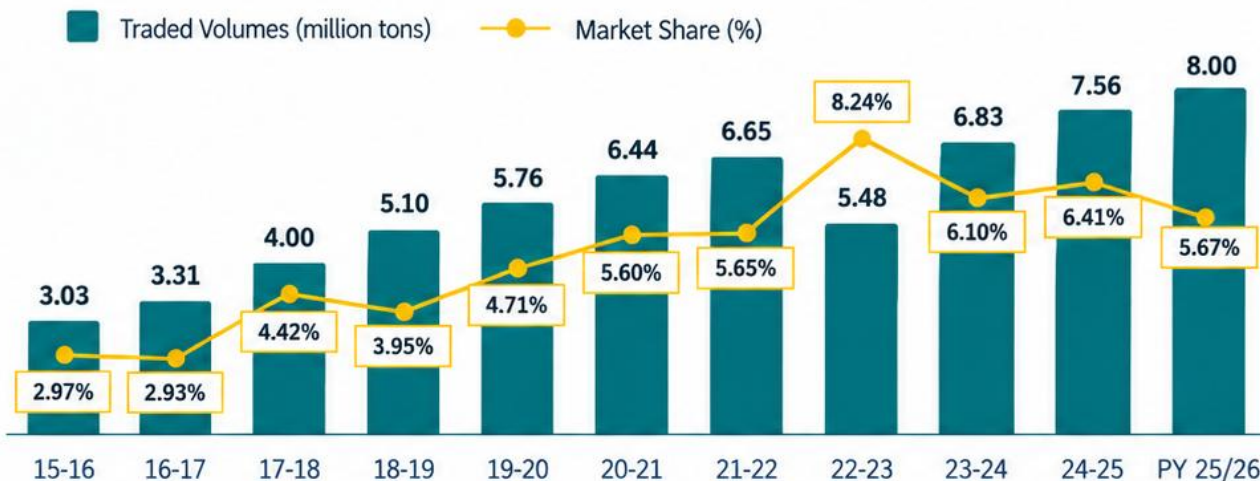
Cattle Production & Inventory



Business Segments



Traded Volumes and Market Share Evolution (million & %)



FY26 Investment Highlights



Net Income
ARS 10,992 million
(vs. ARS 13,505 million in FY25)



Dividends
USD 5 million distributed
CRESUD received ~ USD 2.56 meillon according to its 51.2% stake



Capital Markets
USD 28 million notes issued
in Jan-26

From Data to Better Decisions in the Farm

01

PRECISION AGRICULTURE

From field-by-field to meter-by-meter management



Variable-rate seeding and fertilization

Adjusting input application to the variability of each square meter



Selective spraying with camera-based weed detection

Applying products only where needed, reducing the use of crop protection products



Yield maps and site-specific management

Identifying differences within each field to maximize productivity and efficiency

02

CONNECTED OPERATIONS

More real-time data across our fields



Increasing automatic weather stations and rain gauges across our farms

More field-specific information to support agronomic decisions



Expanded farm connectivity

Connecting fields, machinery and teams to generate and share information



Real-time monitoring of field operations

Tracking seeding, spraying and harvesting to improve efficiency and control

03

DATA INTEGRATION & DIGITAL MANAGEMENT

Turning data into actionable information



Integrating data from multiple sources

Combining information from machinery, weather and field operations in a single environment



Advanced analytics and management dashboards

Turning data into actionable insights to evaluate productivity, input use and costs



Digital tools for field data collection

Monitoring crops, pests and operations directly in the field, synchronized with our platforms

Generating long-term value through sustainable practices

01

SATELLITE IMAGERY, DRONES AND REMOTE SENSING

Better information for better land management



Crop monitoring and field characterization

High-resolution satellite imagery and drones to analyze crop development and soil potential



Identification of underperforming areas

Detecting degraded zones and defining targeted recovery strategies



Site-specific land management

Information-driven decisions for more efficient use of inputs and selective vegetation control



Support for biodiversity and ecosystems

Monitoring natural environments across our fields

02

EFFICIENT WATER MANAGEMENT

Technology to optimize the use of water resources



Use of weather data and satellite information

Integrating field weather data and satellite imagery to optimize irrigation decisions



Automated irrigation systems

Optimizing irrigation based on field conditions



Underground drip irrigation

Increasing water efficiency and reducing losses, especially in key fields



Better planning and resource allocation

Using data to improve water use efficiency and long-term productivity

03

SUSTAINABLE PRODUCTION PRACTICES

Preserving resources for future generations



No-till farming and crop rotation

Preserving soil quality, structure and fertility



Cover crops

Improving soil health, increasing organic matter and reducing erosion



Integrated pest and weed management

Combining agronomic practices and precision technologies



Efficient use of natural resources

Monitoring and optimizing the use of fertilizers, crop protection products, water and energy



ENVIRONMENTAL PROGRESS – 2025/2026 CAMPAIGN

More efficient and responsible production

SOYBEANS



21.1%
of total soybean
production
in Argentina

39,198
certified tons

+8% vs. FY25

CORN



22.0%
of total corn
production
in Argentina

58,726
certified tons

+63% vs. FY25



12 farms RTRS certified in Argentina

4 owned | 8 leased **(+3 leased farms vs. FY25)**

We increased RTRS certified area in Argentina through the addition of 3 leased farms.

Other certifications



SOCIAL CONTRIBUTION & MAIN PROGRAMS

We are part of the communities where our farms operate



Founded by CRESUD in 2005

- 13 primary school students
- 10 high school students
- 3 teachers

20 Years
Anniversary



School built by CRESUD: Dr. Mario Julio Elsztain



+USD 2 MM

Social Investment

CRESUD & Fundación IRSA | FY2026

80

Relationships
with NGOs
FY2026

+80

Community
Initiatives
FY2026



GOVERNANCE & CAPITAL MARKETS

Strong operational track record and commitment to transparency and responsibility

90 YEARS

of Corporate History
Founded in Argentina in 1936

30+ YEARS

under the Current Management
Since 1994

30 YEARS

ANNIVERSARY
on NASDAQ Next Year
Listed since 1997

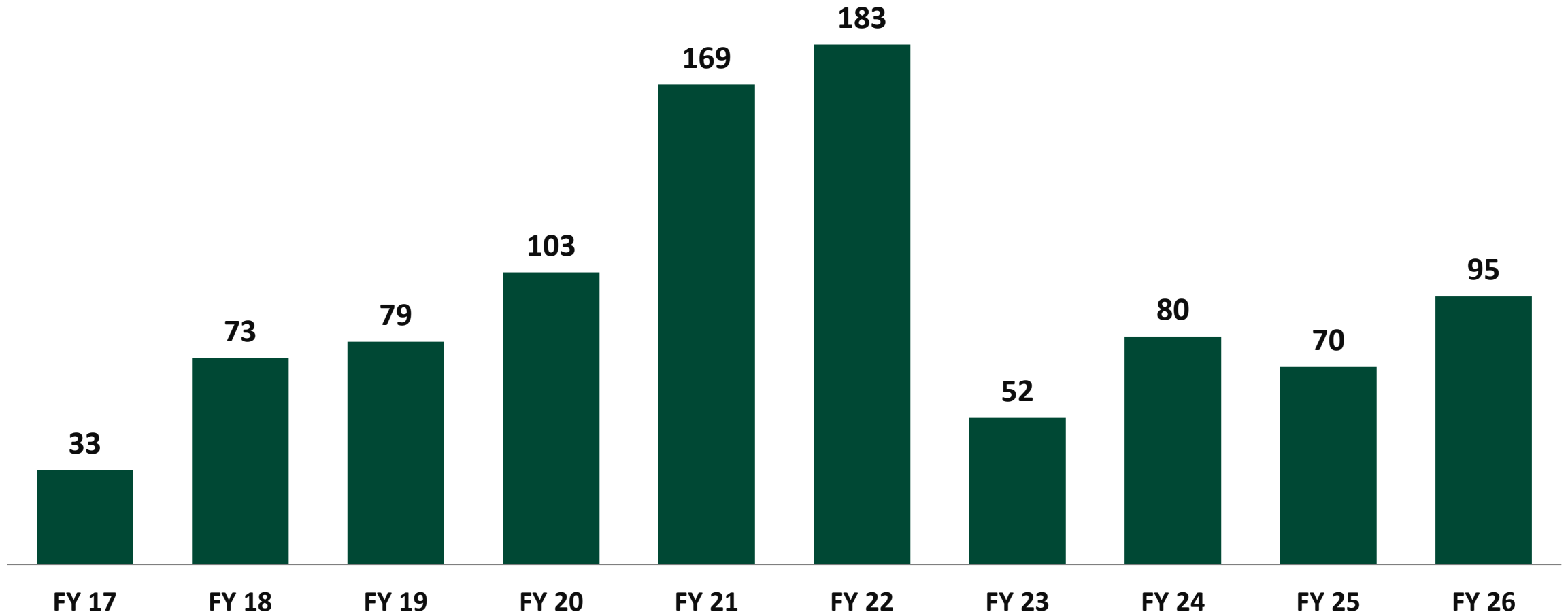


Responsible production. Stronger communities. Built on transparency.



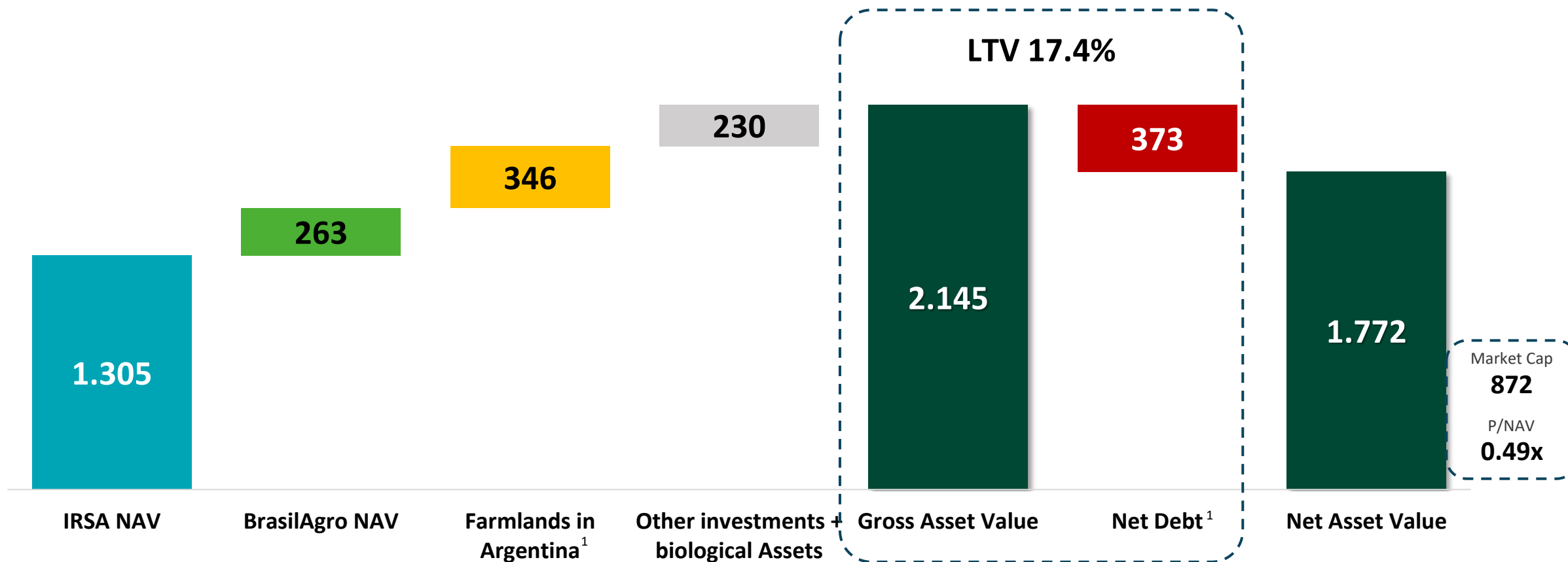
Financial Results

Agribusiness Gross Profit (USD million)



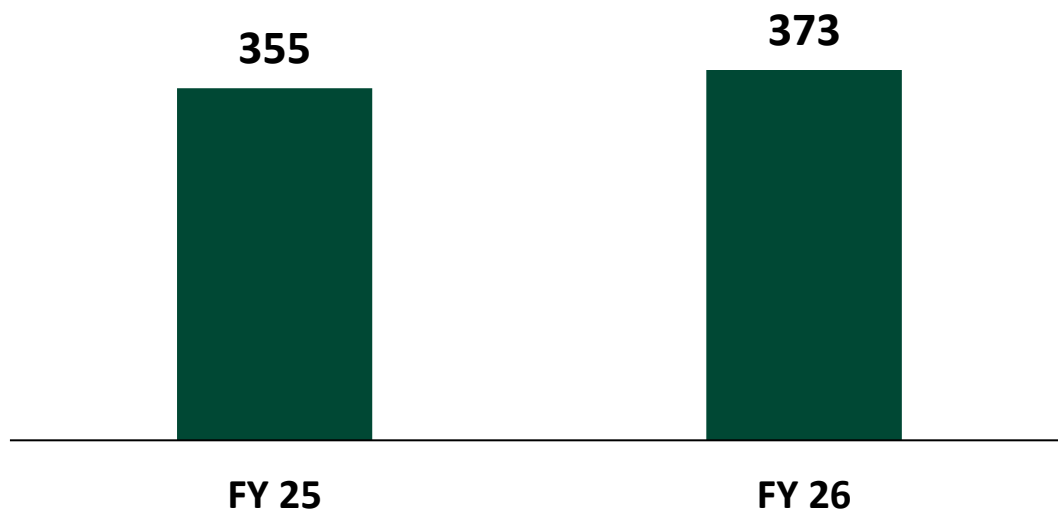
Net Asset Value (NAV)

USD Million (as of June 30, 2026)



¹ - Internal valuation

Net Debt Evolution

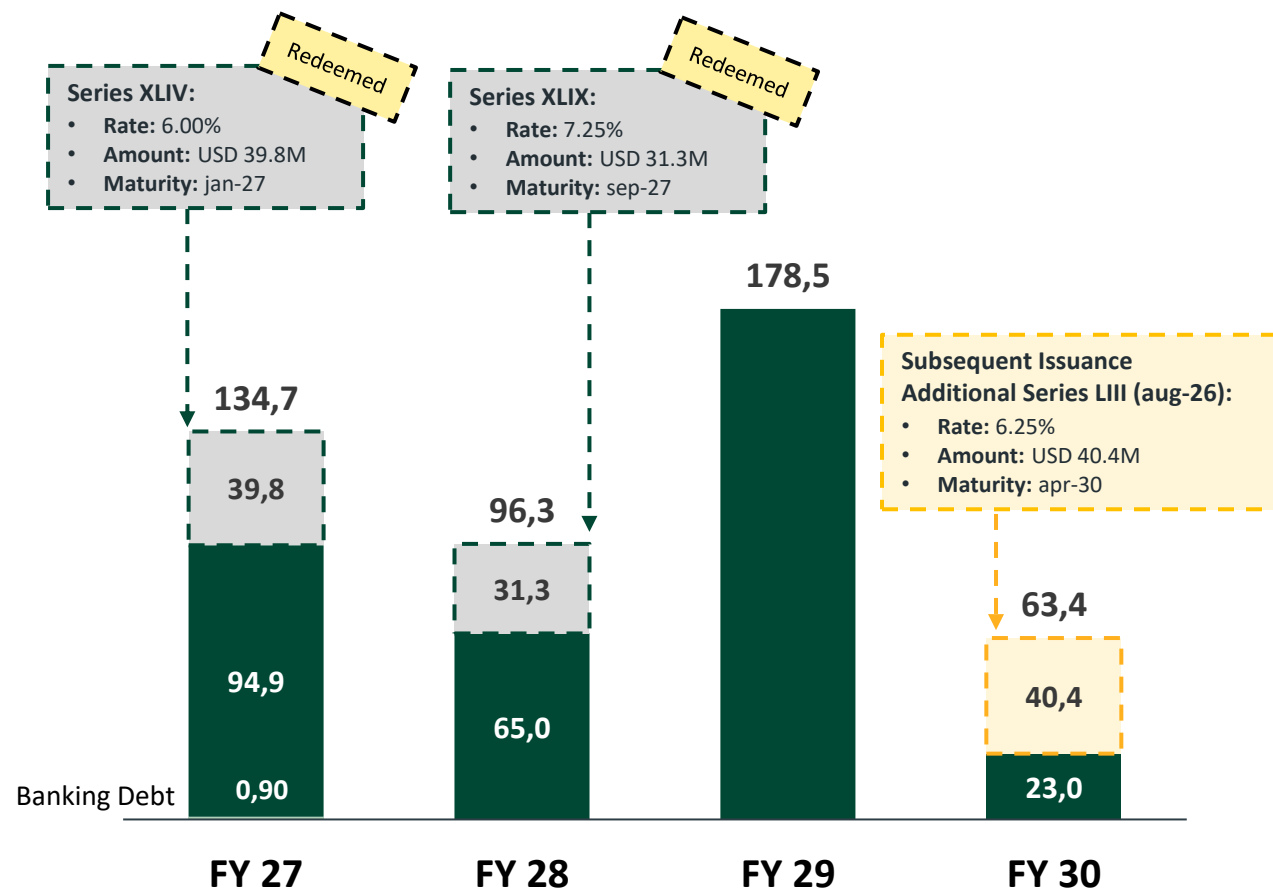


	USD
Gross Debt	432.5
Cash & Equivalents	59.5
Net Debt	373.0
Grain Stocks	45.0
Adjusted Net Debt	328.0

Amortization Schedule

USD 256 MM Notes Issued in FY26

Reducing the Company's average financing cost and extending maturities.

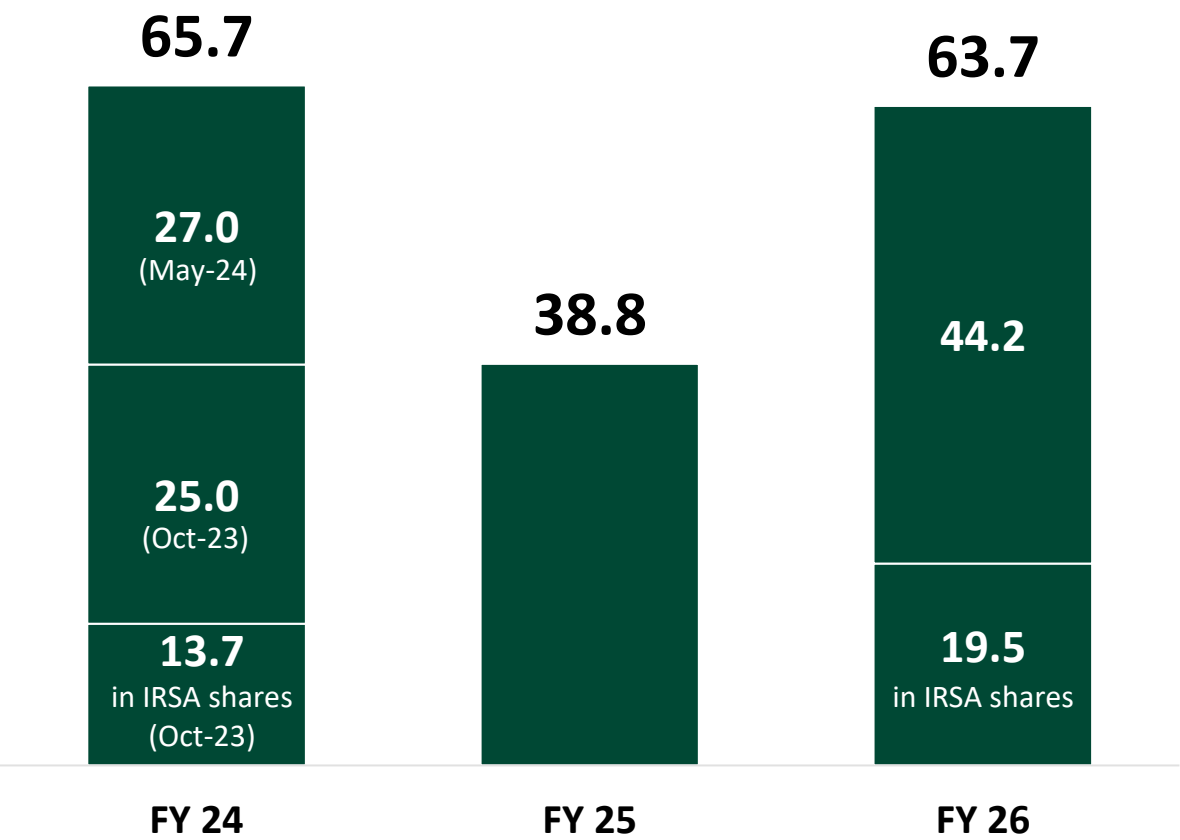


Dividend & Treasury Shares Distribution

	Dividends	
	In cash	In kind
Amount	ARS 65,080 MM	12,7 MM IRSA shares
Per ordinary share	ARS 103.8769	0.02027 IRSA shares
Per ADS	ARS 1,038.769	0.20271 IRSA shares
Dividend yield	~8.4%	

	Treasury Shares
Amount	5,300,000
Per ordinary share	0.0084595617664
Per ADS	0.084595617664

Dividend Distribution (USD CCL million)





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