



Institutional Presentation

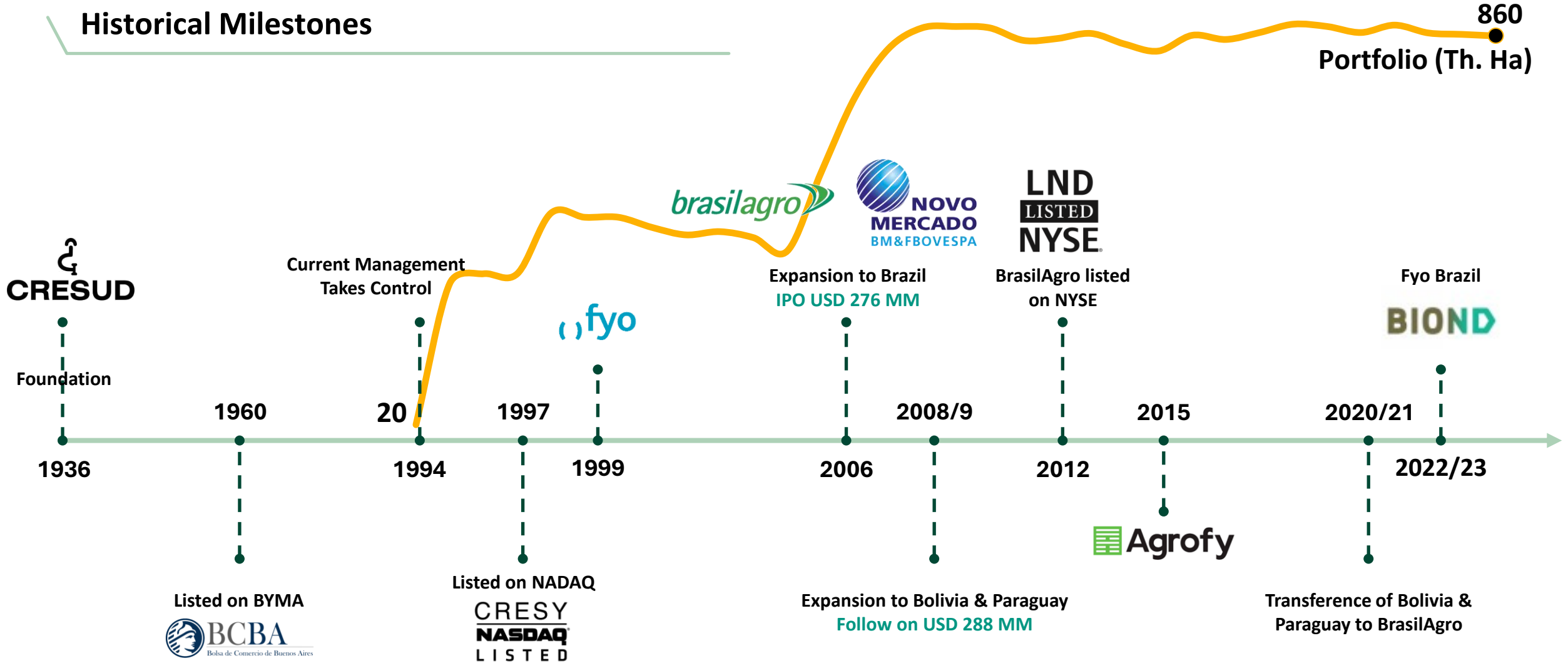
IIIQ 2026

Maximizing Agricultural Potential



Leading Agribusiness In The Region Since 1994

Historical Milestones



Growth Driven by Capital Markets Access:

More than USD 18 billion issued in over 200 transactions across the Group's history

More Than 30 Years Investing In Real Assets

Leading agricultural company in LATAM

Diversified portfolio by activity & regions

Mixed strategy combining farming, real estate & agricultural commercial services



Pioneers in agricultural real estate

Strong capital markets track record

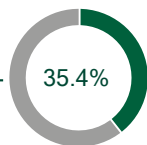
Due diligence of more than 10 mm hectares across the world

BYMA listed since 1960 & **NASDAQ** listed since 1994

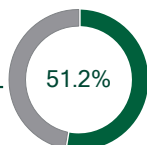


FARMS IN ARGENTINA

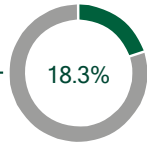
34.86%
AGRO URANGA S.A.



Farms in Brazil, Bolivia & Paraguay



Agricultural Commercial Services

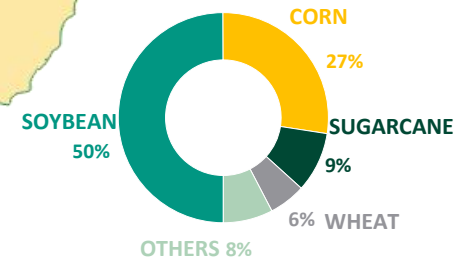
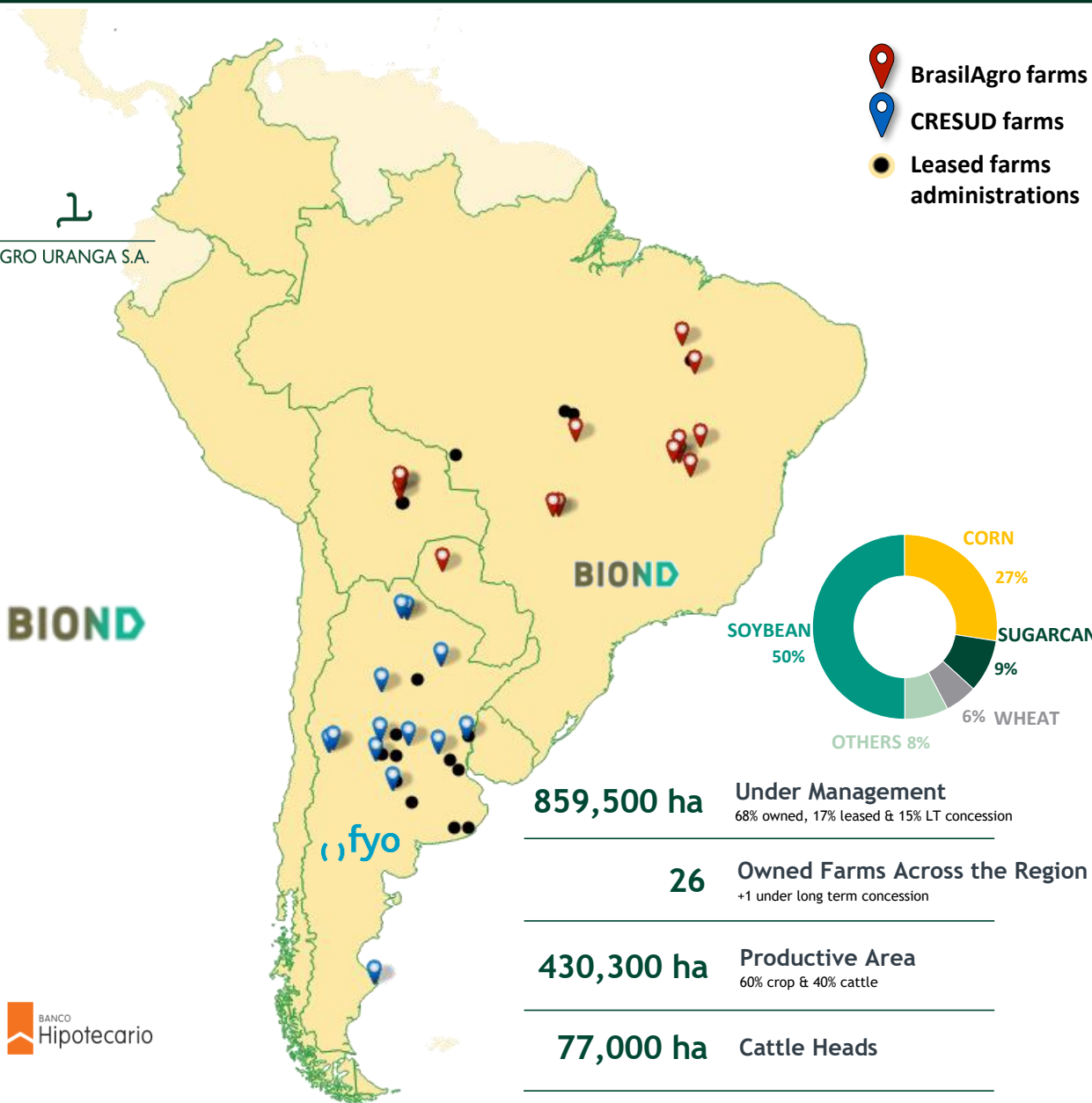


Agribusiness Marketplace



Urban Business

29.12%
BANCO Hipotecario



859,500 ha Under Management
68% owned, 17% leased & 15% LT concession

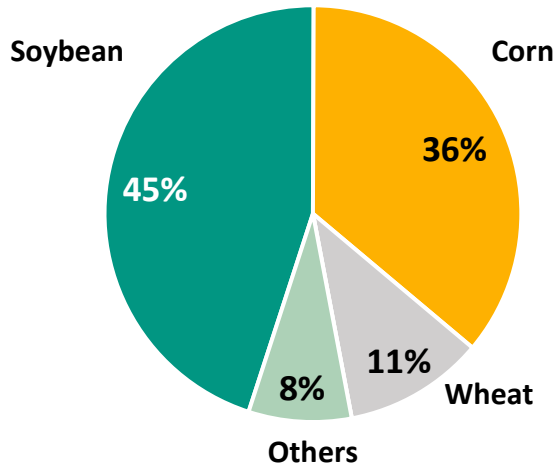
26 Owned Farms Across the Region
+1 under long term concession

430,300 ha Productive Area
60% crop & 40% cattle

77,000 ha Cattle Heads

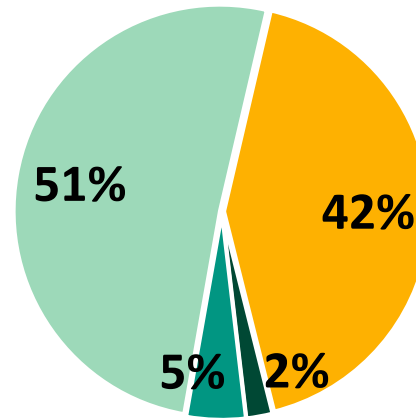
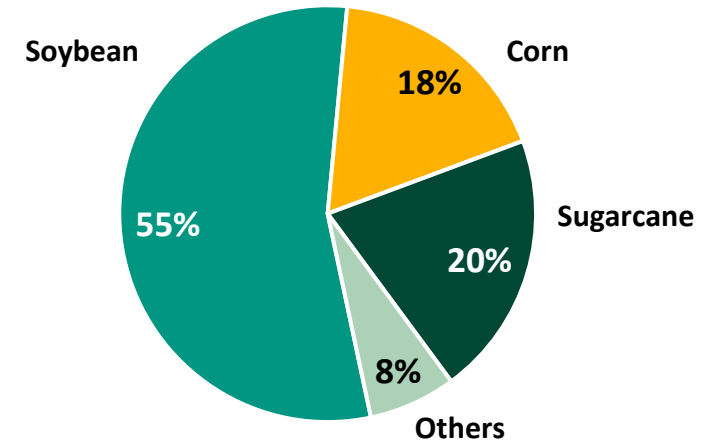
Planted Area by Crop by Country

Total: 311.5k ha
(owned & leased)



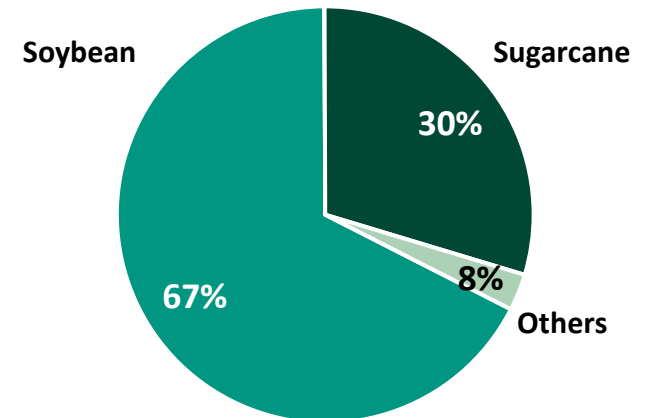
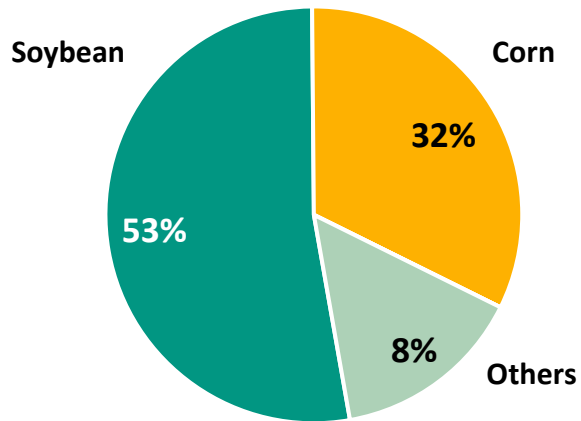
159.3k ha
Argentina

132.2k ha
Brazil



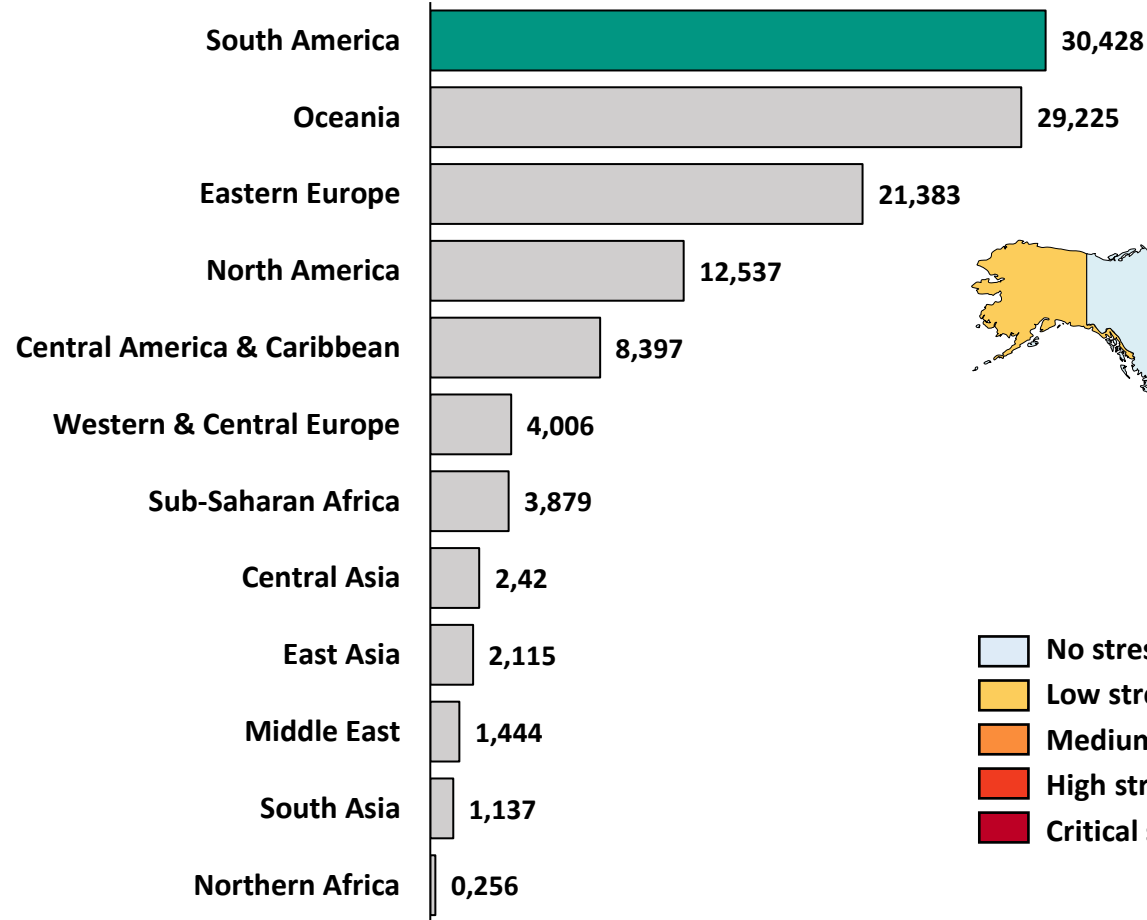
14.4k ha
Paraguay

6.4k ha
Bolivia



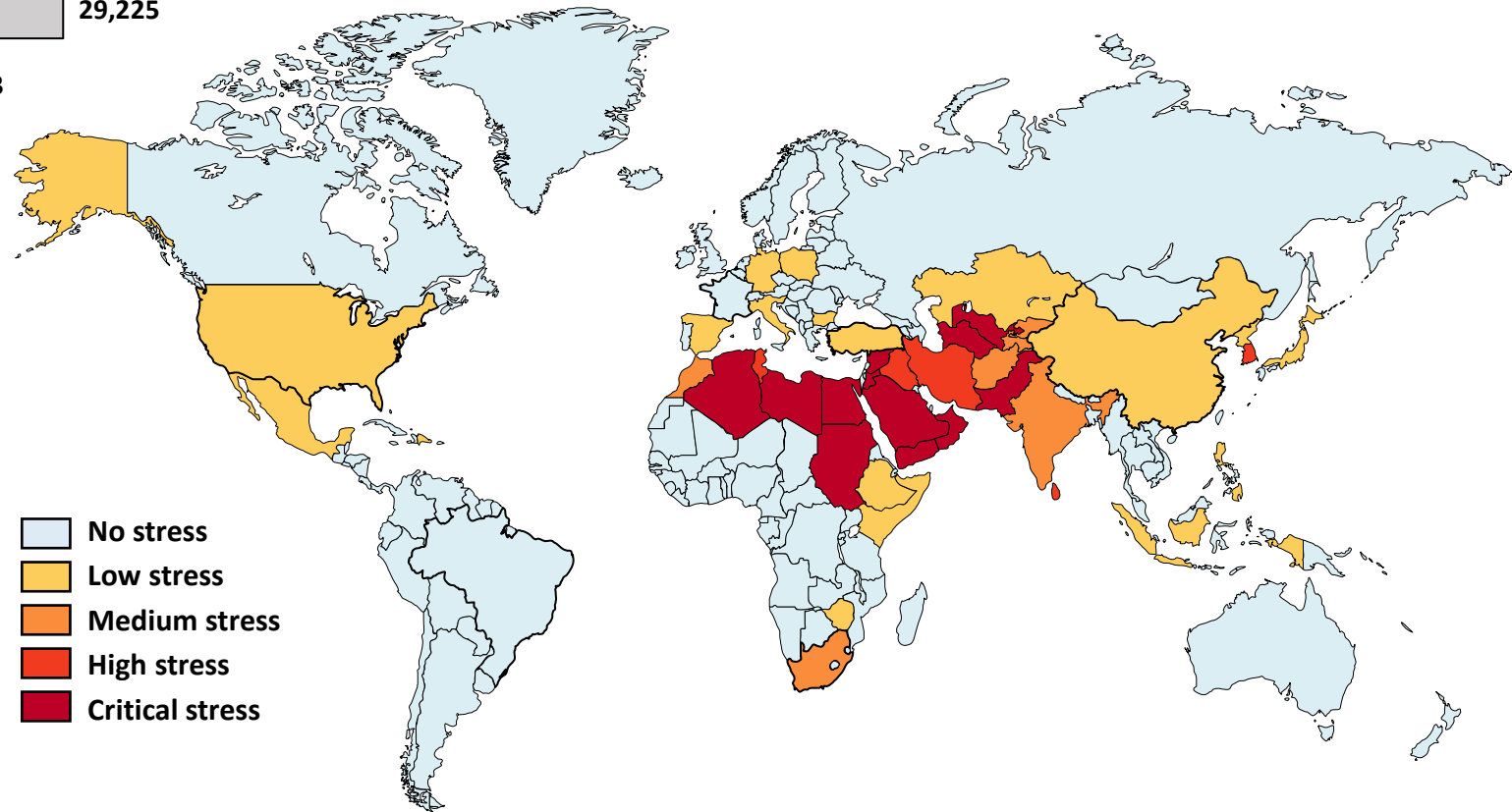
SOUTH AMERICA EXCESS OF WATER RESOURCES PER CAPITA

Per Capita Renewable Freshwater Resources (m³)



Freshwater Stress Levels

Water Withdrawals as a Share of Internal Resources



Sources: Water resources by continent – FAO AQUASTAT & OurWorldinData.org/water-use-stress

LATAM GROWING IMPORTANCE AS A WORLD FOOD SUPPLIER

Crops Net Trade by Region in Constant Value



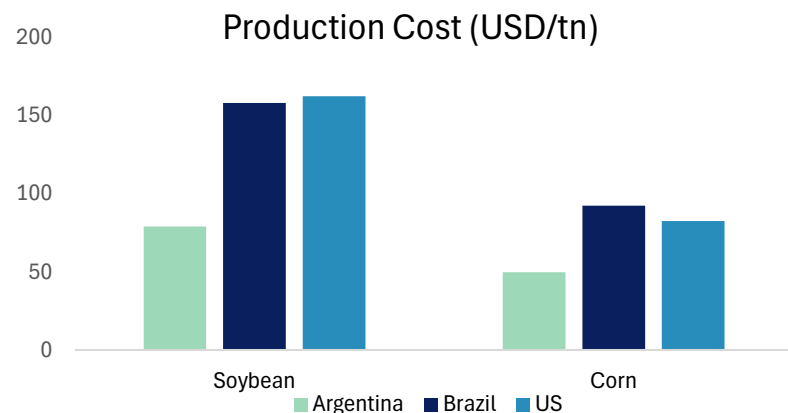
Source: OECD-FAO Agricultural Outlook; FAO analysis.

Argentina's Strengths As A Global Agricultural Leader

- **Top Global Food Exporter**
#1 in Soybean Oil & Meal & #3 in Corn
- **Leader in Sustainable Agriculture**
+95% no-till farming; cover crops; precision agriculture
- **Agribusiness as a Key Economic Driver**
+15% of Argentina's GDP and jobs, and ~50% of export dollars
- **Low-Cost Producer**



Structurally Low-Cost Producer(USD/Tn)



Source: CEPEA (USP) – Center for Advanced Studies on Applied Economics – University of Sao Paulo

Agricultural Subsidies (% of Gross Income)



- High export taxes on grains
- Capital controls and FX distortions
- Limited Access to long-term financing
- No structural incentives for reinvestment

Source: OCDE - 2022



Agribusiness Strategy



1

Farmland Real Estate

Value Creation through Optimization and Portfolio Rotation

2

Farming Activity

Supplying Global Food Demand from South America

3

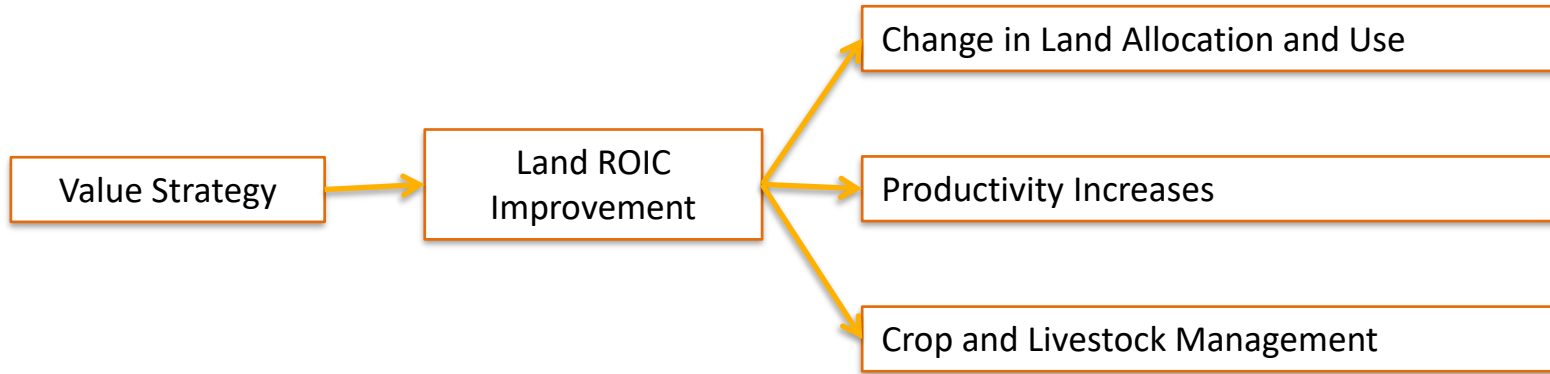
Agricultural Commercial Services

Complementing Traditional Farming With Services, Trading and AgTech

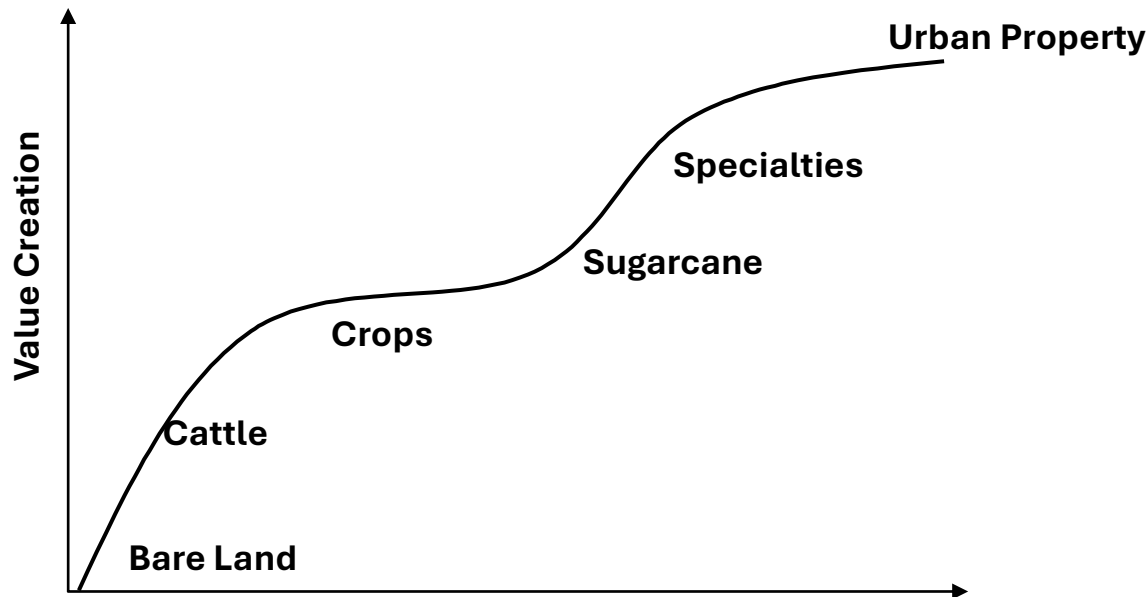
4

ESG Commitment

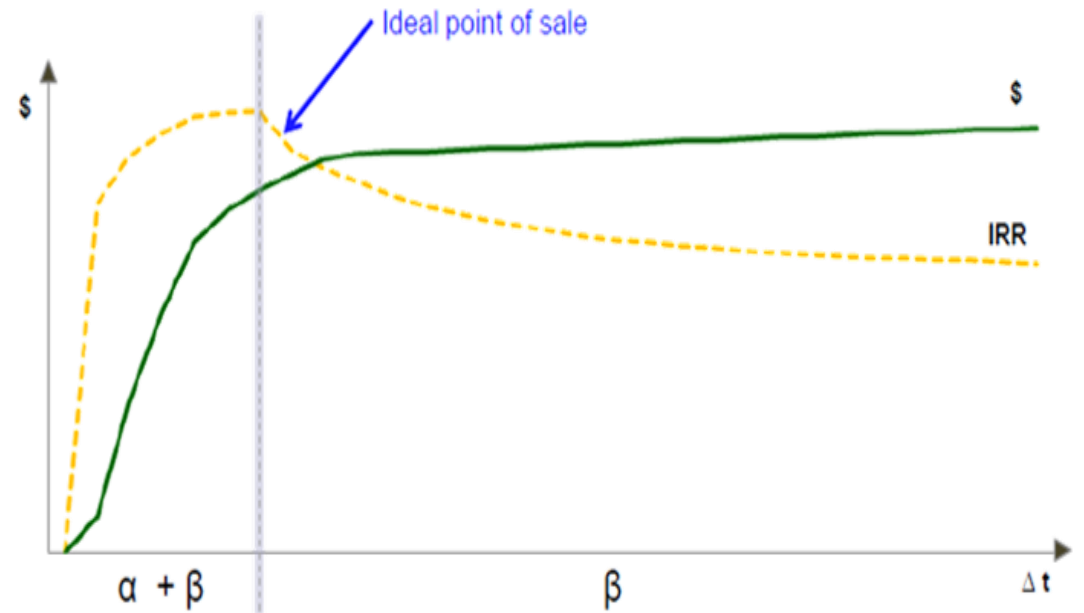
Diving Sustainability & Technological Innovation Across Our Operations



Farmland Value Creation



Farmland Appreciation Returns

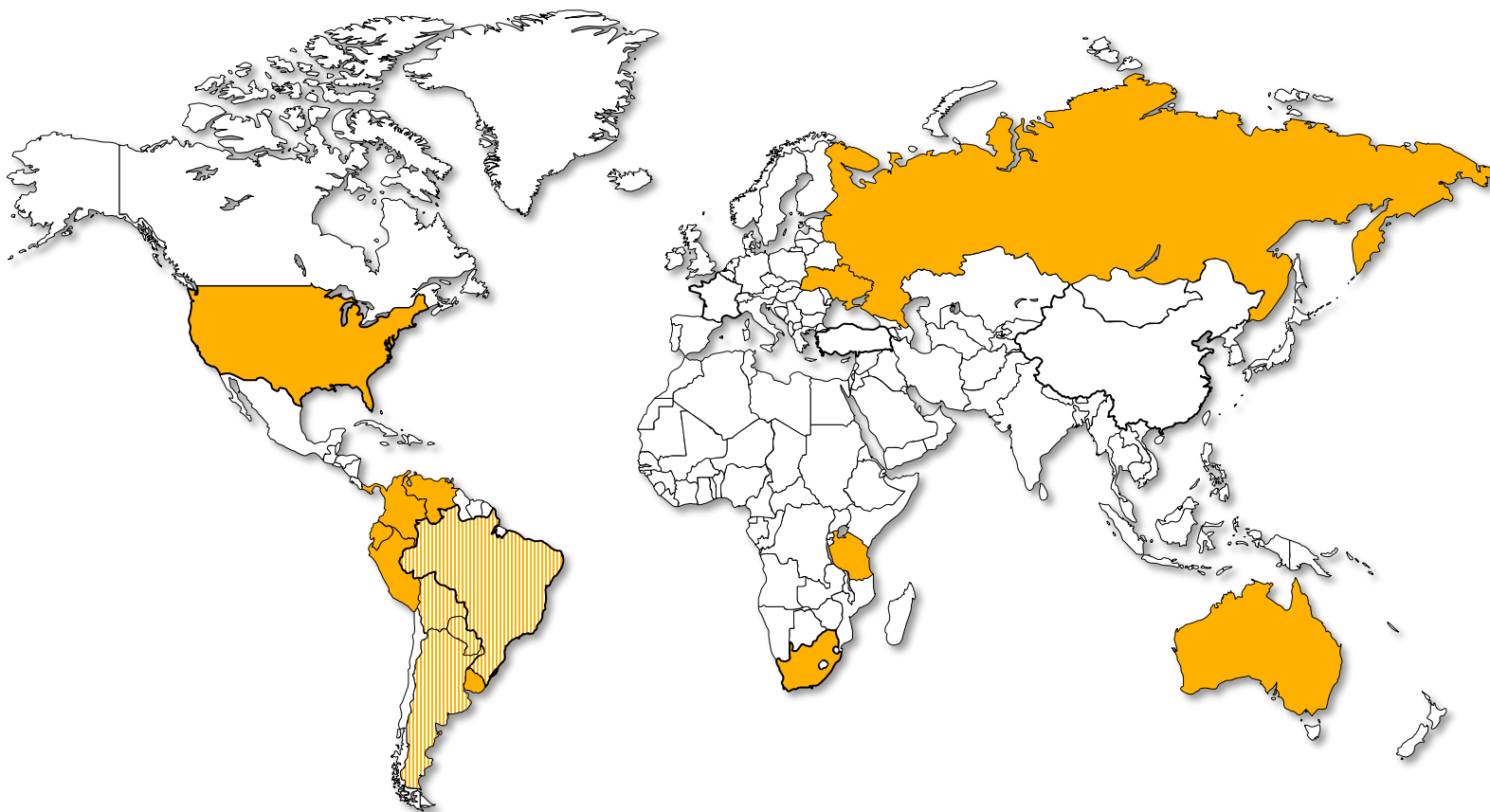


Land acquisition with potential for appreciation and sale at optimal productive levels

Land optimization due to change of activity and technological innovation

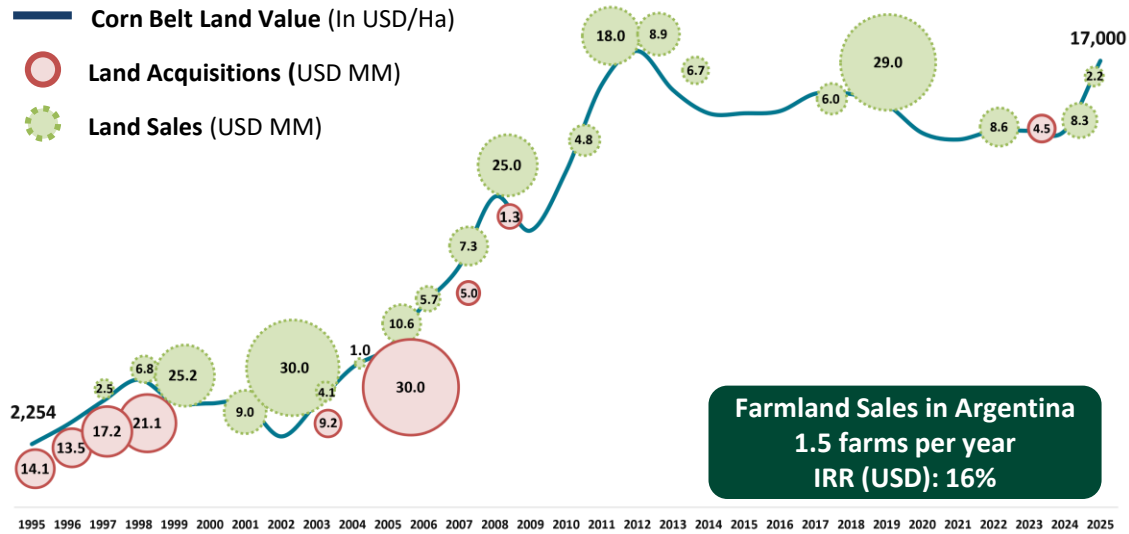
Large-scale farm acquisitions and partially financed land sales

Due Diligence of more than 10 mm hectares across the world

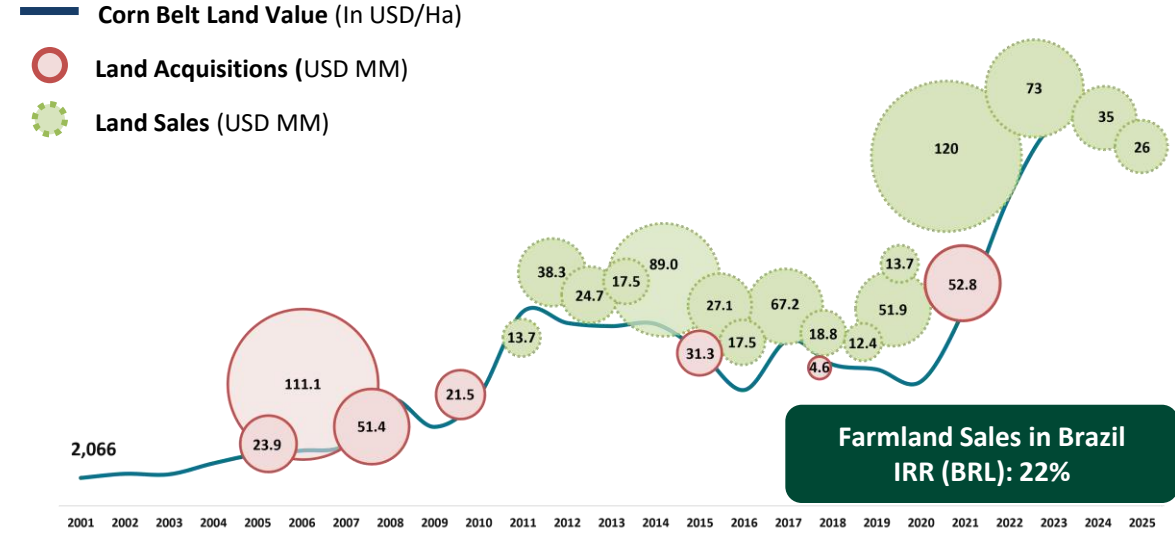


STRONGER APPRECIATION AND LIQUIDITY IN BRAZIL OVER THE PAST DECADE VS. ARGENTINA

Argentina



Brasil



Last 10 years
farmland sales

170k
Total sold ha

+600
USD MM

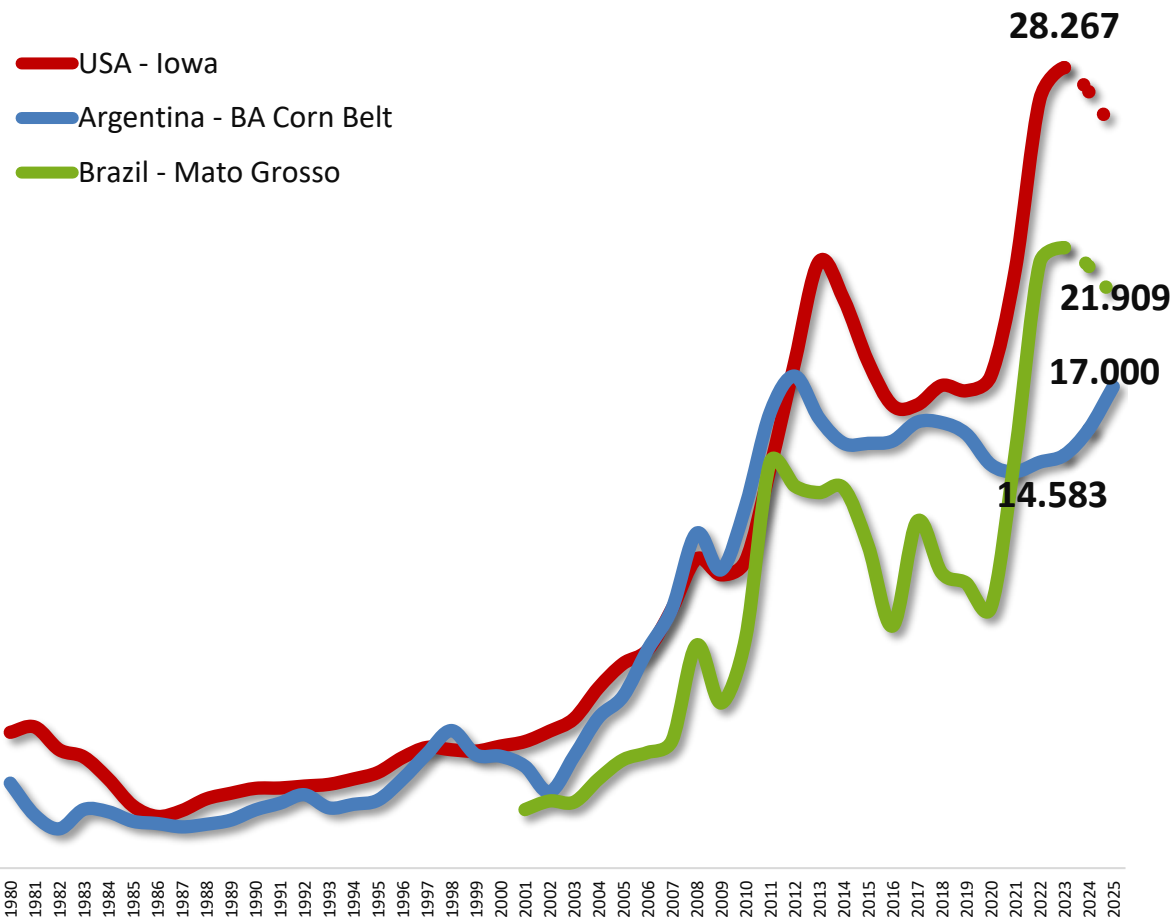
3.2x
Sold
farms/fractions
per year

3.0%
Sold portfolio
per year

Farmland Values: Argentina Lagged Compared to US & Peers

FARMLAND TRADING AT MINIMUM LEVELS IN GOLD TERMS

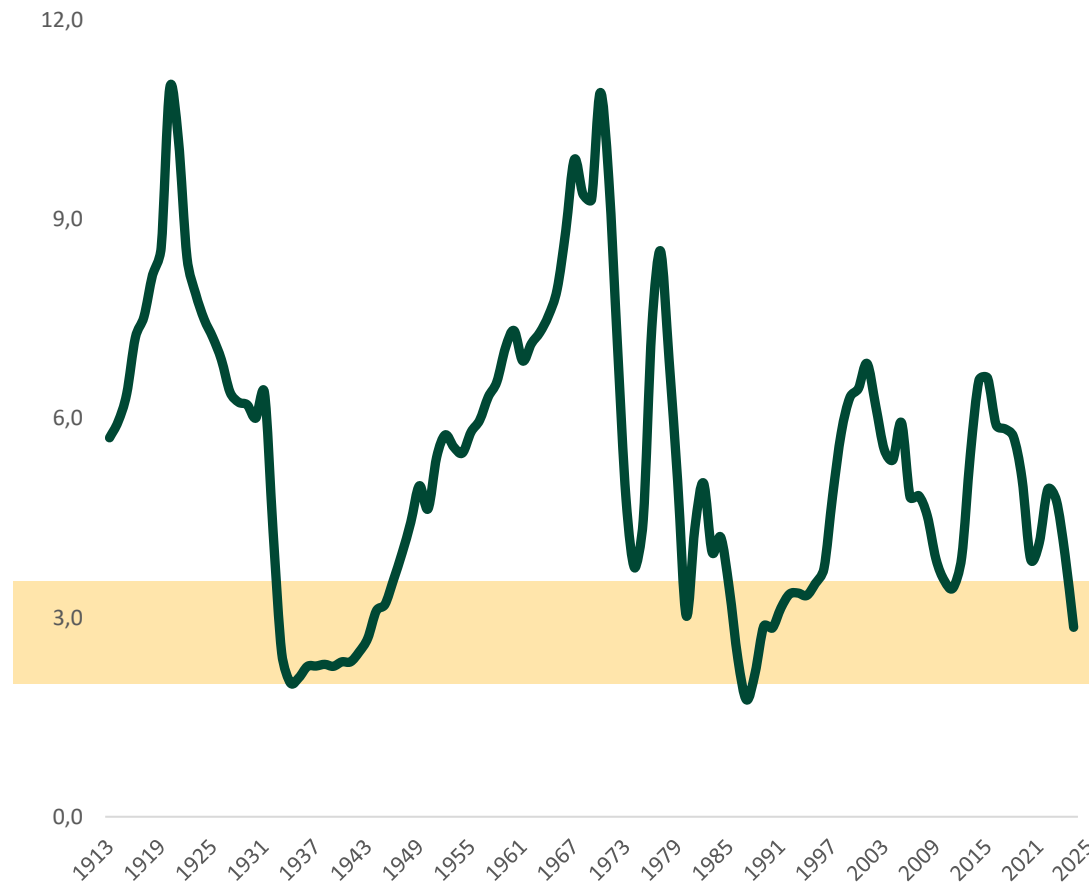
Farmland Prices (In USD/ha)



Sources: Argentina (Agricultural Margins, Corn Belt), IOWA (IOWA State University, state average), Brazil: "Instituto INCRA y Fuentes Locales".

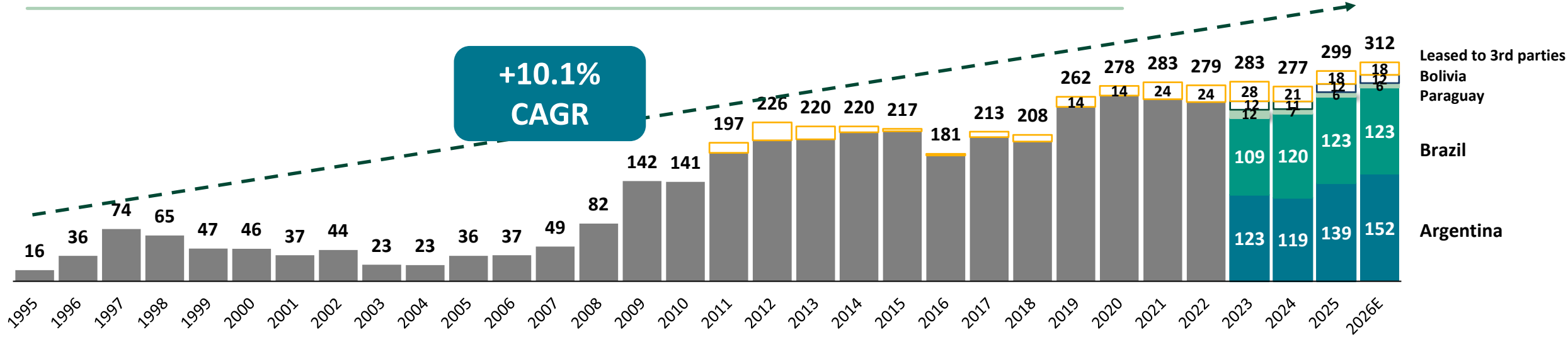
US Farmland in Gold Terms: Trading at minimum levels

Ounces of Gold to buy 1 acre in Iowa

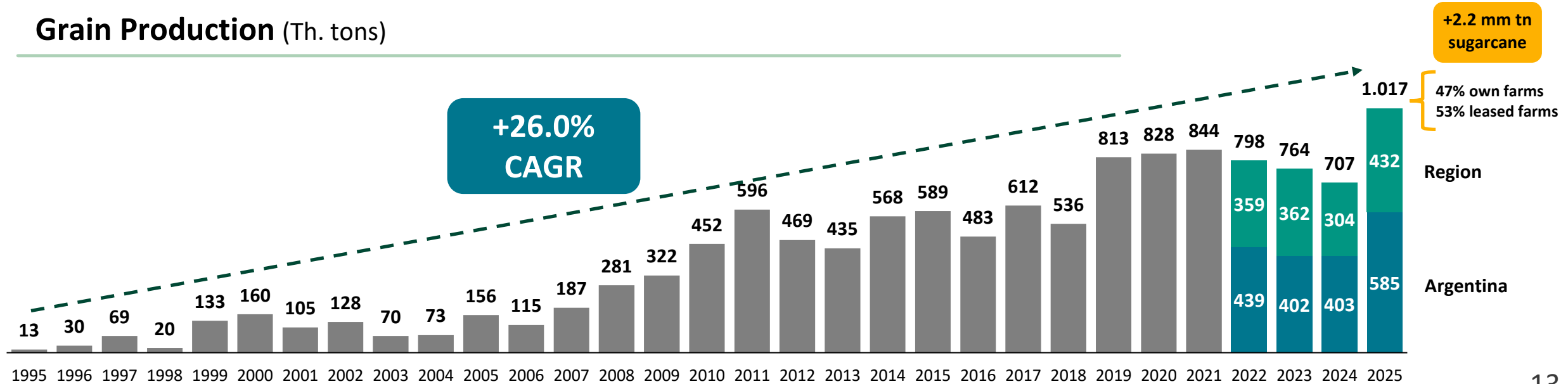


Sources: Gold price (annual average): World Gold Council; Iowa farmland value (farm real estate, per acre): USDA National Agricultural Statistics Service (NASS), compiled by University of Missouri Extension; own calculations.

Planted Area (Th. hectares)



Grain Production (Th. tons)



Technological Irrigation Systems Applied to Our Production

~ 5,000 ha

Crops under irrigation (mainly in ARSL)

~ 300 mm

irrigated per ha/per year

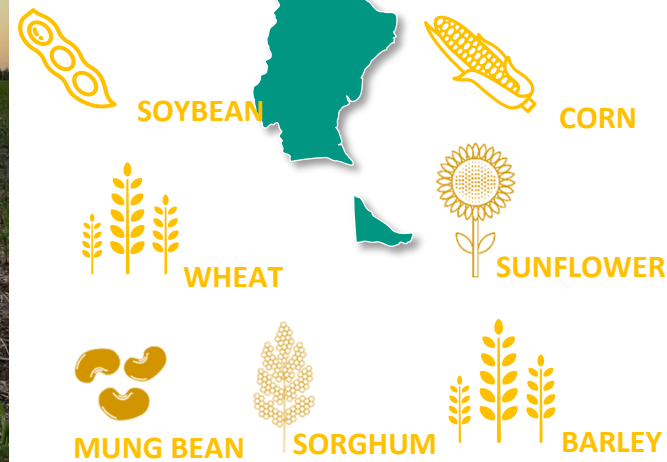


Bayer's largest seed facility in Argentina



LOS POZOS

AGRORIEGO (ARSL)



CRESUD operates a fully integrated cattle system across El Tigre (La Pampa) and Los Pozos (Salta)

1. BREEDING (LOS POZOS – SALTA)

- **Natural service with own genetics** (Braford, Brangus, Brahman)
- **~85% pregnancy rate**
- **Calving** in spring; calves born ~35 kg
- **Weaning** at ~7 months / ~180 kg



2. BACKGROUNDING

- **Pasture-based growth** with seasonal supplementation
- **Rotational grazing** on Gatton panic & alfalfa
- **Weight progression:**
 - ~260 kg at 13 months
 - ~300–330 kg at ~14 months



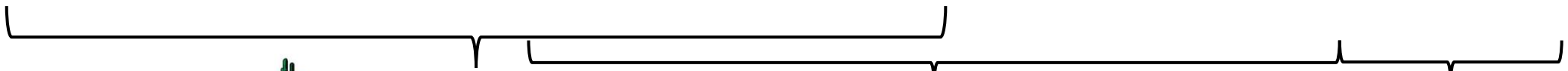
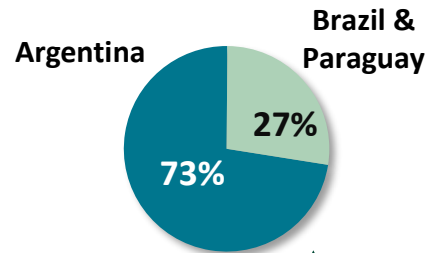
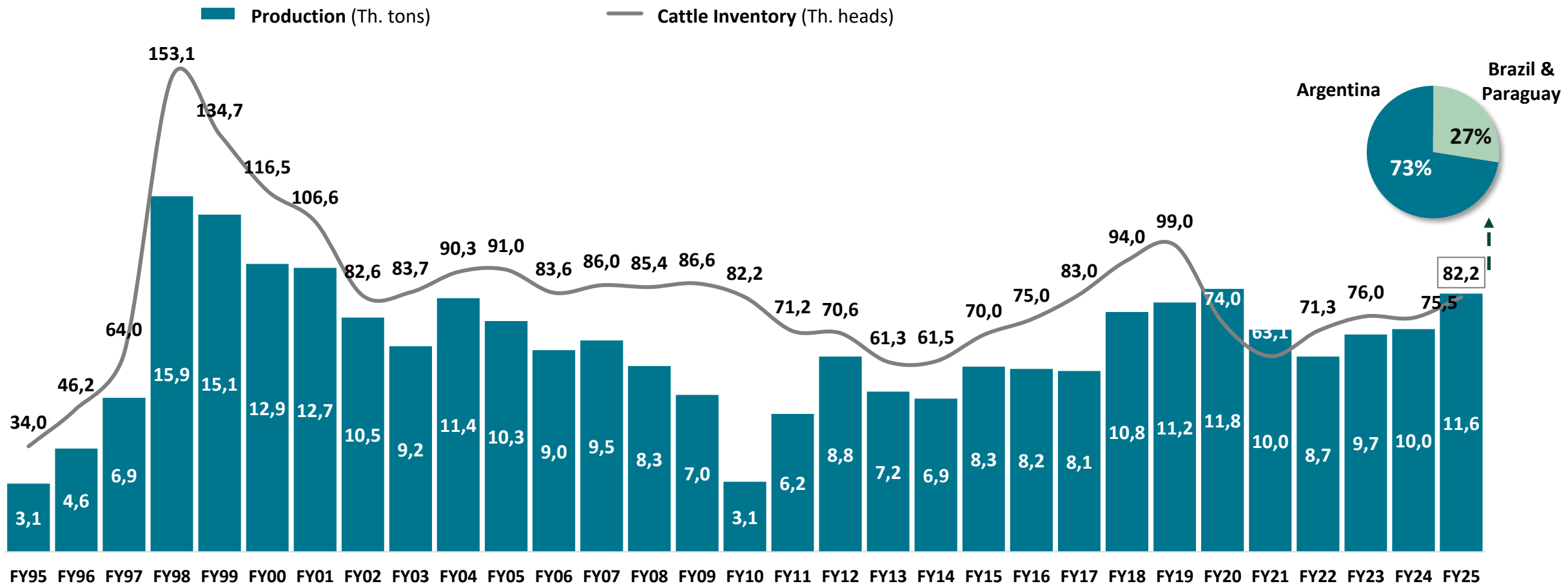
3. FINISHING (FEEDLOT + PASTURE)

- **Grain-based finishing** (~140 days)
- **Own silage** (corn & sorghum) from cropping operations
- **Target:** ~500 kg live weight at ~22–23 months



Expansion works for a 3,000-head feedlot (El Tigre). Construction Completion (Apr-26)

Cattle Production & Inventory



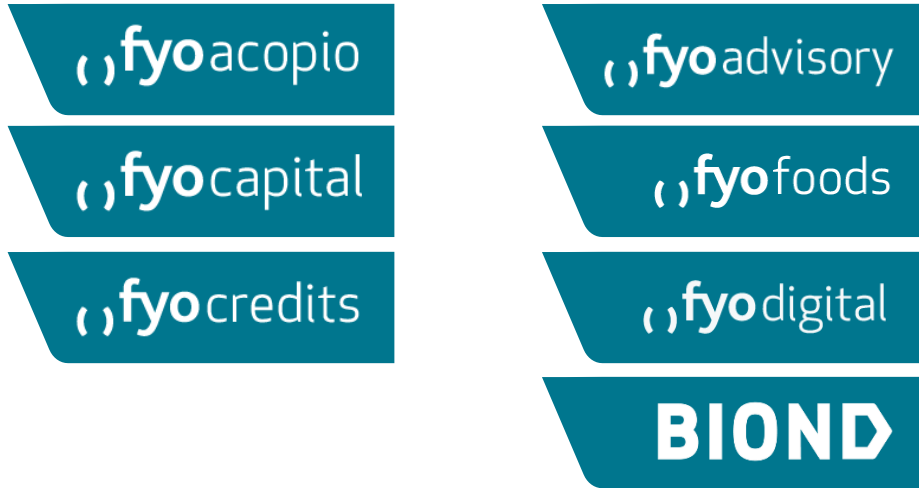
Cactus Feedlot in San Luis



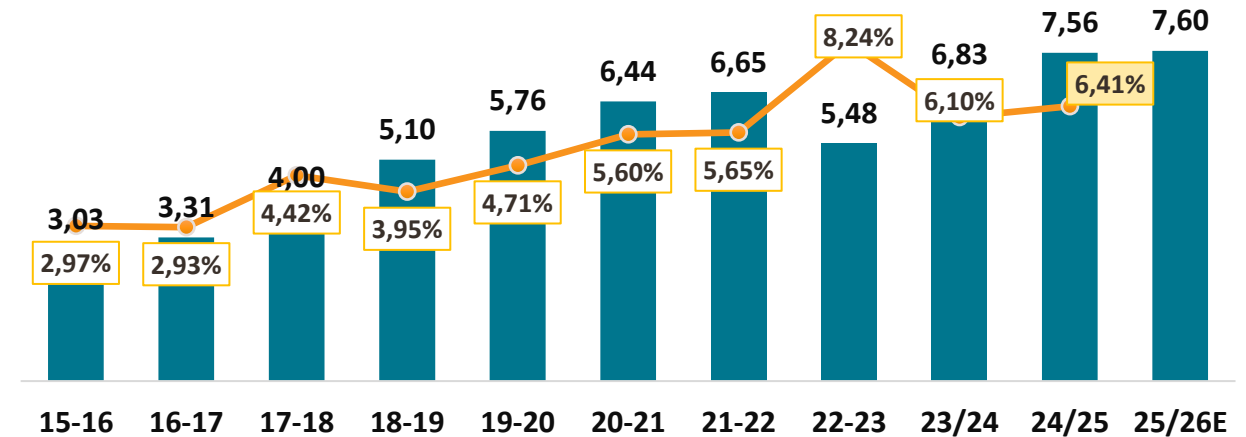
Meatpacking Facility in La Pampa

Feedlot in La Pampa & Salta

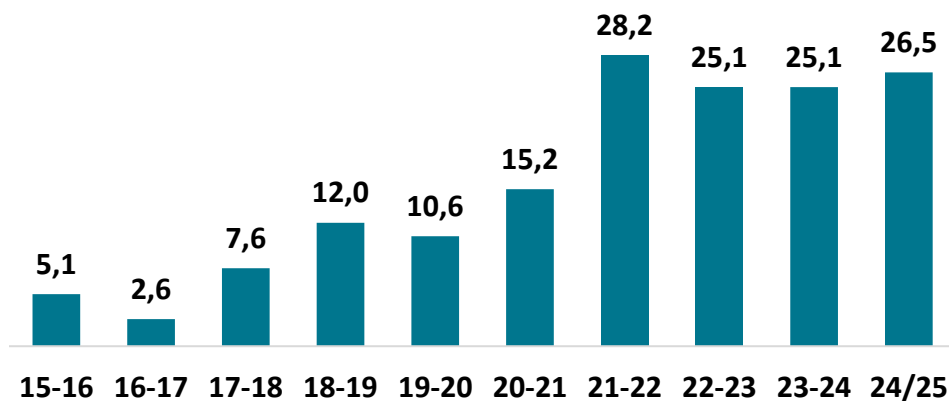
Business Segments



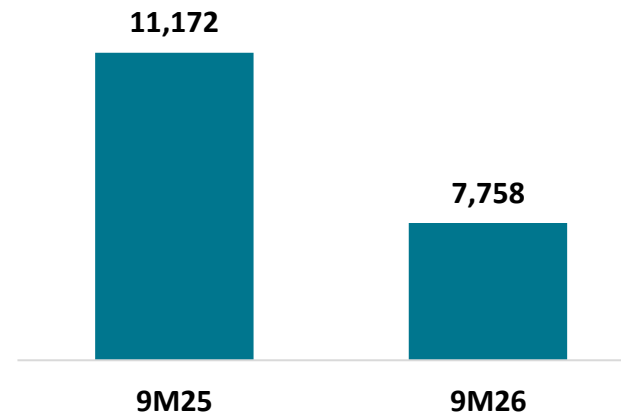
Traded Volumes and Market Share Evolution (million & %)



EBT Evolution (USD million)



Net Income (ARS million)



Notes Issuance for USD 28 MM (Jan-26)

Series IV Class A (USD)

- Amount: USD 21 MM
- Interest Rate: 7.9%
- Interest Payment: Quarterly
- Maturity: Jul-27

Series IV Class B (USD linked)

- Amount: USD 7 MM
- Interest Rate: 8,5%
- Interest Payment: Semiannual
- Maturity: Jan-27

Sustainable & Digital Agriculture: Technology Applied to Operations



No-till farming & cover cropping



Precision planting & targeted agrochemical application (WeedSeeker)



Irrigation systems: drip & sprinkler



Drones & satellite data for crop monitoring and yield mapping



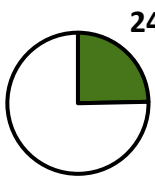
Integrated farm management systems (Agrobot & SAP)



GHG emissions monitoring

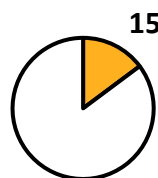


Environmental Progress 2024/2025 Campaign



24,7%
o/total
Production
in Argentina

36.258 certified tons



15%
o/total
Production
in Argentina

36.058 certified tons



Other certifications



Social Contribution & Main Programs



1M Group Social Investment
USD - 5 years annual avg.

80 Relationships with NGOs
FY 2025

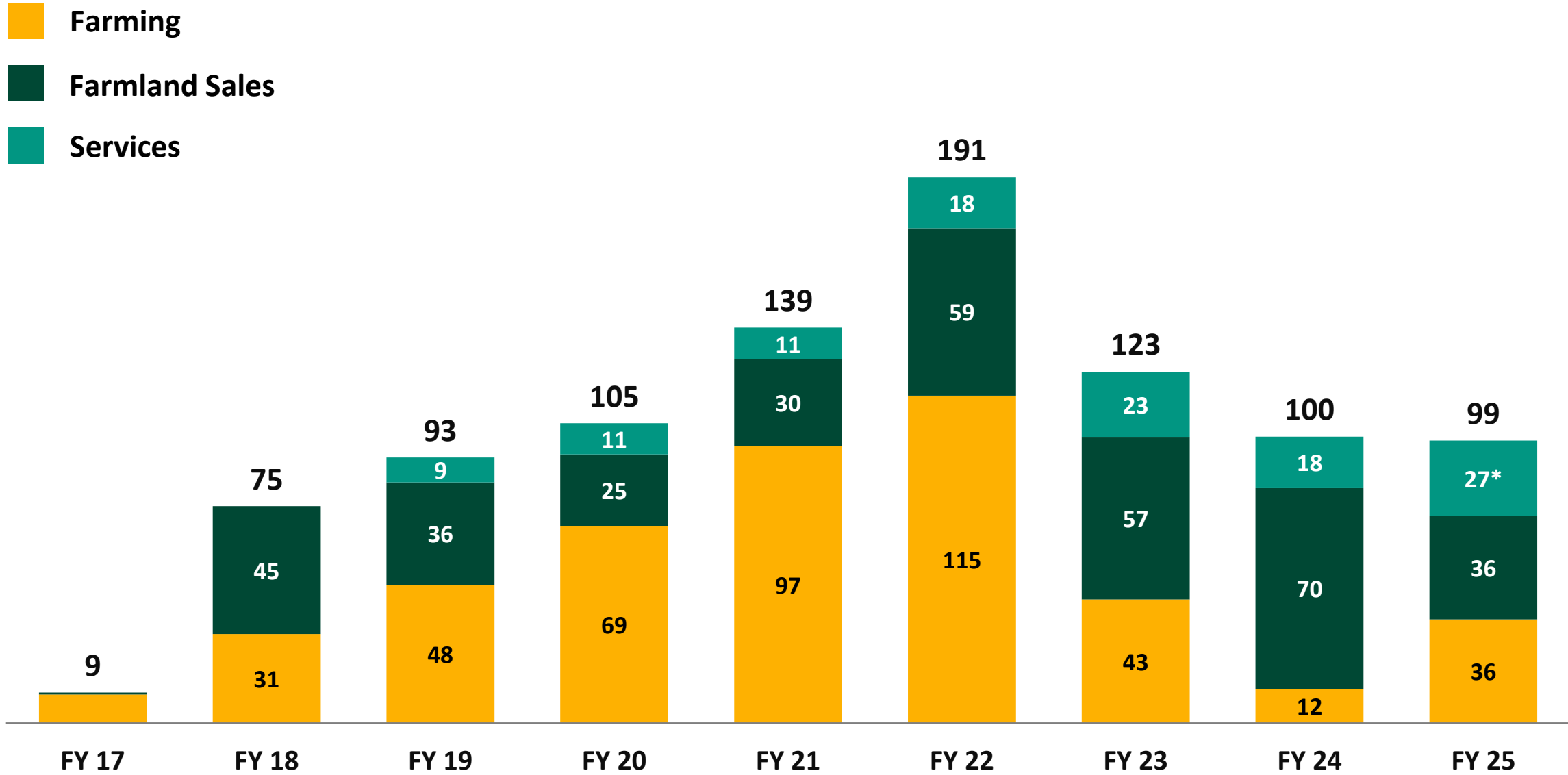
+80 Community Initiatives
FY 2025





Financial Results

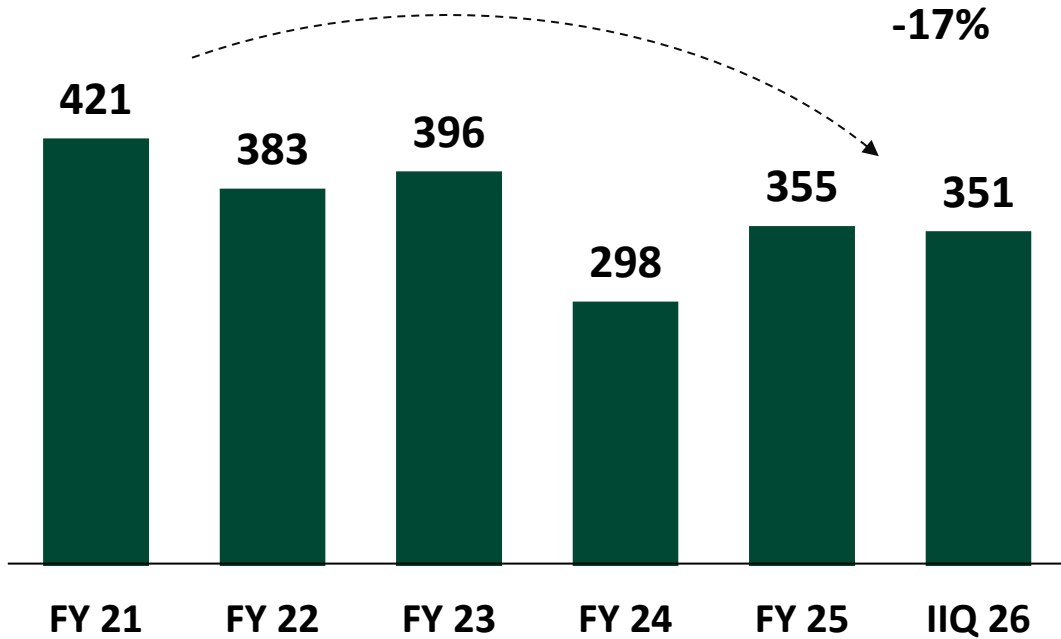
Adjusted EBITDA by Agribusiness Segment (USD million)



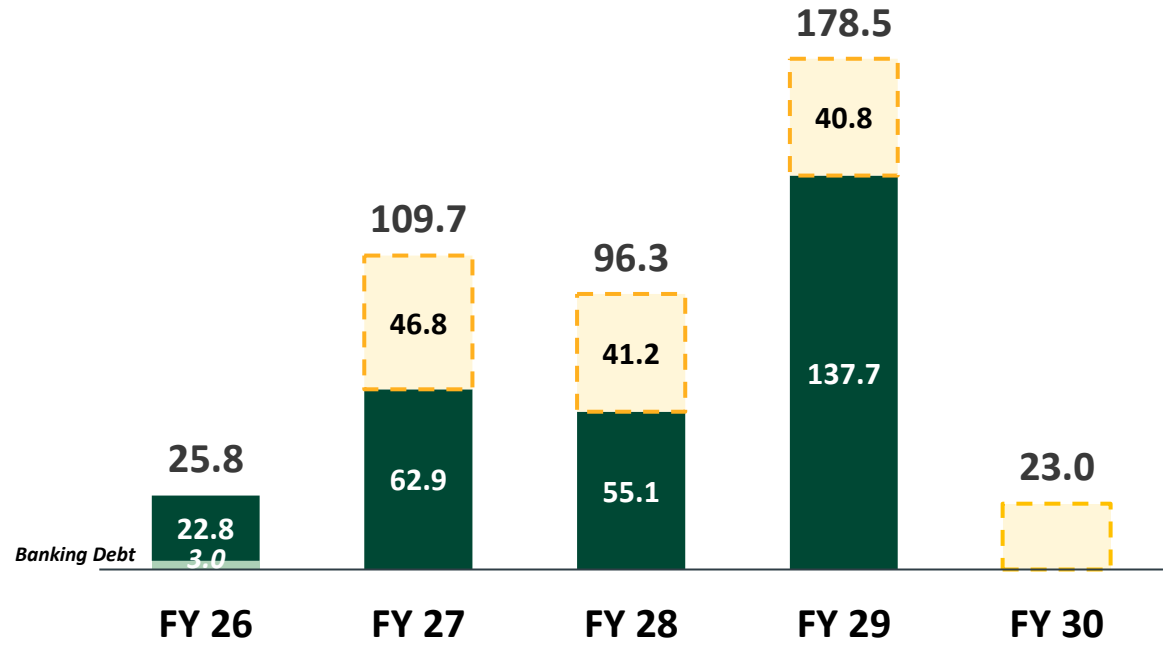
*FyO EBT

Net Debt Evolution

Gross Debt **393.1**



Amortization Schedule



Warrants

Warrants exercised in Feb-26: 48,057,889

Expiration

Total Warrants exercised: 98.2%

(Mar-26)

Total Shares Outstanding: **709,308,309** ordinary shares

Local Notes Issuances

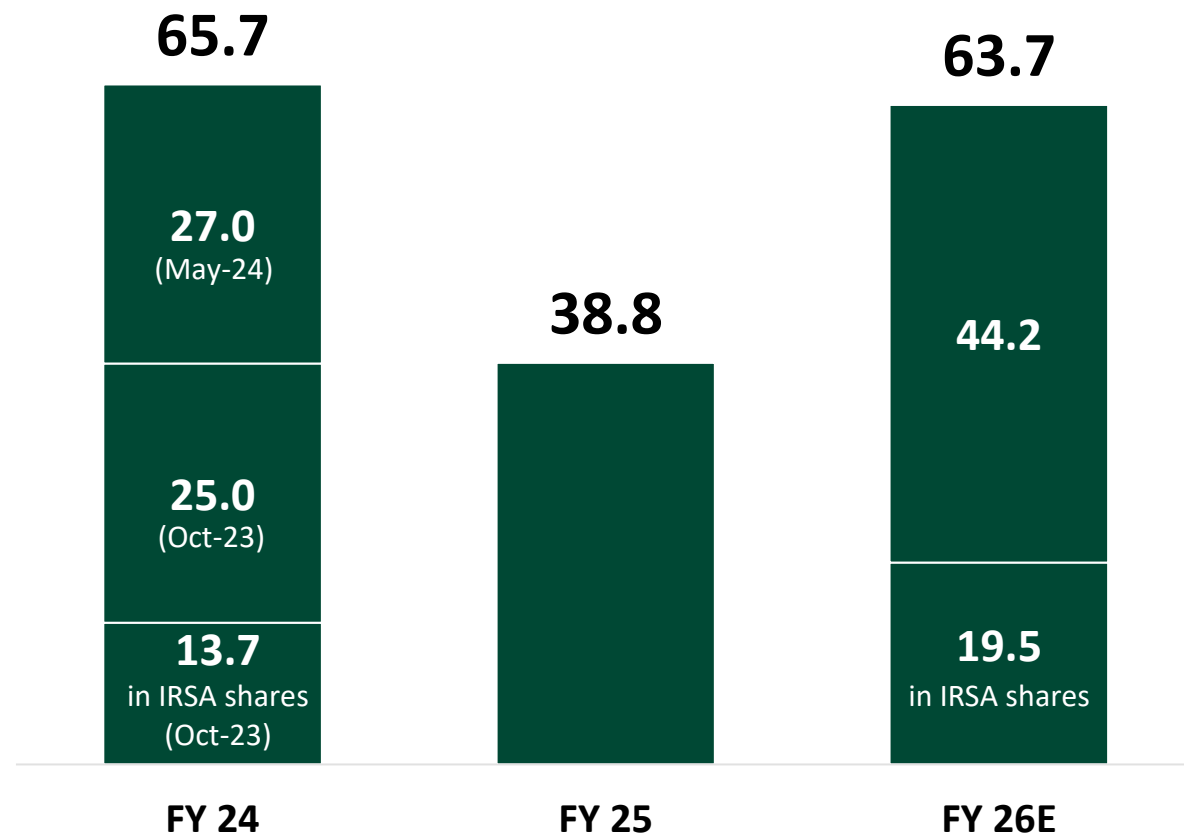
During IIIQ 26 and subsequently we issued **USD 181.4 million** in four series, lowering the average financing cost for the company and extending tenor

Dividend & Treasury Shares Distribution

	Dividends	
	In cash	In kind
Amount	ARS 65,080 MM	12,7 MM IRSA shares
Per ordinary share	ARS 103.8769	0.02027 IRSA shares
Per ADS	ARS 1,038.769	0.20271 IRSA shares
Dividend yield	~8.4%	

	Treasury Shares
Amount	5,300,000
Per ordinary share	0.0084595617664
Per ADS	0.084595617664

Dividend Distribution (USD CCL million)





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