



FY 2026 Conference Call

September 8, 2026

Hosted by:

Alejandro Elsztain, CEO

Matías Gaivironsky, CFO

Santiago Donato, Head of IR & ESG

Maximizing Agricultural Potential





Main Events for FY 26

1

2026 Campaign Concluded with Record Grain & Cattle Production

Larger Area, both in Owned and Leased Farms + Favorable weather conditions overall, except for some regions

2

Rising Commodity Prices and Input Costs

Reduction in export taxes supported prices in Argentina. Global Geopolitical Context Boosted Fertilizer and Fuel Costs

3

Argentina: Strong Crop Production Results

Record wheat production and strong soybean & corn yields, supported by favorable weather conditions

4

BrasilAgro: Challenging Campaign, Mainly in Sugarcane (due to climate, fires and operational issues)

Other Crops Performed in Line with Expectations, Although with Tighter Margins

5

Livestock: Record Cattle Prices, Margins and Production

Ongoing intensification through feedlots in Salta and La Pampa

6

Real Estate: First Sale of Productive Lots in Los Pozos (Argentina): 3,500 ha for USD 6.1M

Not recognized in the FS (deed execution and transfer of possession expected in Jun-28). Morotí (Paraguay) partial sale recognized in FY26.

7

USD 256 Million Notes Issuance in the Local Capital Market

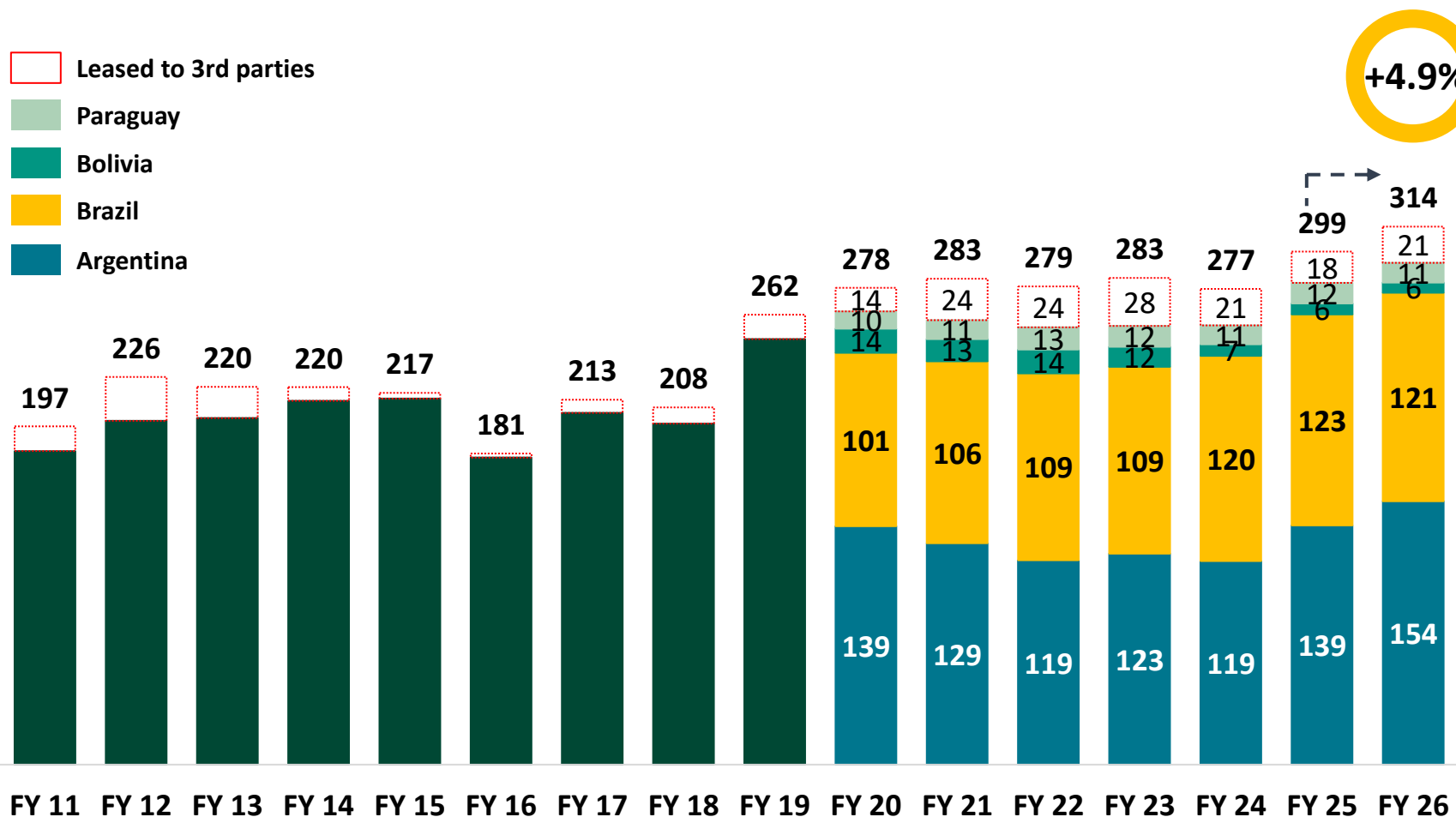
Reducing the average financing cost for the company and extending maturities

8

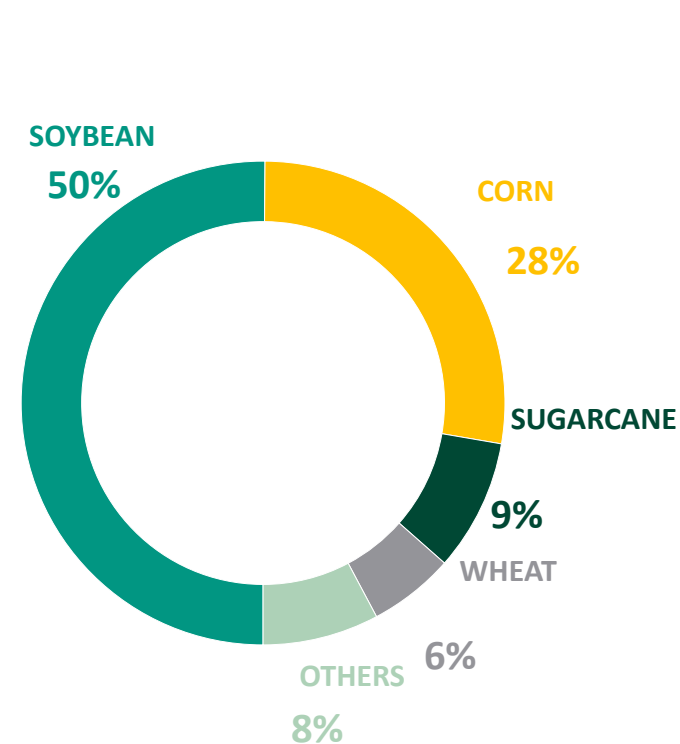
ARS 93.8 Billion Distributed in Dividends

Representing an approximate 8% Dividend Yield

Planted Area Evolution (Th. Ha)



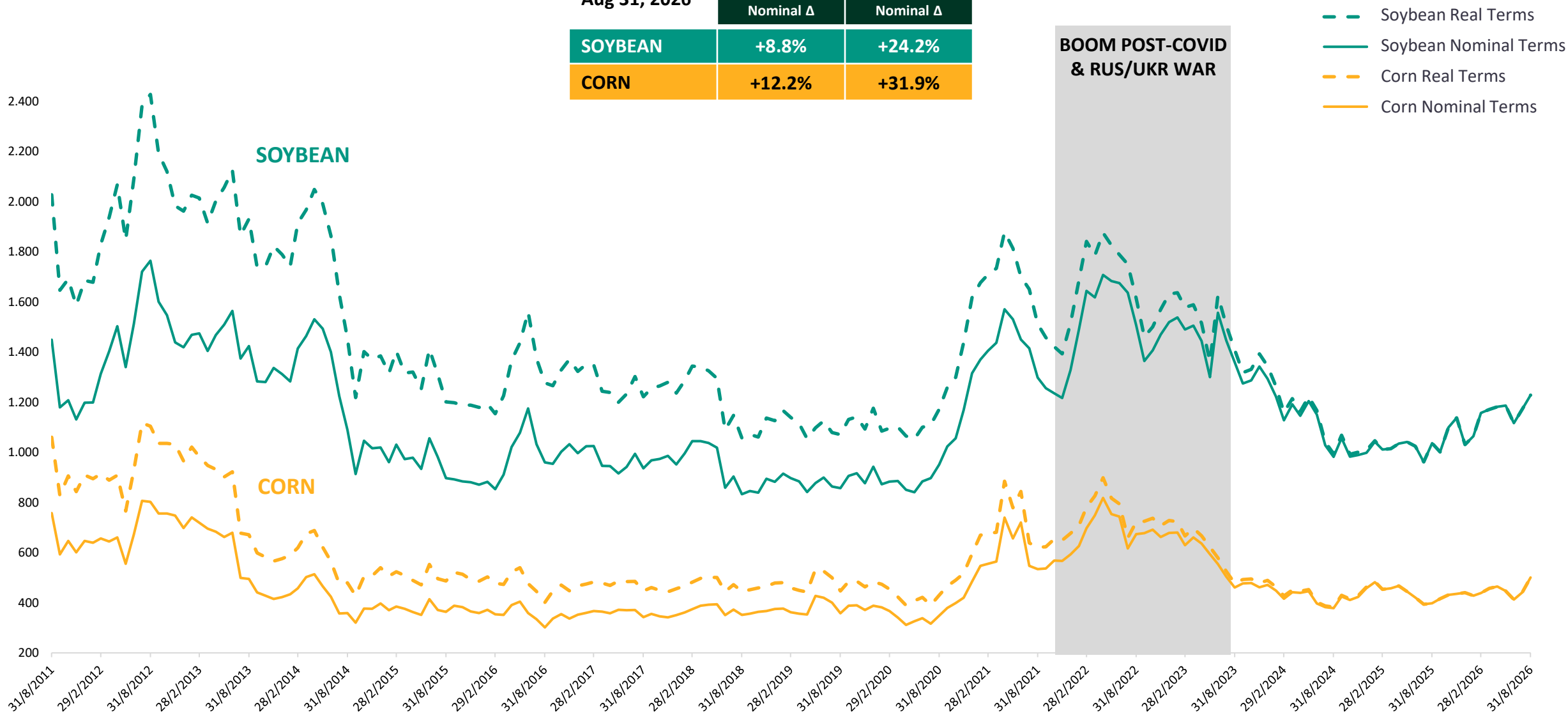
Crop Breakdown



Commodity Price Trends – Nominal & Real Terms

USD cents per bushel

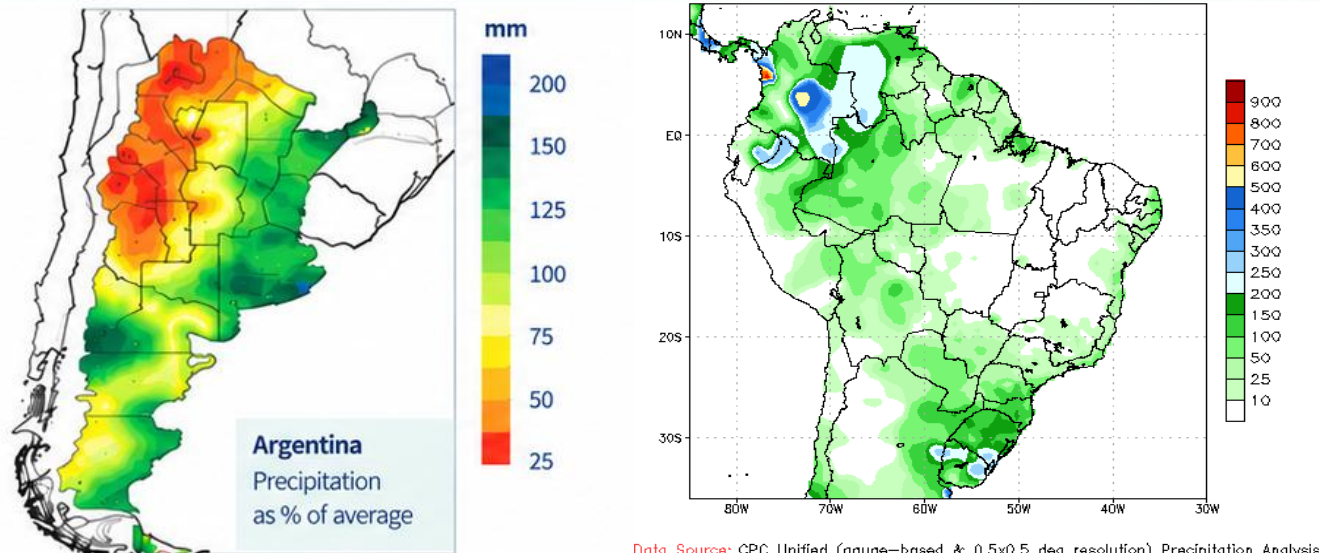
Aug 31, 2026	Since IIIQ26 Nominal Δ	YOY Nominal Δ
SOYBEAN	+8.8%	+24.2%
CORN	+12.2%	+31.9%





Regional Weather Conditions – 2026 Campaign

Accumulated precipitation (mm)



Source: CPC Unified (gauge-based and 0.5°x0.5° resolution) – Precipitation Analysis



Harvest – 2026 Campaign

% of harvested area to date

	Soybean	Corn
Argentina	100.0%	85.0%
Bolivia	100.0%	-
Brazil	100.0%	100.0%
Paraguay	100.0%	100.0%
Total Region	100.0%	89.0%



Argentina



Favorable weather conditions supported **record wheat production** and **strong soybean and corn yields**, driving **record grain production** in Argentina.



More challenging weather conditions and fires affected production, **mainly in sugarcane from the previous campaign**, while other crops performed broadly in line with expectations.



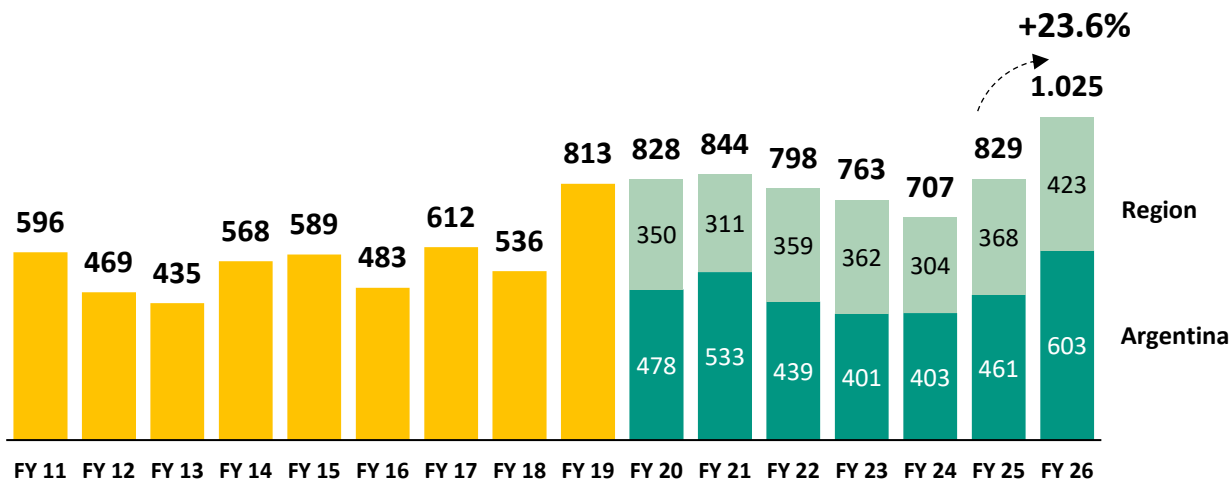
2027 Campaign – Outlook

Favorable climate outlook

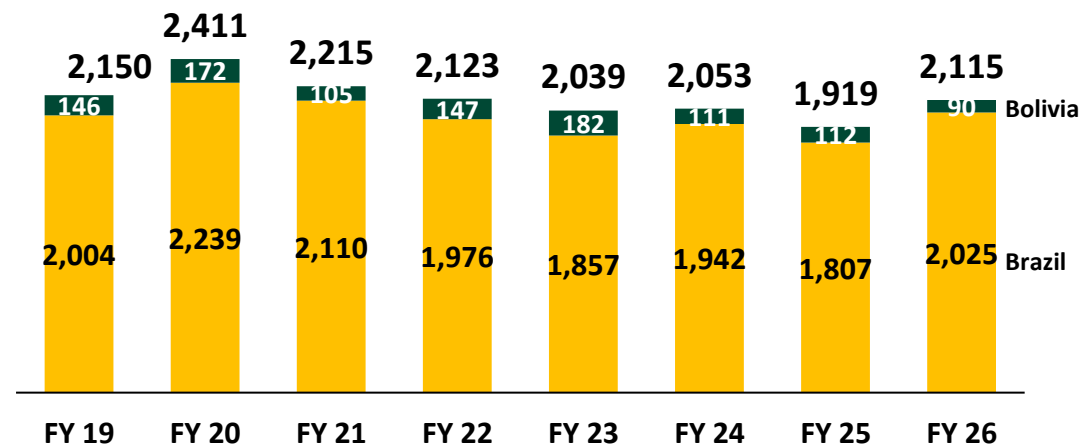
- **El Niño year expected** across the region.
- **Above-average precipitation** expected across most productive regions.
- **Supportive** weather conditions for crop development and yield potential.

2026 Campaign: Strong Yields & Record Regional Crop Production

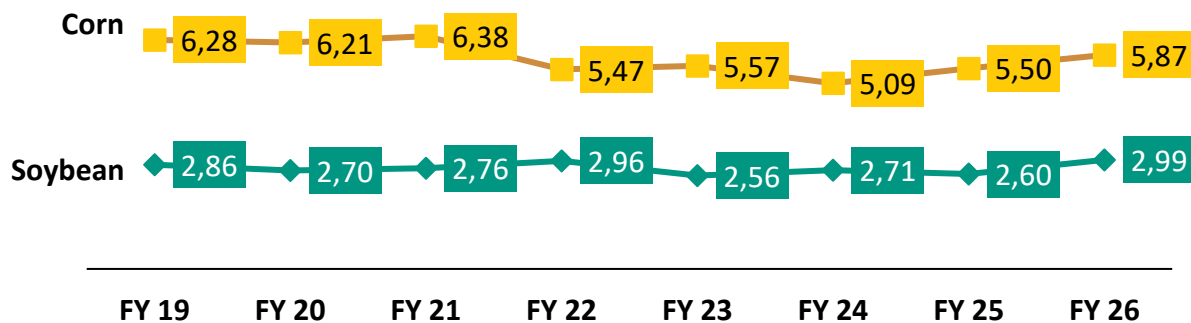
Crop Production (th. tn)



Sugarcane Production (th. tn)



Crop Yields (Tn/ha – regional average)



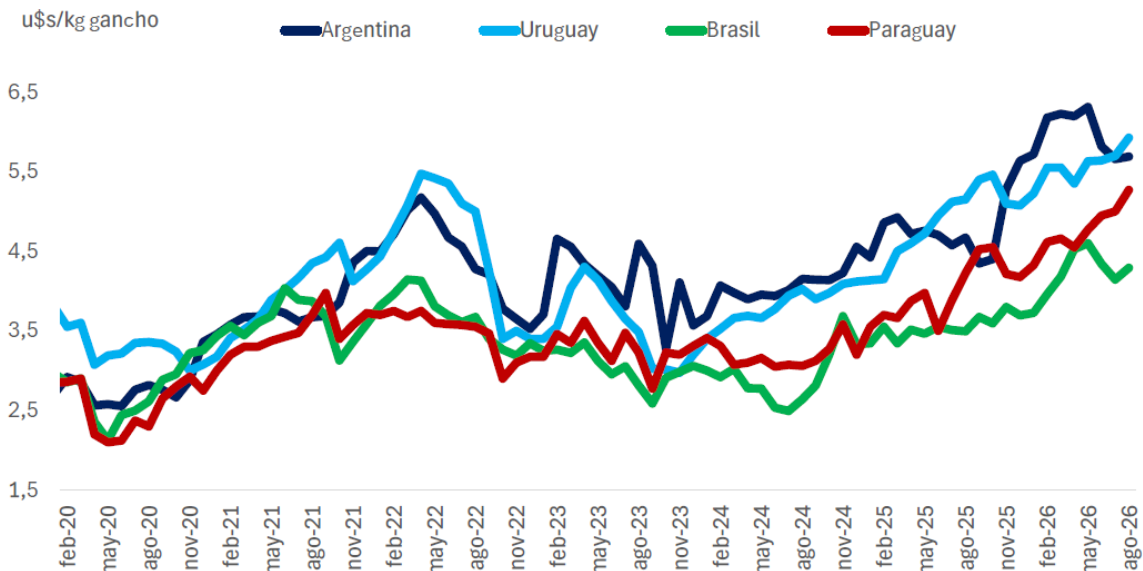
Crop Yields (by Country)

Soybean Yield (tn/ha)	FY 25	FY 26	Var. %
Argentina	2.29	2.80	+22%
Brazil	3.13	3.32	+6%
Bolivia	1.03	1.67	+63%
Paraguay	0.93	2.37	+155%
Region average	2.60	2.99	+15%

Corn Yield (tn/ha)	FY 25	FY 26	Var. %
Argentina	5.25	5.92	+13%
Brazil	6.31	6.23	-1%
Bolivia	-	-	-
Paraguay	3.22	3.93	+22%
Region average	5.50	5.87	+7%

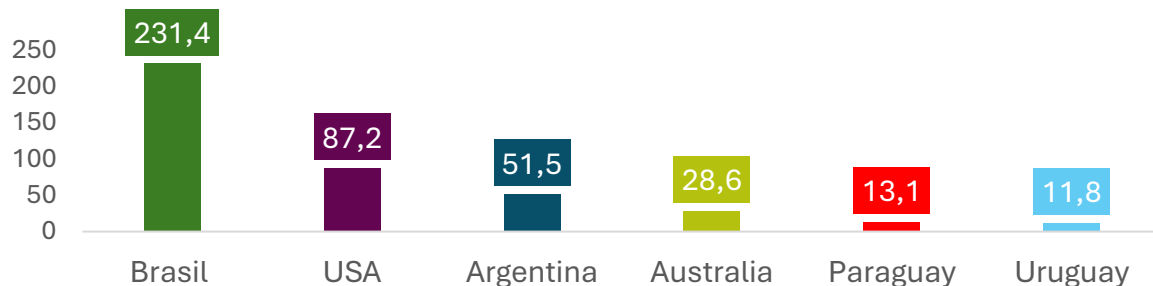
Strong Livestock Activity in Argentina with Record Margin

International Steer Prices (Export)

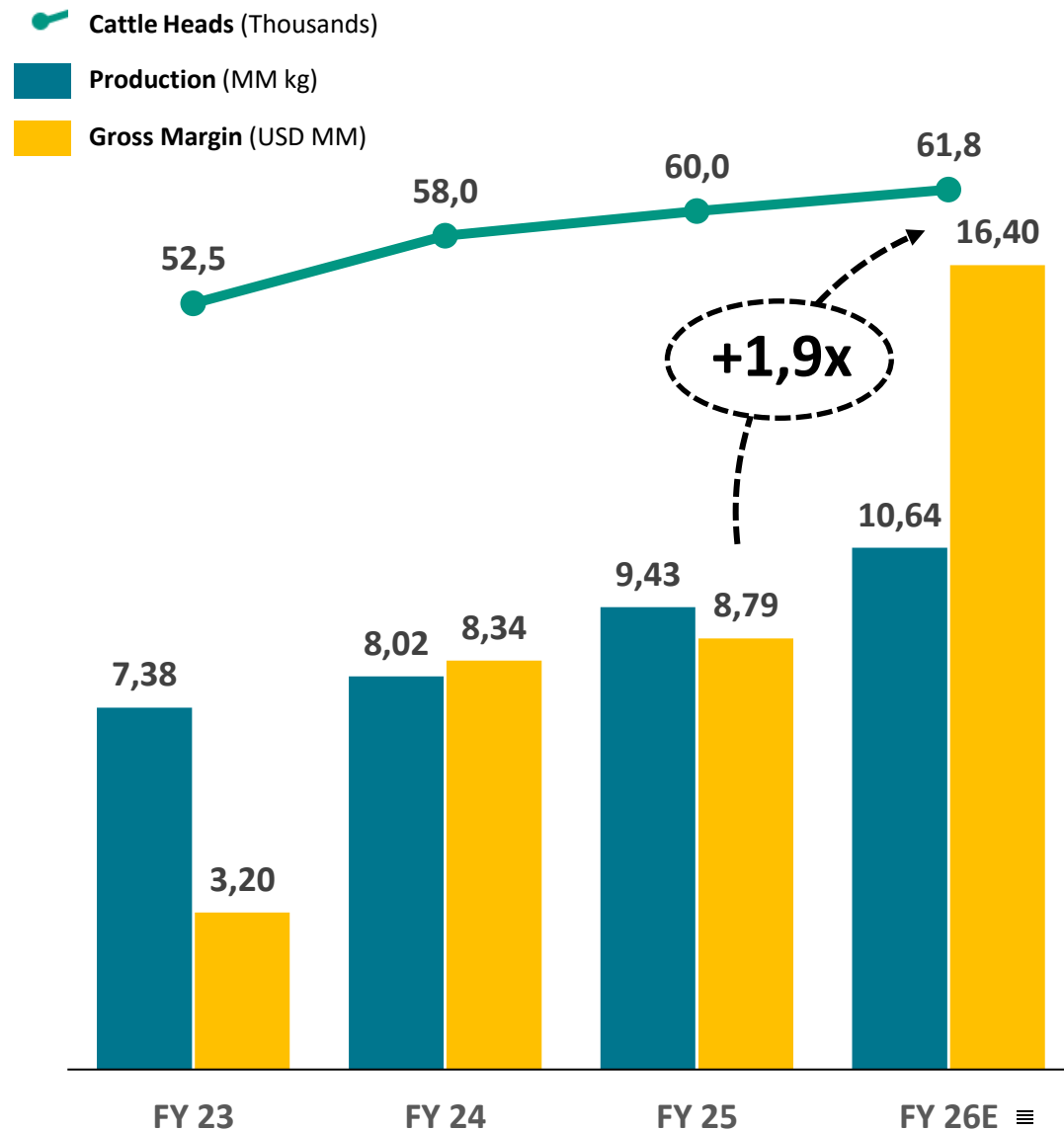


*Argentina: Price adjusted by tax exports and export FX

Current Cattle Stock by Country (Million Heads)

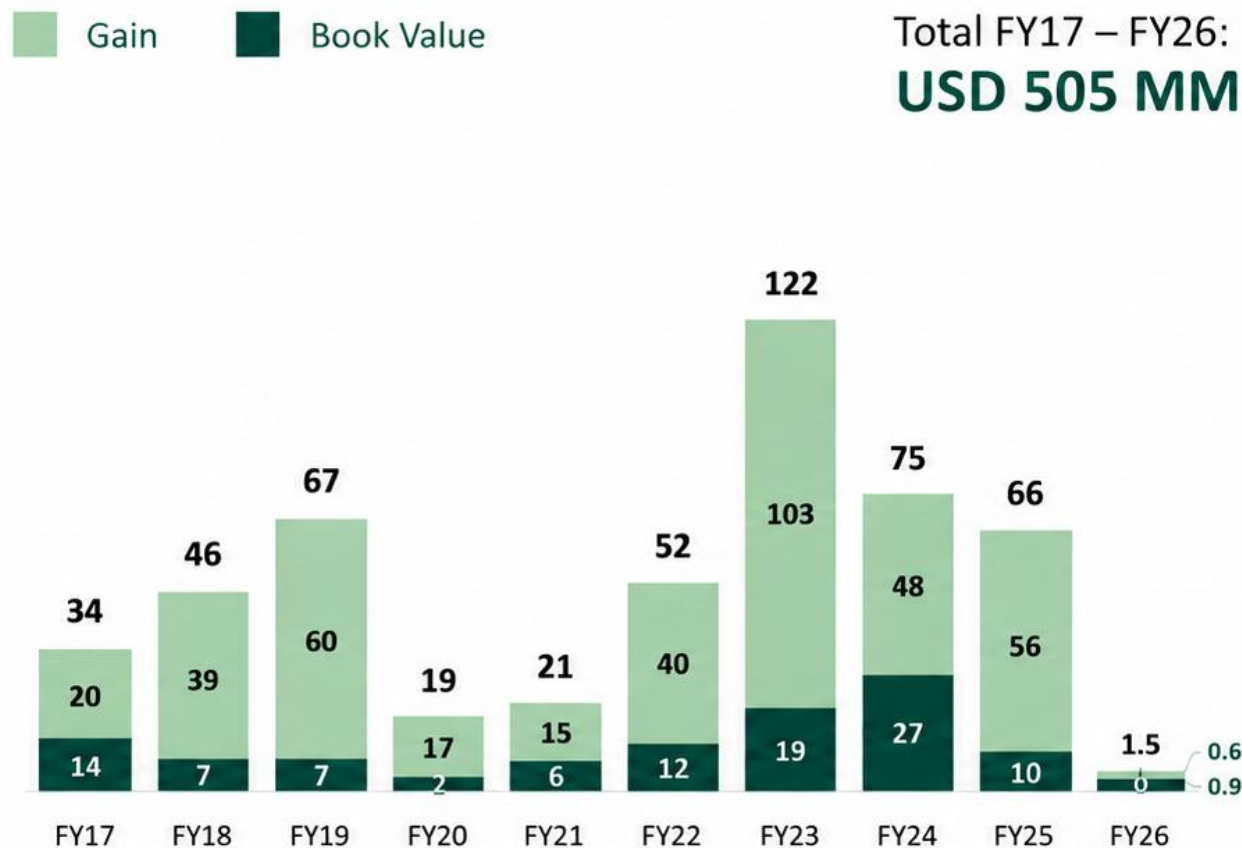


Cattle Inventory, Production and Livestock Margin



A small transaction recognized in FY26 but a relevant new milestone at Los Pozos - Argentina

Farmland Sales (USD million – Nominal Value)



Farms Sold ¹	6	3	3	4	2	2	4	3	4 ²	1
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¹ Including partial farmland sales.

² Corresponds to portions of Los Pozos, Campo Preferencia, 2nd stage Alto Taquari and 3rd and 4th stage Rio do Meio.

MOROTÍ | PARAGUAY

Small Transaction Recognized in FY26



921 ha

agreed to be sold for USD 1.5 MM

372 ha

~ USD 0.6 MM recognized in FY26

Remaining portion subject to fulfilment of certain conditions.

LOS POZOS | ARGENTINA

First Sale of Productive Land

A milestone in CRESUD's farmland development strategy



3.500 ha

(2,884 productive ha | 616 ha reserves)

USD 6.1 MM

agreed sale price

USD 1,743/ha

13.3%

USD IRR



Los Pozos – Salta (Argentina)

First sale of productive lots in Los Pozos

First sale of productive lots at Los Pozos, following more than 20 years of development and value creation.

Transaction not yet recognized in FY26 financial statements.

From an underdeveloped farm to productive land, now validated by a first sale

1

ACQUISITION
1995

2

INVESTMENT
(CAPEX)

3

CURRENT PRODUCTIVE AREA
~60,000 ha



240,000 ha acquired

USD 10/ha
acquisition price

- Underdeveloped farm with cattle raising potential



Investment in infrastructure and productive development

USD 250/ha
cattle infrastructure

USD 650/ha
crop development

- Roads and access
- Productive infrastructure
- Cattle and crop development




~ 60,000 ha under production

~USD 2,000/ha
cattle land value ✓

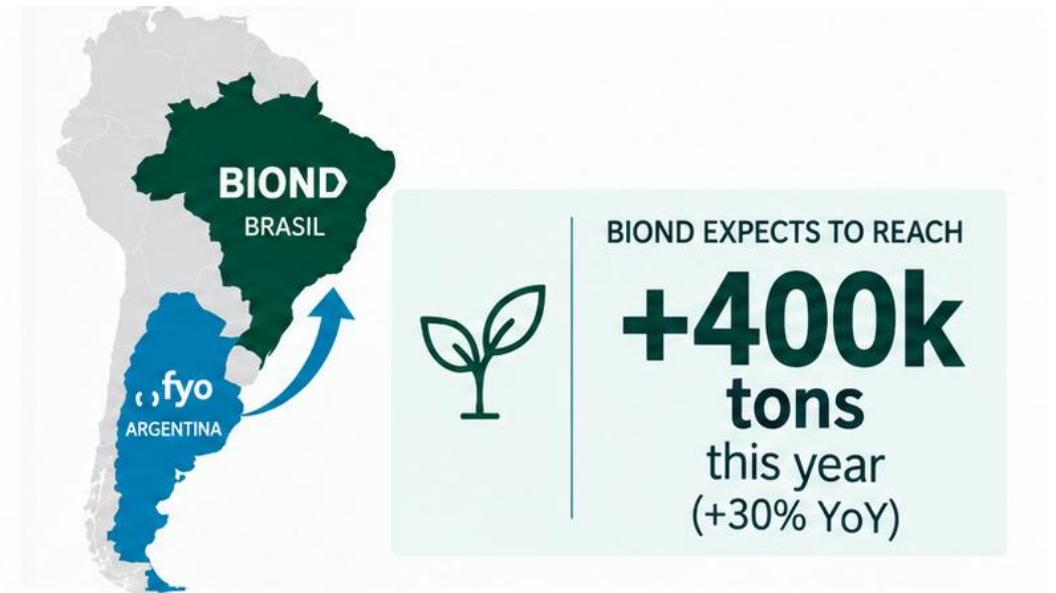
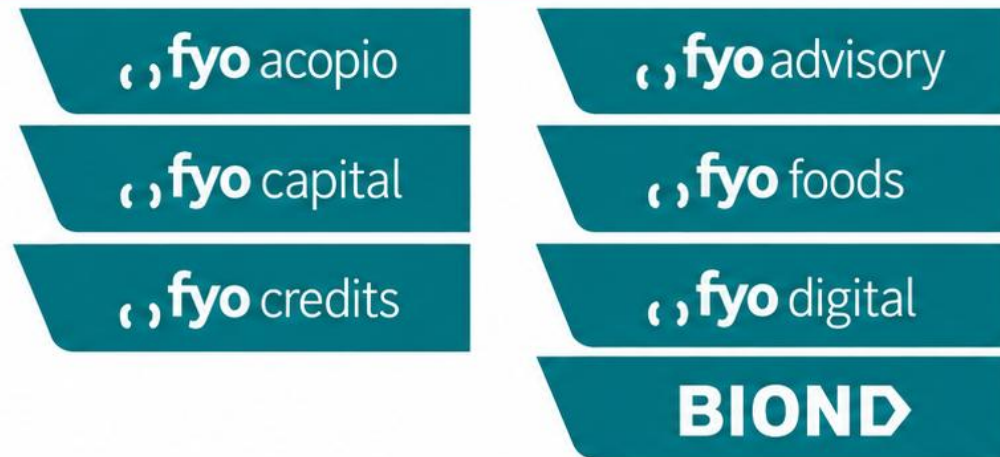
~USD 3,000/ha
crop land value ✓

- Diversified agricultural and livestock activity
- Significant land value appreciation

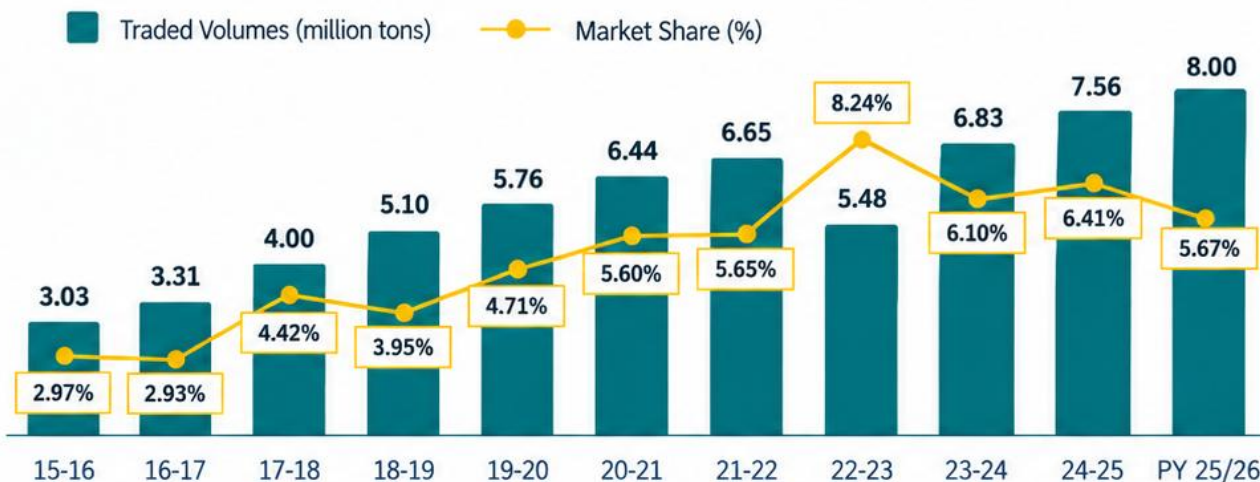
Transaction Details – 2026		
	Location	Los Pozos, Salta (Argentina)
	Surface area	3,500 ha (2,884 productive ha 616 ha reserves) (combination of crop land, cattle land and reserves)
	Agreed sale price	USD 6.1 million
	Price per hectare	USD 1,743/ha
	USD IRR	13.3%
	Down payment	20% already paid (USD 1.22 million)
	Remaining amount	80% to be paid in installments
	Closing	Deed and possession delivery in Jun-2028 60% of the sale price collected by closing

First sale of productive lots at Los Pozos, following more than 20 years of development and value creation.

Business Segments



Traded Volumes and Market Share Evolution (million & %)



FY26 Investment Highlights



Net Income
ARS 10,992 million
 (vs. ARS 13,505 million in FY25)



Dividends
USD 5 million distributed
 CRESUD received ~ USD 2.56 meillon according to its 51.2% stake



Capital Markets
USD 28 million notes issued
 in Jan-26

From Data to Better Decisions in the Farm

01

PRECISION AGRICULTURE

From field-by-field to meter-by-meter management



Variable-rate seeding and fertilization

Adjusting input application to the variability of each square meter



Selective spraying with camera-based weed detection

Applying products only where needed, reducing the use of crop protection products



Yield maps and site-specific management

Identifying differences within each field to maximize productivity and efficiency

02

CONNECTED OPERATIONS

More real-time data across our fields



Increasing automatic weather stations and rain gauges across our farms

More field-specific information to support agronomic decisions



Expanded farm connectivity

Connecting fields, machinery and teams to generate and share information



Real-time monitoring of field operations

Tracking seeding, spraying and harvesting to improve efficiency and control

03

DATA INTEGRATION & DIGITAL MANAGEMENT

Turning data into actionable information



Integrating data from multiple sources

Combining information from machinery, weather and field operations in a single environment



Advanced analytics and management dashboards

Turning data into actionable insights to evaluate productivity, input use and costs



Digital tools for field data collection

Monitoring crops, pests and operations directly in the field, synchronized with our platforms

Generating long-term value through sustainable practices

01

SATELLITE IMAGERY, DRONES AND REMOTE SENSING

Better information for better land management



Crop monitoring and field characterization

High-resolution satellite imagery and drones to analyze crop development and soil potential



Identification of underperforming areas

Detecting degraded zones and defining targeted recovery strategies



Site-specific land management

Information-driven decisions for more efficient use of inputs and selective vegetation control



Support for biodiversity and ecosystems

Monitoring natural environments across our fields

02

EFFICIENT WATER MANAGEMENT

Technology to optimize the use of water resources



Use of weather data and satellite information

Integrating field weather data and satellite imagery to optimize irrigation decisions



Automated irrigation systems

Optimizing irrigation based on field conditions



Underground drip irrigation

Increasing water efficiency and reducing losses, especially in key fields



Better planning and resource allocation

Using data to improve water use efficiency and long-term productivity

03

SUSTAINABLE PRODUCTION PRACTICES

Preserving resources for future generations



No-till farming and crop rotation

Preserving soil quality, structure and fertility



Cover crops

Improving soil health, increasing organic matter and reducing erosion



Integrated pest and weed management

Combining agronomic practices and precision technologies



Efficient use of natural resources

Monitoring and optimizing the use of fertilizers, crop protection products, water and energy



ENVIRONMENTAL PROGRESS – 2025/2026 CAMPAIGN

More efficient and responsible production

SOYBEANS



21.1%
of total soybean
production
in Argentina

39,198
certified tons

+8% vs. FY25

CORN



22.0%
of total corn
production
in Argentina

58,726
certified tons

+63% vs. FY25



12 farms RTRS certified in Argentina

4 owned | 8 leased **(+3 leased farms vs. FY25)**

We increased RTRS certified area in Argentina through the addition of 3 leased farms.

Other certifications



SOCIAL CONTRIBUTION & MAIN PROGRAMS

We are part of the communities where our farms operate



Founded by CRESUD in 2005

- 13 primary school students
- 10 high school students
- 3 teachers

20 Years
Anniversary



School built by CRESUD: Dr. Mario Julio Elsztain



+USD 2 MM

Social Investment

CRESUD & Fundación IRSA | FY2026

80

Relationships
with NGOs
FY2026

+80

Community
Initiatives
FY2026



GOVERNANCE & CAPITAL MARKETS

Strong operational track record and commitment to transparency and responsibility

90 YEARS

of Corporate History
Founded in Argentina in 1936

30+ YEARS

under the Current Management
Since 1994

30 YEARS

ANNIVERSARY
on NASDAQ Next Year
Listed since 1997



Responsible production. Stronger communities. Built on transparency.

FY 26 & Subsequent Main Events

1 FY26 Net Gain of ARS 420,977 MM
Strong Operating Performance across rental segments

2 Record Rental Adjusted EBITDA in USD Terms
Reaching ~ USD 200 million

3 Shopping Mall Portfolio Expansion & Solid Performance
Revenues & EBITDA in line with inflation despite weaker consumption, reflecting business model resilience

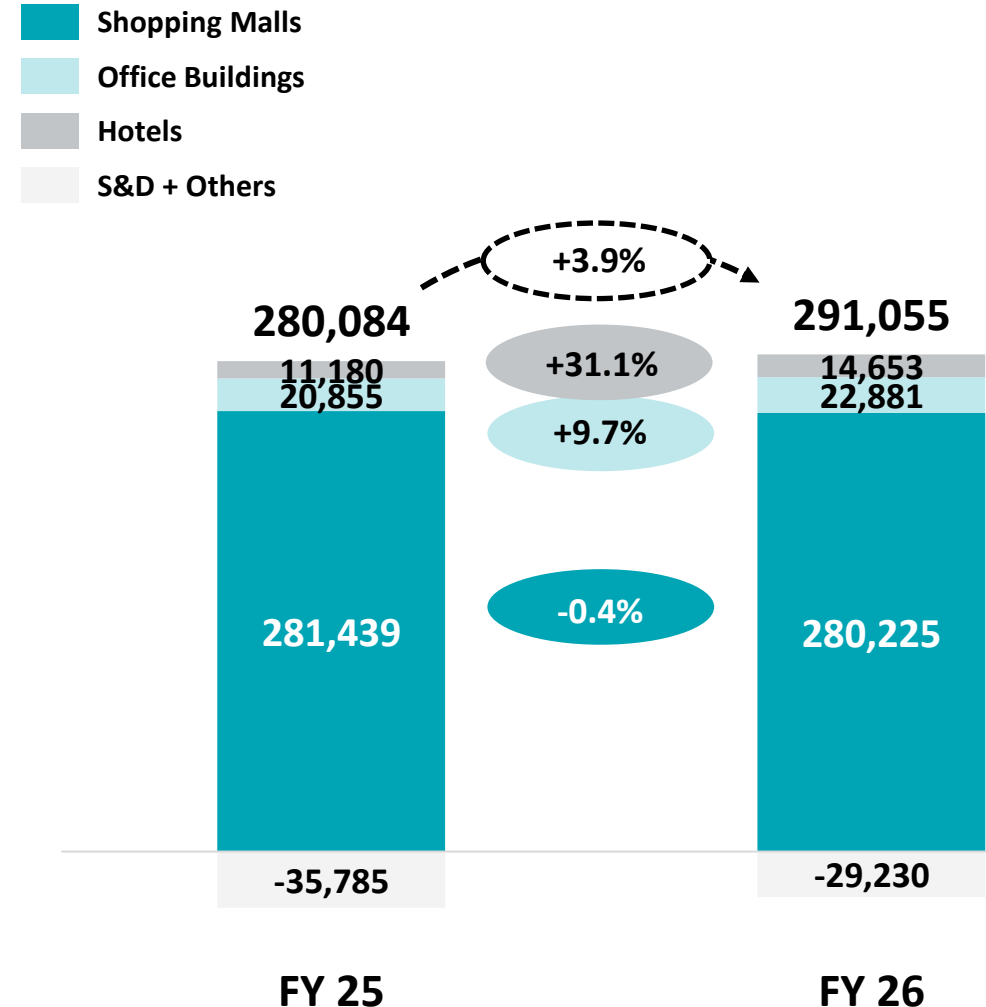
4 Premium Office Portfolio: 100% Occupancy and New Development
Launch of a new office building for Mercado Libre at Polo Dot

5 Ramblas del Plata: Commercialization & Development Progress
5 new barter agreements representing ~45,000 sqm of saleable area; infrastructure works progressing

6 Successful USD 180 MM Retap of IRS35 International Notes
Proceeds aimed at funding growth opportunities; additional USD 50 MM raised in the local market

7 Strong Shareholder Return
8ARS 173 bn cash dividends (~10% dividend yield) and completion of the warrants program issued in 2021

Adjusted EBITDA by Segment (ARS million)

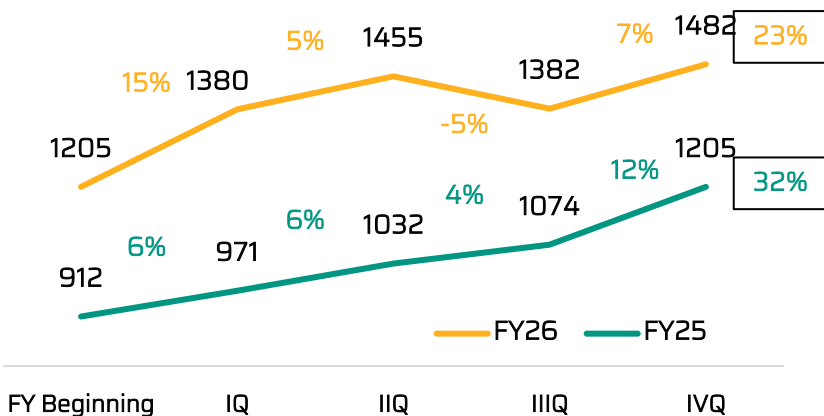




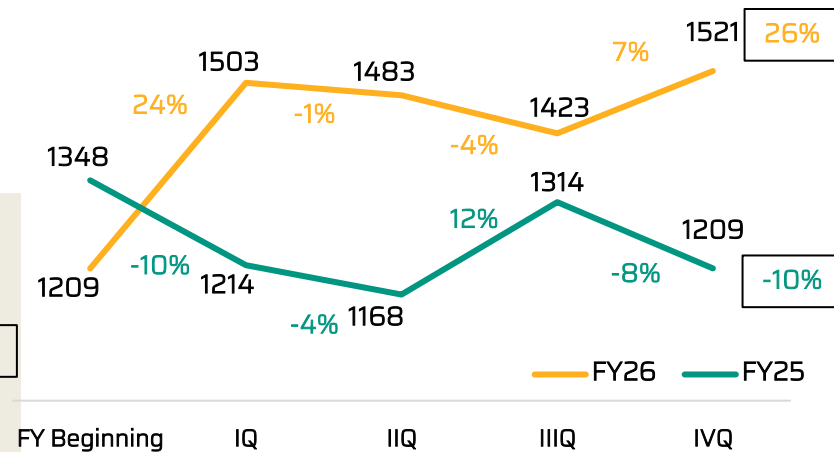
Financial Results



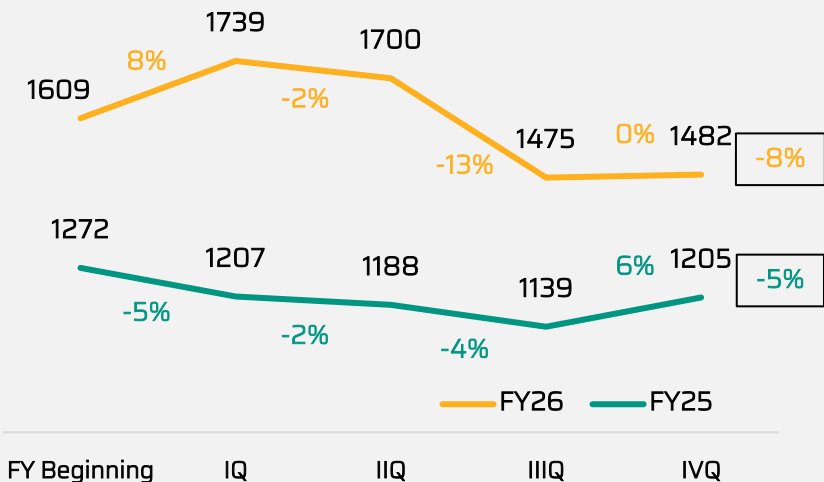
Nominal Official FX Evolution



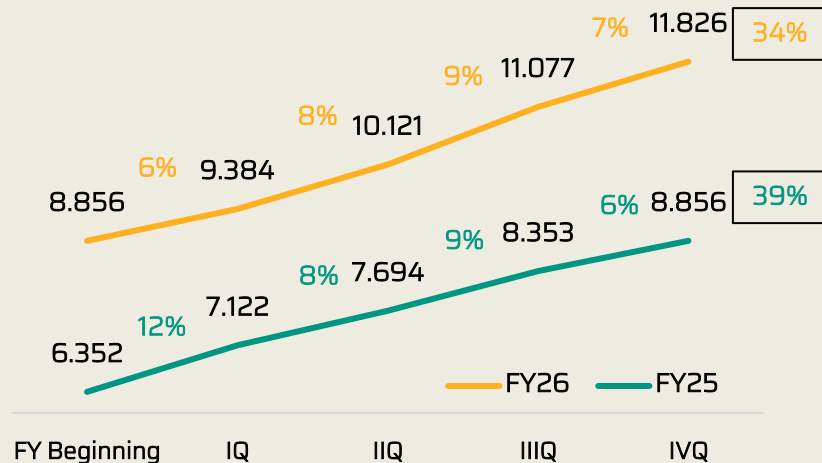
Nominal MEP FX Evolution



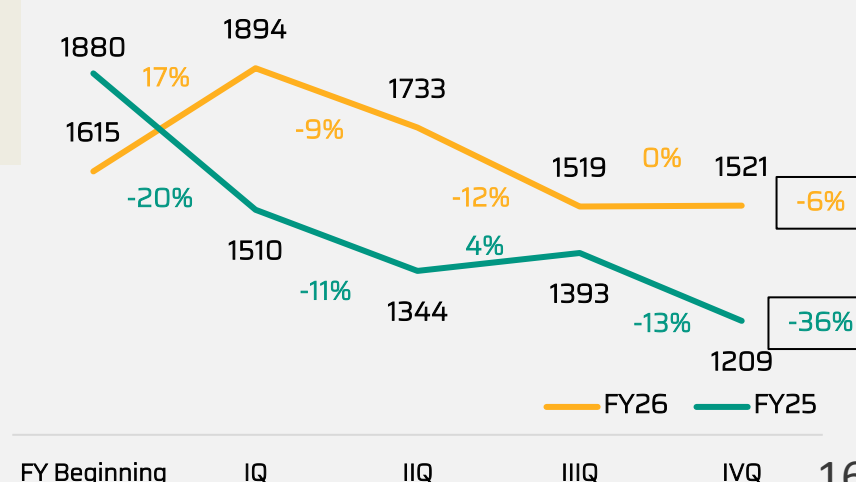
Real Official FX Evolution



Inflation Index Evolution



Real MEP FX Evolution



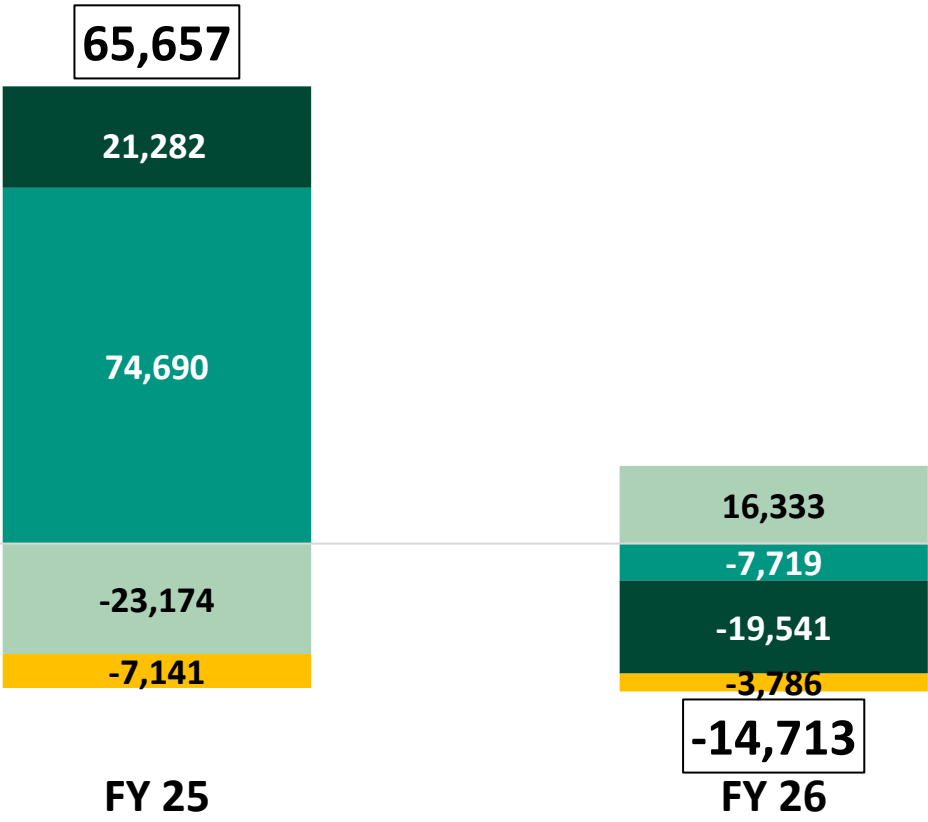
FY 26 – Consolidated Income Statement

	Agribusiness			Urban Properties			Total		
	FY 2026	FY 2025	Var %	FY 2026	FY 2025	Var %	FY 2026	FY 2025	Var %
1 Revenues	722,649	596,001	21,2%	656,714	624,835	5,1%	1,379,363	1,220,836	13.0%
2 Costs	(601,073)	(516,513)	16,4%	(258,513)	(245,700)	5,2%	(859,586)	(762,213)	12.8%
3 Change in Fair Value of Biological Assets	(732)	26,705	-102,7%	-	-	-	(732)	26,705	-102.7%
4 Changes in the net realizable value of agricultural products after harvest	19,113	6,199	208,3%	-	-	-	19,113	6,199	208.3%
5 Gross Profit	139,957	112,392	24,5%	398,201	379,135	5,0%	538,158	491,527	9.5%
6 Change in Fair Value of Investment Properties	(5,502)	16,649	-133,0%	195,741	8,825	2118,0%	190,239	25,474	646.8%
7 Farmland Sales	633	56,079	-98,9%	-	-	-	633	56,079	-98.9%
8 S. G. & A.	(144,564)	(135,568)	6,6%	(132,494)	(123,650)	7,2%	(277,058)	(259,218)	6.9%
9 Other Net Operating Results	(5,237)	16,105	-132,5%	(33,344)	(22,775)	46,4%	(38,581)	(6,670)	478.4%
10 Management Fee	-	-	-	-	-	-	(27,169)	(12,127)	124.0%
11 Operating Income	(14,713)	65,657	-122,4%	428,104	241,535	77,2%	386,222	295,065	30.9%
12 Share Result of Associates and JV							39,446	35,912	9.8%
13 Net Financial Results							63,805	63,537	0.4%
14 Income Tax							(117,193)	(94,879)	23.5%
16 Net Income							372,280	299,635	24.2%
Attributable to:									
17 Controlling Interest							177,256	128,400	38.0%
18 Non-Controlling Interest							195,024	171,235	13.9%
2+8 Costs + S. G. & A.	(745,637)	(652,081)	14,3%	(391,007)	(369,350)	5,9%	(1,136,644)	(1,021,431)	11.3%

FY 26 – Agribusiness Results by Segment

Agribusiness (ARS million)

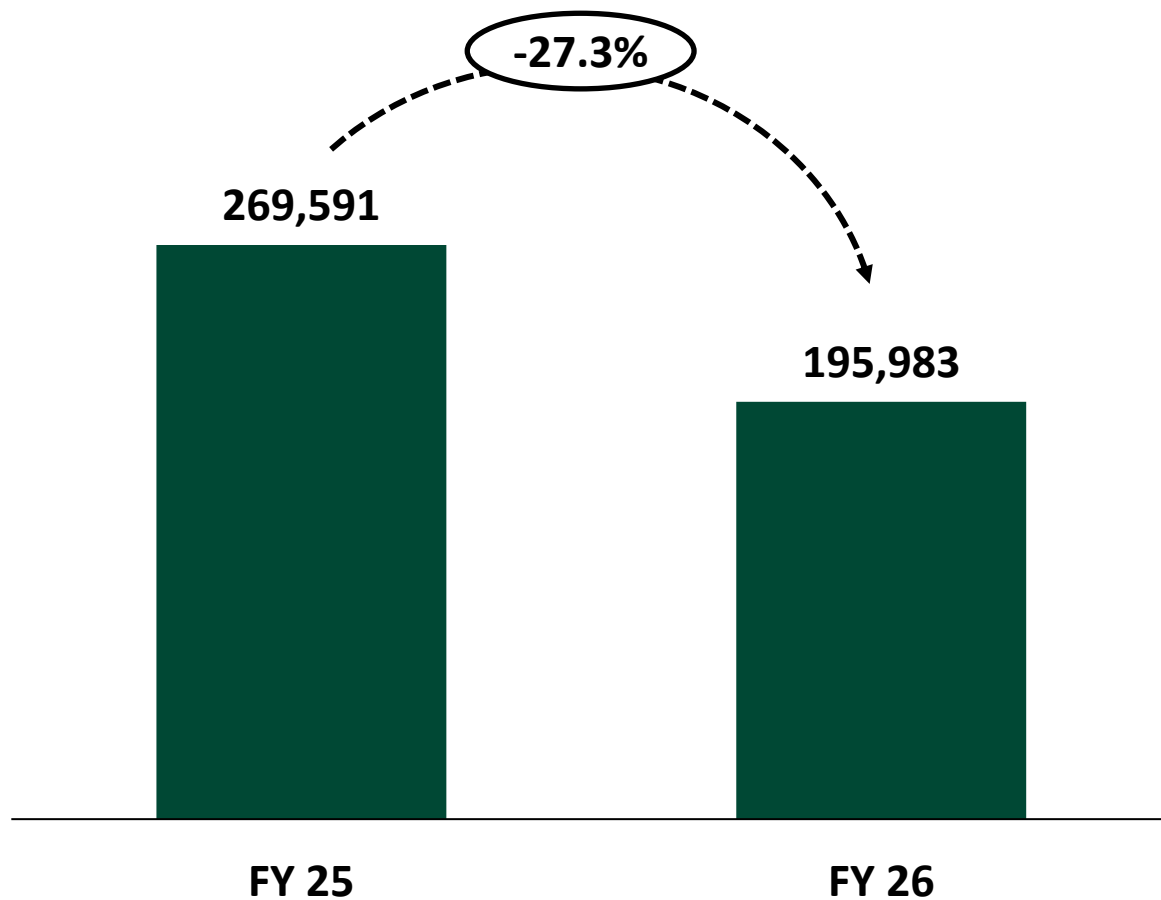
- Farmland sales
- Farming
- FyO
- Others



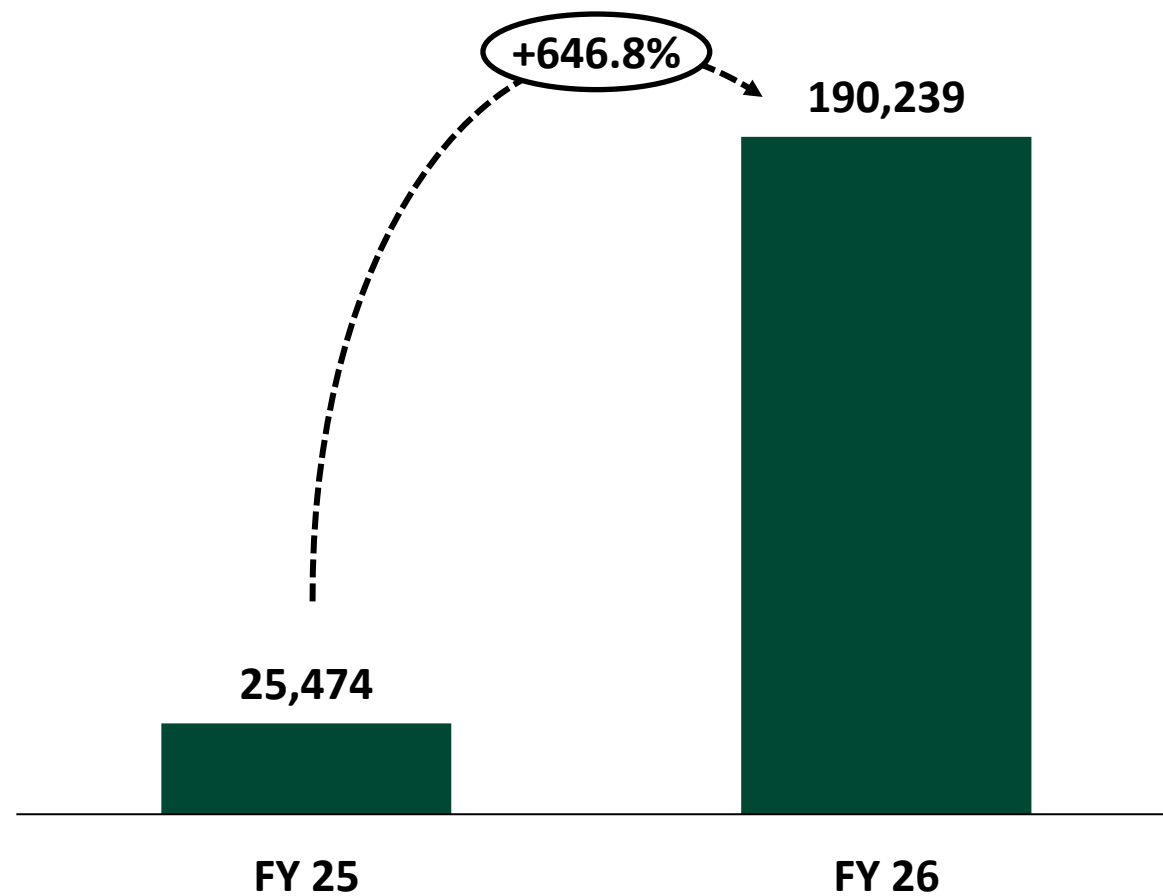
Farming (ARS million)

	FY 25	FY 26	Var %
Grains	-7,470	-28,273	278.5%
Sugarcane	11,928	-6,082	-151.0%
Cattle	11,405	6,468	-43.3%
Agriculture Rent & Service	5,419	8,346	+54.0%
Total	21,282	-19,541	-191.8%

Operating Income (excluding fair value changes)



Change in Fair Value of Investment Properties



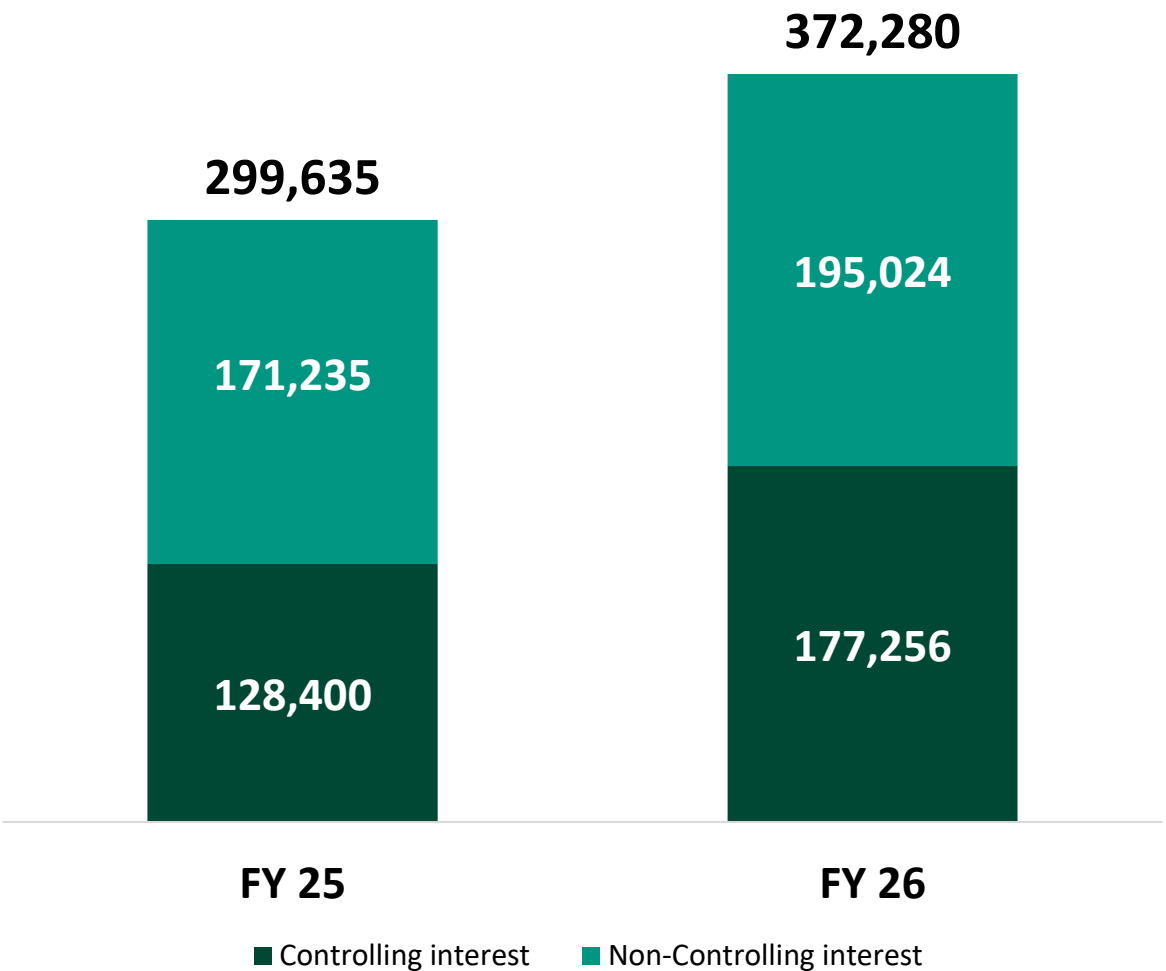
FY 26 – Consolidated Results (ARS million)

Net Financial Result

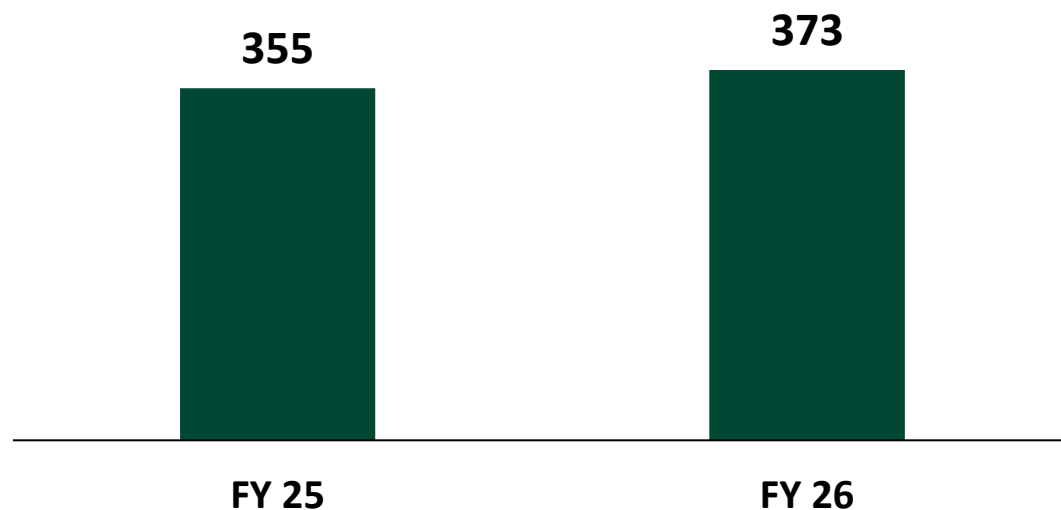


Key Drivers	FY 25	FY 26	Δ
Net FX Result	37,491	145,339	107,848
Change in FV of Financial Assets & Liabilities	132,308	56,770	-75,538
Net Interests	-83,111	-142,174	-59,063
Inflation Adjustment	15,273	36,493	21,220
Other Net Financial Results	-38,424	-32,623	5,801

Net Result



Net Debt Evolution

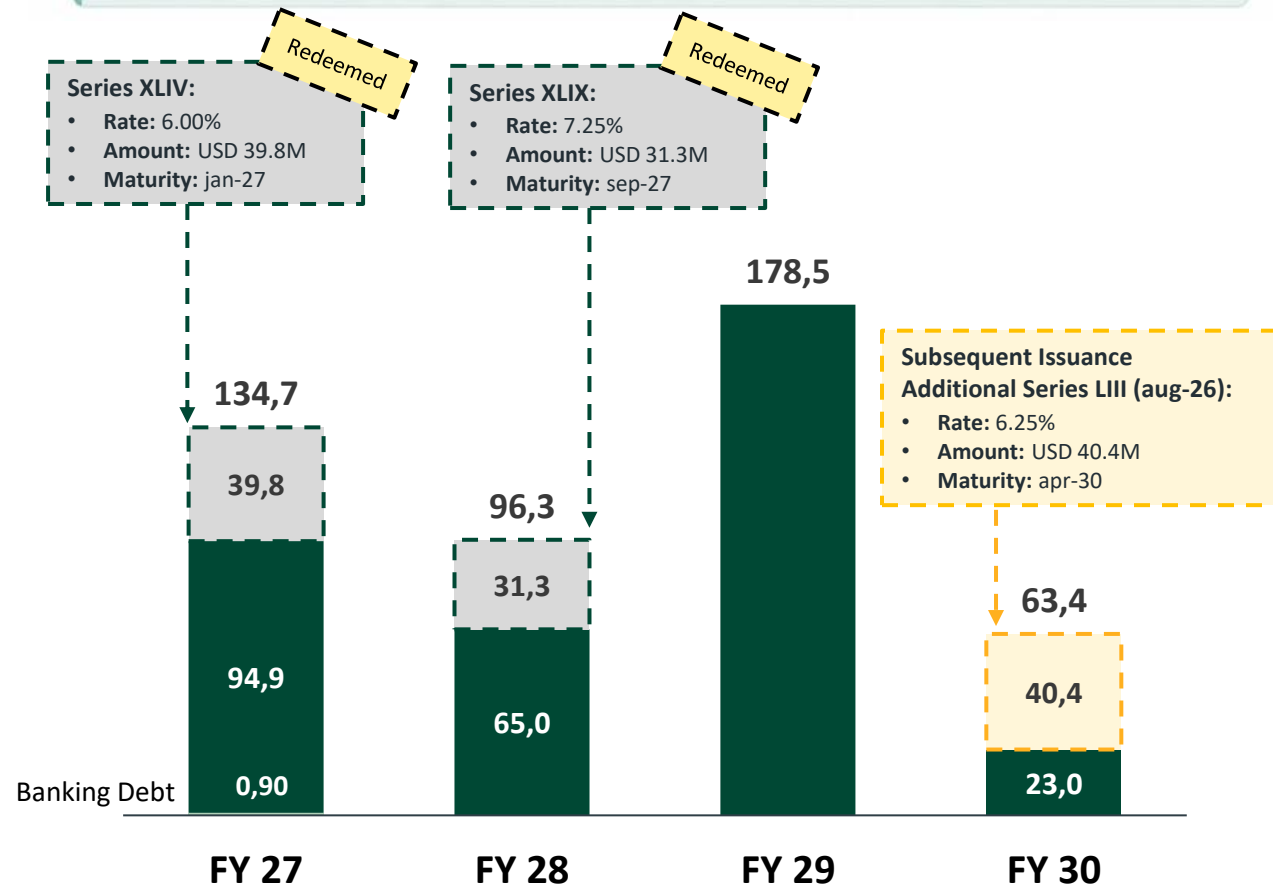


	USD
Gross Debt	432.5
Cash & Equivalents	59.5
Net Debt	373.0
Grain Stocks	45.0
Adjusted Net Debt	328.0

Amortization Schedule

USD 256 MM Notes Issued in FY26

Reducing the Company's average financing cost and extending maturities.





Contact Information



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Investing in all equities, including natural resources and real estate-related equities, carries risks which should be taken into consideration when making an investment.

This institutional presentation contains statements that constitute forward-looking statements, in that they include statements regarding the intent, belief or current expectations of our directors and officers with respect to our future operating performance. You should be aware that any such forward looking statements are no guarantees of future performance and may involve risks and uncertainties, and that actual results may differ materially and adversely from those set forth in this presentation. We undertake no obligation to release publicly any revisions to such forward-looking statements to reflect later events or circumstances or to reflect the occurrence of unanticipated events.

Additional information concerning factors that could cause actual results to differ materially from those in the forward-looking statements can be found in the companies' Forms 20-F for Fiscal Year 2025 ended June 30, 2025, which are available for you in our websites.

